

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
<b>PUBLIC SCHOOLS</b>									
Career and Technology Center	\$2,493,000	\$32,035,806	\$15,000,000	\$0	\$0	\$0	\$10,571,194	\$0	\$60,100,000
High School Science Room Renovations	3,146,000	0	0	0	0	0	2,619,000	0	5,765,000
HVAC Improvements and Replacement	0	4,806,000	9,122,000	6,296,000	7,355,000	9,426,000	0	0	37,005,000
HVAC System Replacement - Spring Garden Elementary	3,175,000	3,160,000	0	0	0	0	0	0	6,335,000
HVAC System Replacement - Winfield Elementar	8,719,000	0	0	0	0	0	515,000	0	9,234,000
Paving	855,000	725,000	965,000	825,000	875,000	1,000,000	0	0	5,245,000
Relocatable Classroom Removal	0	185,000	0	195,000	0	205,000	500,000	0	1,085,000
Roof Repairs	0	0	0	0	200,000	0	0	0	200,000
Roof Replacement - Cranberry Station Elementary	1,978,000	0	0	0	0	0	0	0	1,978,000
Roof Replacements	0	2,564,100	2,117,850	3,418,800	4,352,250	5,562,900	0	0	18,015,900
Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Transfer to Operating Budget for BOE Debt Service	10,225,720	11,101,031	11,544,231	12,924,240	14,230,976	14,424,355	0	0	74,450,553
Window Replacement - South Carroll High	155,000	1,575,000	0	0	0	0	0	0	1,730,000
Window Replacement - Westminster High	155,000	1,575,000	0	0	0	0	0	0	1,730,000
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$31,901,720</b>	<b>\$58,726,937</b>	<b>\$39,749,081</b>	<b>\$24,659,040</b>	<b>\$28,013,226</b>	<b>\$31,618,255</b>	<b>\$14,205,194</b>	<b>\$0</b>	<b>\$228,873,453</b>
<b>SOURCES OF FUNDING:</b>									
Local Income Tax	\$12,080,720	\$13,011,031	\$13,509,231	\$14,944,240	\$16,305,976	\$16,629,355	\$800,000	\$0	\$87,280,553
Bonds	11,520,800	28,484,106	5,346,150	3,611,700	7,460,950	6,721,450	1,656,000	0	64,801,156
Reallocated Bonds	696,250	0	0	0	0	0	10,471,194	0	11,167,444
State School Construction	7,603,950	17,231,800	20,893,700	6,103,100	4,246,300	8,267,450	1,278,000	0	65,624,300
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$31,901,720</b>	<b>\$58,726,937</b>	<b>\$39,749,081</b>	<b>\$24,659,040</b>	<b>\$28,013,226</b>	<b>\$31,618,255</b>	<b>\$14,205,194</b>	<b>\$0</b>	<b>\$228,873,453</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
<b>CONSERVATION AND OPEN SPACE</b>									
Agricultural Land Preservation	\$4,663,680	\$4,678,190	\$5,003,940	\$4,983,000	\$4,983,000	\$4,983,000	\$0	\$0	\$29,294,810
Stormwater Facility Renovation	320,000	310,000	310,000	310,000	310,000	310,000	0	0	1,870,000
Watershed Assessment and Improvement (NPDES)	3,450,000	3,350,000	3,450,000	3,550,000	3,650,000	3,750,000	0	0	21,200,000
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$8,433,680</b>	<b>\$8,338,190</b>	<b>\$8,763,940</b>	<b>\$8,843,000</b>	<b>\$8,943,000</b>	<b>\$9,043,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$52,364,810</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Reallocated GF Transfer	532,999	0	0	0	0	0	0	0	532,999
Property Tax	2,680,680	2,695,190	3,020,940	3,000,000	3,000,000	3,000,000	0	0	17,396,810
Bonds	3,971,199	4,422,000	4,493,000	4,563,000	4,631,500	4,698,400	0	0	26,779,099
Reallocated Bonds	175,202	0	0	0	0	0	0	0	175,202
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	150,000	150,000	150,000	150,000	150,000	150,000	0	0	900,000
Municipal	223,600	571,000	600,000	630,000	661,500	694,600	0	0	3,380,700
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$8,433,680</b>	<b>\$8,338,190</b>	<b>\$8,763,940</b>	<b>\$8,843,000</b>	<b>\$8,943,000</b>	<b>\$9,043,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$52,364,810</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
<b>ROADS</b>									
Highway Safety Improvements	\$30,000	\$32,000	\$33,000	\$35,000	\$37,000	\$38,000	\$0	\$0	\$205,000
Market Street Extended	500,000	0	0	0	0	0	1,991,005	0	2,491,005
Pavement Management Program	12,660,000	12,861,000	12,806,000	10,853,000	15,125,000	15,878,000	0	0	80,183,000
Pavement Preservation	1,114,000	1,147,000	1,181,000	1,216,000	1,275,000	1,350,000	0	0	7,283,000
Ramp and Sidewalk Upgrades	78,000	81,000	85,000	88,000	92,000	96,000	0	0	520,000
Small Drainage Structures	500,000	223,500	253,000	283,000	313,000	343,500	0	0	1,916,000
State Road Projects	100,000	100,000	100,000	0	0	0	664,990	0	964,990
Storm Drain Rehabilitation	215,000	223,500	253,000	283,000	313,000	343,500	0	0	1,631,000
Storm Drain Video Inspection	135,000	139,000	143,000	147,000	151,000	156,000	0	0	871,000
<b>ROADS TOTAL</b>	<b>\$15,332,000</b>	<b>\$14,807,000</b>	<b>\$14,854,000</b>	<b>\$12,905,000</b>	<b>\$17,306,000</b>	<b>\$18,205,000</b>	<b>\$2,655,995</b>	<b>\$0</b>	<b>\$96,064,995</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$473,306	\$100,000	\$100,000	\$0	\$151,000	\$1,256,000	\$664,990	\$0	\$2,745,296
Local Income Tax	0	0	0	0	0	0	758,005	0	758,005
Bonds	10,778,757	12,552,000	12,564,000	10,678,000	14,867,000	15,685,000	1,233,000	0	78,357,757
Reallocated Bonds	1,355,506	0	0	0	0	0	0	0	1,355,506
State Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	2,548,431	1,979,000	2,014,000	2,051,000	2,112,000	1,088,000	0	0	11,792,431
<b>ROADS TOTAL</b>	<b>\$15,332,000</b>	<b>\$14,807,000</b>	<b>\$14,854,000</b>	<b>\$12,905,000</b>	<b>\$17,306,000</b>	<b>\$18,205,000</b>	<b>\$2,655,995</b>	<b>\$0</b>	<b>\$96,064,995</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
<b>BRIDGES</b>									
Babylon Road over Silver Run	\$202,000	\$0	\$0	\$0	\$0	\$0	\$1,027,999	\$0	\$1,229,999
Bridge Inspection and Inventory	83,500	44,000	45,000	47,000	49,000	52,000	0	0	320,500
Bridge Maintenance and Structural Repair	71,000	75,000	78,000	82,000	85,000	89,000	0	0	480,000
Cleaning and Painting of Bridge Structural Steel	212,000	223,000	234,000	246,000	258,000	271,000	0	0	1,444,000
Gaither Road over South Branch Patapsco	0	1,997,000	0	0	0	0	275,000	0	2,272,000
Hawks Hill Road over Little Pipe Creek Tributary	0	0	255,000	0	510,000	0	0	0	765,000
McKinstry's Mill Road over Little Pipe Creek	0	0	0	0	250,000	0	0	1,668,000	1,918,000
<b>BRIDGES TOTAL</b>	<b>\$568,500</b>	<b>\$2,339,000</b>	<b>\$612,000</b>	<b>\$375,000</b>	<b>\$1,152,000</b>	<b>\$412,000</b>	<b>\$1,302,999</b>	<b>\$1,668,000</b>	<b>\$8,429,499</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$196,500	\$164,000	\$170,000	\$178,000	\$186,000	\$195,000	\$0	\$0	\$1,089,500
Bonds	0	459,400	255,000	0	560,000	0	255,716	333,600	1,863,716
Reallocated Bonds	40,500	0	0	0	0	0	0	0	40,500
State Highway Administration	0	0	0	0	0	0	8,883	0	8,883
Federal Highway/Bridge	331,500	1,715,600	187,000	197,000	406,000	217,000	1,038,400	1,334,400	5,426,900
<b>BRIDGES TOTAL</b>	<b>\$568,500</b>	<b>\$2,339,000</b>	<b>\$612,000</b>	<b>\$375,000</b>	<b>\$1,152,000</b>	<b>\$412,000</b>	<b>\$1,302,999</b>	<b>\$1,668,000</b>	<b>\$8,429,499</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
<b>RECREATION AND CULTURE</b>									
Bear Branch Nature Center Pavilion Replacement	\$0	\$0	\$0	\$0	\$197,000	\$0	\$0	\$0	\$197,000
Bear Branch Nature Center Roof Replacement	270,000	0	0	0	0	0	0	0	270,000
Community Self-Help Projects	80,000	82,000	84,000	86,000	88,000	90,000	0	0	510,000
Deer Park Lighting Replacement	0	0	0	0	0	291,000	0	0	291,000
Double Pipe Creek Boat Ramp	28,000	0	0	0	0	0	32,000	0	60,000
Gillis Falls Trail	0	467,000	0	0	0	0	0	0	467,000
Hashawha and Bear Branch Paving	0	0	536,000	0	0	0	0	0	536,000
Kringgold Park Phase II	0	400,000	0	0	0	0	0	0	400,000
Land Acquisition	700,000	371,000	350,000	350,000	350,000	350,000	0	0	2,471,000
Leister Park Phase II	0	0	191,000	0	0	0	0	0	191,000
Northwest Trail	0	0	0	0	0	1,100,000	0	0	1,100,000
Old Liberty Road Park Paving	0	0	0	0	114,000	0	0	0	114,000
Park Restoration	171,000	175,000	180,000	185,000	190,000	195,000	0	0	1,096,000
Piney Run Pavilion Road Paving	0	0	213,000	0	0	0	0	0	213,000
Piney Run Pavilion Replacement	0	0	0	0	181,000	0	0	0	181,000
Sports Complex Building Roof	0	0	0	193,000	0	0	0	0	193,000
Sports Complex Lighting	683,000	280,000	500,000	0	0	0	0	0	1,463,000
Tot Lot Replacement	80,000	83,000	86,000	89,000	92,000	97,000	0	0	527,000
Town Fund	17,970	18,560	17,780	17,780	17,780	17,780	0	0	107,650
Union Mills Flume, Shaft, and Waterwheel Replacement	0	0	0	164,000	435,000	0	291,000	0	890,000
<b>RECREATION AND CULTURE TOTAL</b>	<b>\$2,029,970</b>	<b>\$1,876,560</b>	<b>\$2,157,780</b>	<b>\$1,084,780</b>	<b>\$1,664,780</b>	<b>\$2,140,780</b>	<b>\$323,000</b>	<b>\$0</b>	<b>\$11,277,650</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$312,970	\$323,860	\$413,980	\$316,980	\$354,180	\$351,580	\$0	\$0	\$2,073,550
Reallocated GF Transfer	65,300	0	0	0	0	0	0	0	65,300
Bonds	0	0	0	164,000	435,000	0	195,000	0	794,000
Impact Fee - Parks	0	325,411	170,000	0	0	600,000	0	0	1,095,411
Reallocated Impact Fee - Parks	0	4,589	0	0	0	0	0	0	4,589
Program Open Space	1,651,700	1,222,700	1,573,800	603,800	875,600	1,189,200	32,000	0	7,148,800
State Miscellaneous Grants	0	0	0	0	0	0	96,000	0	96,000
<b>RECREATION AND CULTURE TOTAL</b>	<b>\$2,029,970</b>	<b>\$1,876,560</b>	<b>\$2,157,780</b>	<b>\$1,084,780</b>	<b>\$1,664,780</b>	<b>\$2,140,780</b>	<b>\$323,000</b>	<b>\$0</b>	<b>\$11,277,650</b>

**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025**

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
<b>GENERAL GOVERNMENT</b>									
Carroll Community College Systemic Renovations	\$435,000	\$0	\$0	\$0	\$0	\$0	\$5,434,000	\$0	\$5,869,000
Carroll Community College Technology	350,000	350,000	350,000	0	0	0	700,000	0	1,750,000
Charles Carroll Gymnasium and Community Center	0	420,000	0	0	0	0	3,510,000	0	3,930,000
County Building Access System Replacements/Additions	280,000	0	0	0	0	0	556,000	0	836,000
County Building Systemic Renovations	712,500	748,600	788,500	826,500	864,500	912,000	0	0	4,852,600
County Technology	1,230,250	1,265,400	1,307,580	1,368,000	1,368,000	1,558,000	0	0	8,097,230
Courthouse Annex Renovation	0	116,600	0	0	0	0	152,400	0	269,000
Elections Pollbooks and Printers	452,000	0	0	0	0	0	0	0	452,000
Facilities Asset Management and Work Order System	157,000	0	0	0	0	0	0	0	157,000
Farm Museum Tot Lot	160,000	0	0	0	0	0	0	0	160,000
Fleet Lift Replacements	0	0	212,000	0	212,000	0	0	0	424,000
Generator Replacement	185,000	132,000	139,000	146,000	153,000	161,000	0	0	916,000
Library Technology	100,000	100,000	100,000	100,000	100,000	100,000	0	0	600,000
Parking Lot Overlays	243,088	279,000	322,000	367,000	436,000	222,000	0	0	1,869,088
Public Safety Emergency Communication Radios	800,000	824,000	849,000	874,000	900,000	927,000	0	0	5,174,000
Public Safety Regional Water Supply	126,000	132,300	139,000	146,000	153,000	160,000	0	0	856,300
Public Safety Training Center	1,000,000	1,000,000	1,000,000	0	0	0	4,300,000	0	7,300,000
Sheriff's Office - Eldersburg Precinct	0	0	0	468,000	4,497,000	0	0	0	4,965,000
Westminster Library - Exploration Commons	1,296,000	0	0	0	0	0	2,750,650	0	4,046,650
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$7,526,838</b>	<b>\$5,367,900</b>	<b>\$5,207,080</b>	<b>\$4,295,500</b>	<b>\$8,683,500</b>	<b>\$4,040,000</b>	<b>\$17,403,050</b>	<b>\$0</b>	<b>\$52,523,868</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$3,471,371	\$2,818,400	\$2,928,580	\$2,709,000	\$2,804,000	\$2,807,000	\$1,122,001	\$0	\$18,660,352
Reallocated GF Transfer	140,967	0	0	0	0	0	133,999	0	274,966
Bonds	1,803,574	1,547,326	1,278,500	1,586,500	5,879,500	1,233,000	7,193,400	0	20,521,800
Reallocated Bonds	427,926	2,174	0	0	0	0	2,400,000	0	2,830,100
Hotel Tax	160,000	0	0	0	0	0	0	0	160,000
MD Higher Education Commission	227,000	0	0	0	0	0	2,753,000	0	2,980,000
MD Library Development	800,000	0	0	0	0	0	1,187,125	0	1,987,125
State Miscellaneous Grants	0	1,000,000	1,000,000	0	0	0	1,650,000	0	3,650,000
Private	496,000	0	0	0	0	0	963,525	0	1,459,525
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$7,526,838</b>	<b>\$5,367,900</b>	<b>\$5,207,080</b>	<b>\$4,295,500</b>	<b>\$8,683,500</b>	<b>\$4,040,000</b>	<b>\$17,403,050</b>	<b>\$0</b>	<b>\$52,523,868</b>

**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 - 2025**

**Capital Fund**

	2020	2021	Fiscal Year 2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
<b>GRAND TOTAL USES</b>	<b>\$65,792,708</b>	<b>\$91,455,587</b>	<b>\$71,343,881</b>	<b>\$52,162,320</b>	<b>\$65,762,506</b>	<b>\$65,459,035</b>	<b>\$35,890,238</b>	<b>\$1,668,000</b>	<b>\$449,534,275</b>
<b>SOURCE OF FUNDING</b>									
<b>- LOCAL -</b>									
Transfer from General Fund	\$4,654,146	\$3,406,260	\$3,612,560	\$3,203,980	\$3,495,180	\$4,609,580	\$1,786,991	\$0	\$24,768,697
Reallocated GF Transfer	739,266	0	0	0	0	0	133,999	0	873,265
Local Income Tax	12,080,720	13,011,031	13,509,231	14,944,240	16,305,976	16,629,355	1,558,005	0	88,038,558
Property Tax	2,680,680	2,695,190	3,020,940	3,000,000	3,000,000	3,000,000	0	0	17,396,810
Bonds	28,074,330	47,464,832	23,936,650	20,603,200	33,833,950	28,337,850	10,533,116	333,600	193,117,528
Reallocated Bonds	2,695,384	2,174	0	0	0	0	12,871,194	0	15,568,752
Impact Fee - Parks	0	325,411	170,000	0	0	600,000	0	0	1,095,411
Reallocated Impact Fee - Parks	0	4,589	0	0	0	0	0	0	4,589
Hotel Tax	160,000	0	0	0	0	0	0	0	160,000
<b>LOCAL TOTAL</b>	<b>\$51,084,527</b>	<b>\$66,909,487</b>	<b>\$44,249,381</b>	<b>\$41,751,420</b>	<b>\$56,635,106</b>	<b>\$53,176,785</b>	<b>\$26,883,305</b>	<b>\$333,600</b>	<b>\$341,023,611</b>
<b>- STATE -</b>									
State Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$8,883	\$0	\$1,064,883
Highway User Revenue	2,548,431	1,979,000	2,014,000	2,051,000	2,112,000	1,088,000	0	0	11,792,431
Program Open Space	1,651,700	1,222,700	1,573,800	603,800	875,600	1,189,200	32,000	0	7,148,800
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	150,000	150,000	150,000	150,000	150,000	150,000	0	0	900,000
State School Construction	7,603,950	17,231,800	20,893,700	6,103,100	4,246,300	8,267,450	1,278,000	0	65,624,300
MD Higher Education Commission	227,000	0	0	0	0	0	2,753,000	0	2,980,000
MD Library Development	800,000	0	0	0	0	0	1,187,125	0	1,987,125
State Miscellaneous Grants	0	1,000,000	1,000,000	0	0	0	1,746,000	0	3,746,000
<b>STATE TOTAL</b>	<b>\$13,657,081</b>	<b>\$22,259,500</b>	<b>\$26,307,500</b>	<b>\$9,583,900</b>	<b>\$8,059,900</b>	<b>\$11,370,650</b>	<b>\$7,005,008</b>	<b>\$0</b>	<b>\$98,243,539</b>
<b>- FEDERAL -</b>									
Federal Highway/Bridge	\$331,500	\$1,715,600	\$187,000	\$197,000	\$406,000	\$217,000	\$1,038,400	\$1,334,400	\$5,426,900
<b>FEDERAL TOTAL</b>	<b>\$331,500</b>	<b>\$1,715,600</b>	<b>\$187,000</b>	<b>\$197,000</b>	<b>\$406,000</b>	<b>\$217,000</b>	<b>\$1,038,400</b>	<b>\$1,334,400</b>	<b>\$5,426,900</b>
<b>- OTHER -</b>									
Municipal	\$223,600	\$571,000	\$600,000	\$630,000	\$661,500	\$694,600	\$0	\$0	\$3,380,700
Private	496,000	0	0	0	0	0	963,525	0	1,459,525
<b>OTHER TOTAL</b>	<b>\$719,600</b>	<b>\$571,000</b>	<b>\$600,000</b>	<b>\$630,000</b>	<b>\$661,500</b>	<b>\$694,600</b>	<b>\$963,525</b>	<b>\$0</b>	<b>\$4,840,225</b>
<b>GRAND TOTAL SOURCES</b>	<b>\$65,792,708</b>	<b>\$91,455,587</b>	<b>\$71,343,881</b>	<b>\$52,162,320</b>	<b>\$65,762,506</b>	<b>\$65,459,035</b>	<b>\$35,890,238</b>	<b>\$1,668,000</b>	<b>\$449,534,275</b>