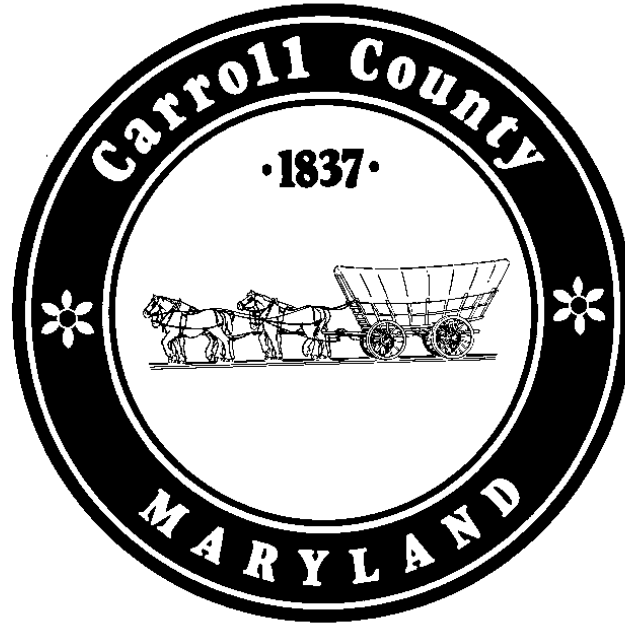


Carroll County Maryland

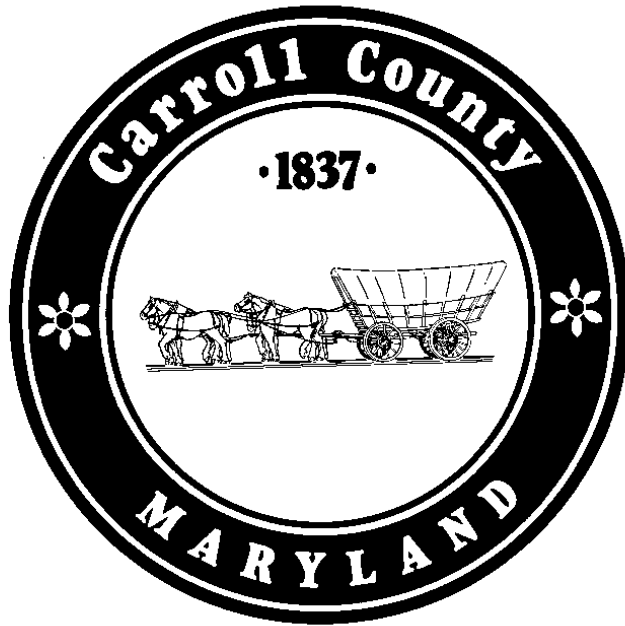


Department of Management & Budget

PROPOSED BUDGET SUMMARY

Operating Budget Fiscal Year 2017
Operating Plan Fiscal Years 2017-2022
And
Capital Budget Fiscal Years 2017-2022

Available online at <http://ccgovernment.carr.org/ccg/budget>



PRODUCED BY

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Board of County Commissioners

Board of County Commissioners



*Stephen A. Wantz
President
District 1*



*C. Richard Weaver
Vice President
District 2*



*Dennis E. Frazier
Secretary
District 3*



*Richard S. Rothschild
District 4*



*J. Douglas Howard
District 5*

Appointed Officials

*Roberta Windham
County Administrator*

*Robert M. Burk
Comptroller*

*Timothy C. Burke
County Attorney*

*Scott R. Campbell
Director of Public Safety*

*Jeff R. Degitz
Director of Recreation and Parks*

*Thomas S. Devilbiss
Director of Land and Resource Management*

*Kimberly L. Frock
Director of Human Resources*

*Philip R. Hager
Director of Comprehensive Planning*

*Christine C. Kay
Director of Citizen Services*

*John T. Lyburn
Director of Economic Development*

*Mark E. Ripper
Director of Technology Services*

*Ted Zaleski, III
Director of Management and Budget*

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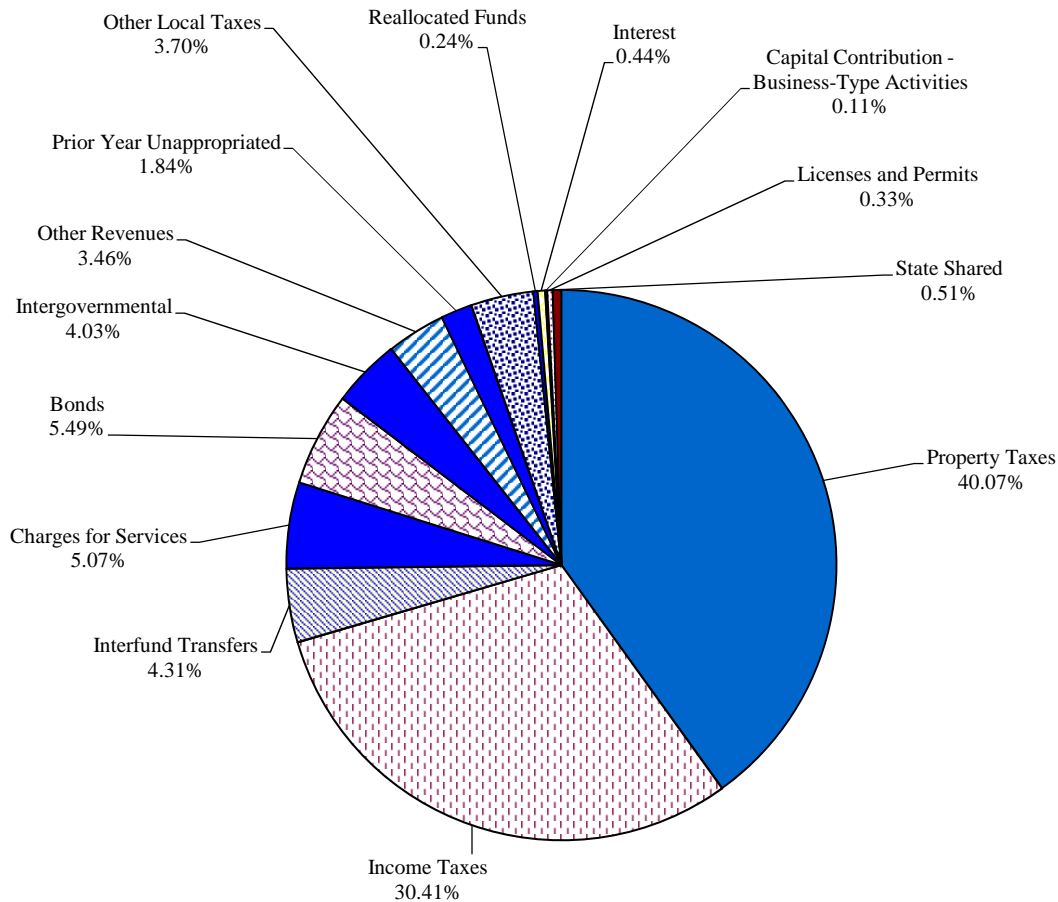
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Total Budget Summary

All Funds Sources - By Category

Fiscal Year 2017 Budget

\$500,256,925

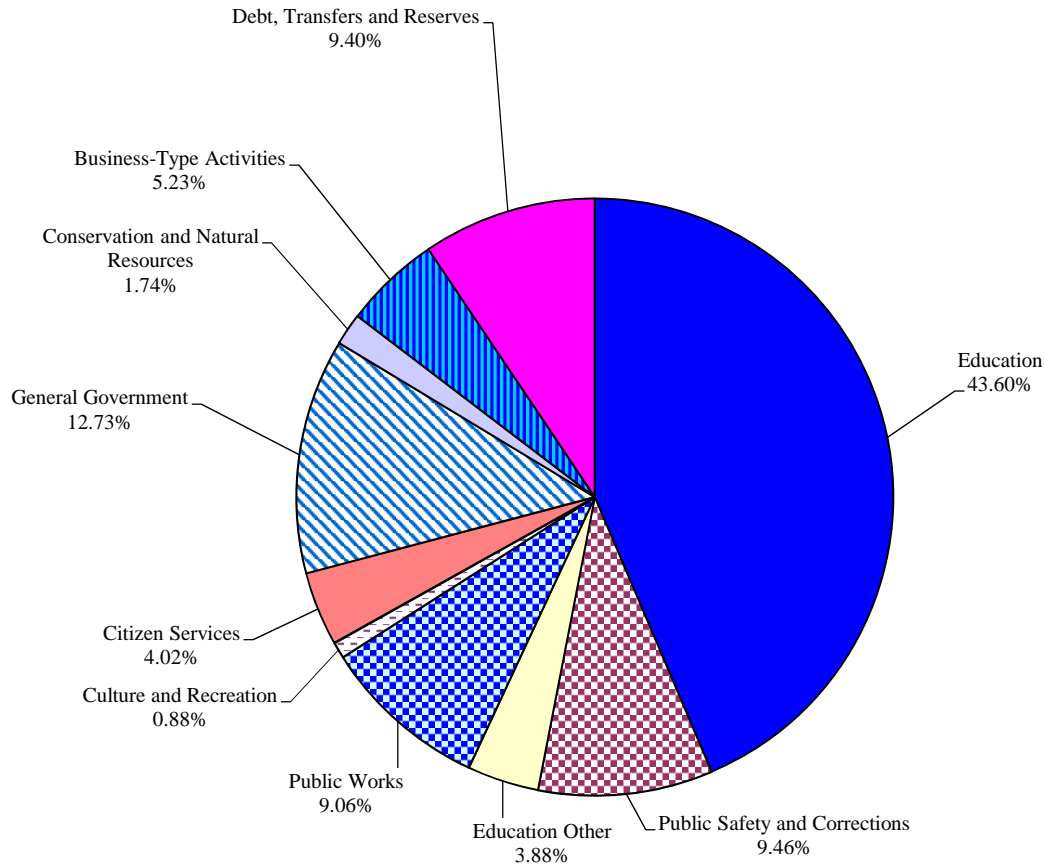


<u>Category</u>	FY 15 Actuals	FY 16 Budget	% Chg from FY 15	FY 17 Budget	% Chg from FY 16
Property Taxes	\$193,069,352	\$195,795,700	1.41%	\$200,453,917	2.38%
Income Taxes	139,356,970	143,410,440	2.91%	152,106,065	6.06%
Interfund Transfers	26,476,335	28,503,170	7.66%	21,564,416	-24.34%
Charges for Services	20,545,586	30,914,370	50.47%	25,376,378	-17.91%
Bonds	80,662,908	20,435,331	-74.67%	27,464,604	34.40%
Intergovernmental	15,053,404	22,287,919	48.06%	20,150,875	-9.59%
Other Revenues	35,601,226	16,976,644	-52.31%	17,312,154	1.98%
Prior Year Unappropriated	0	12,324,400	100.00%	9,198,782	-25.36%
Other Local Taxes	13,358,357	15,425,570	15.48%	18,485,710	19.84%
Reallocated Funds	0	7,871,803	100.00%	1,202,259	-84.73%
Interest	1,675,561	2,065,060	23.25%	2,216,420	7.33%
Capital Contribution - Business-Type Activities	2,224,545	5,424,000	143.83%	525,680	-90.31%
Licenses and Permits	1,600,954	1,606,860	0.37%	1,642,700	2.23%
State Shared	4,853,291	4,361,468	-10.13%	2,556,965	-41.37%
Total	\$534,478,488	\$507,402,735	-5.07%	\$500,256,925	-1.41%

All Funds Uses - By Category

Fiscal Year 2017 Budget

\$500,256,925

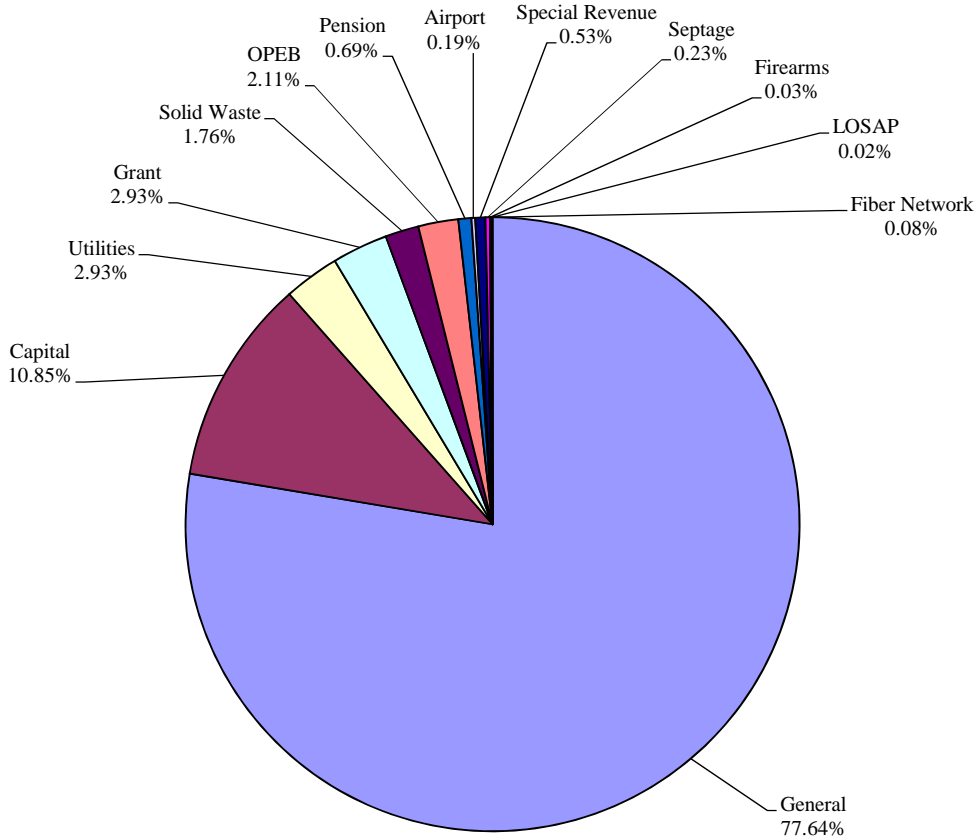


<u>Category</u>	FY 15 Actual	FY 16 Budget	% Chg from FY 15	FY 17 Budget	% Chg from FY 16
Education	\$204,852,162	\$206,147,610	0.63%	\$218,088,860	5.79%
Public Safety and Corrections	50,978,177	45,943,980	-9.88%	47,302,020	2.96%
Education Other	27,978,943	18,471,570	-33.98%	19,414,600	5.11%
Public Works	40,354,744	44,286,335	9.74%	45,335,906	2.37%
Culture and Recreation	4,911,267	4,864,323	-0.96%	4,389,170	-9.77%
Citizen Services	19,594,493	19,832,985	1.22%	20,111,040	1.40%
General Government	46,577,312	66,496,347	42.77%	63,704,670	-4.20%
Conservation and Natural Resources	10,530,085	9,199,600	-12.64%	8,728,548	-5.12%
Business-Type Activities	22,002,934	41,839,065	90.15%	26,160,511	-37.47%
Debt, Transfers and Reserves	100,988,582	50,320,920	-50.17%	47,021,600	-6.56%
Total	\$528,768,700	\$507,402,735	-4.04%	\$500,256,925	-1.41%

All Funds Uses - By Fund

Fiscal Year 2017 Budget

\$500,256,925



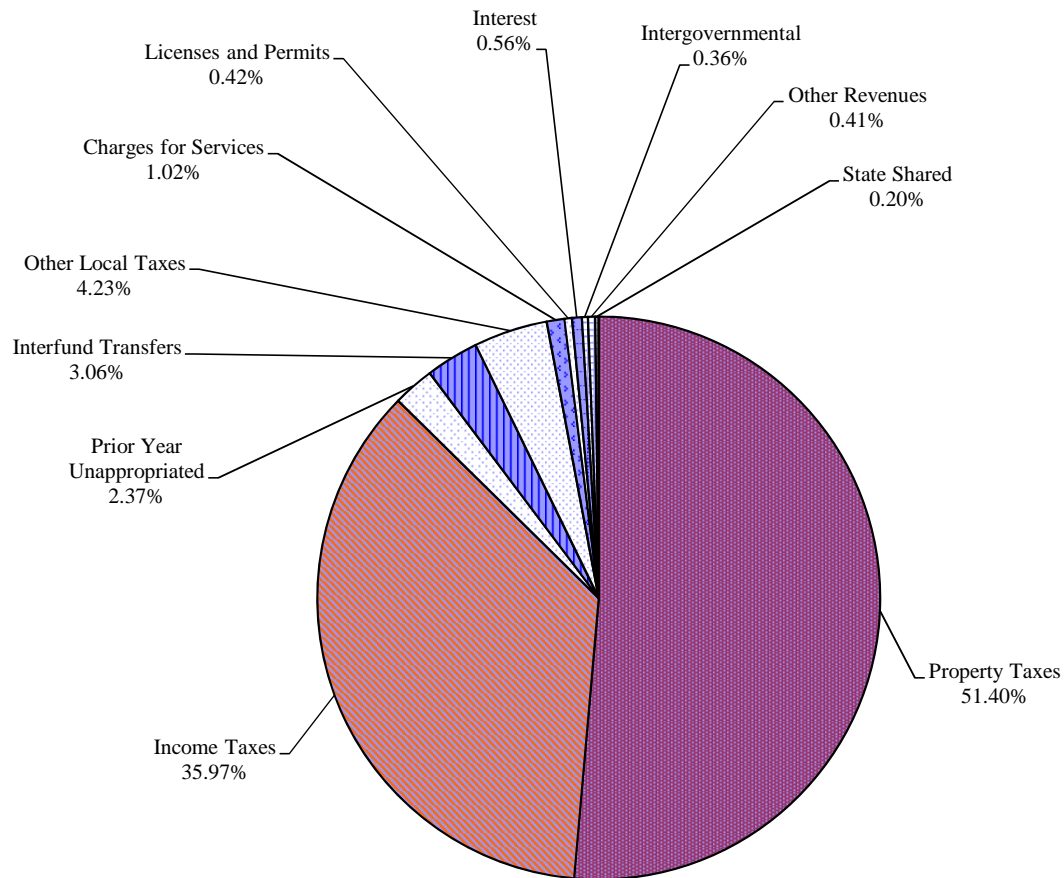
<u>Fund</u>	FY 15 Actual	FY 16 Budget	% Chg from FY 15	FY 17 Budget	% Chg from FY 16
General	\$428,068,097	\$379,962,320	-11.24%	\$388,407,000	2.22%
Capital	55,360,485	52,383,471	-5.38%	54,254,624	3.57%
Utilities	9,887,998	29,598,565	199.34%	14,660,685	-50.47%
Grant	15,186,345	15,466,889	1.85%	14,654,830	-5.25%
Solid Waste	8,752,117	9,964,800	13.86%	8,815,806	-11.53%
OPEB	3,515,548	10,103,580	187.40%	10,578,580	4.70%
Pension	1,389,372	3,222,980	131.97%	3,434,760	6.57%
Airport	736,728	936,500	27.12%	954,220	1.89%
Special Revenue	2,565,215	4,374,430	70.53%	2,666,620	-39.04%
Septage	946,226	913,700	-3.44%	1,173,300	28.41%
Firearms	145,604	155,500	6.80%	155,500	0.00%
Fiber Network	1,520,899	270,000	-82.25%	401,000	48.52%
LOSAP	694,066	50,000	-92.80%	100,000	100.00%
Total	\$528,768,700	\$507,402,735	-4.04%	\$500,256,925	-1.41%

General Fund Summary

General Fund Sources - By Category

Fiscal Year 2017 Budget

\$388,407,000

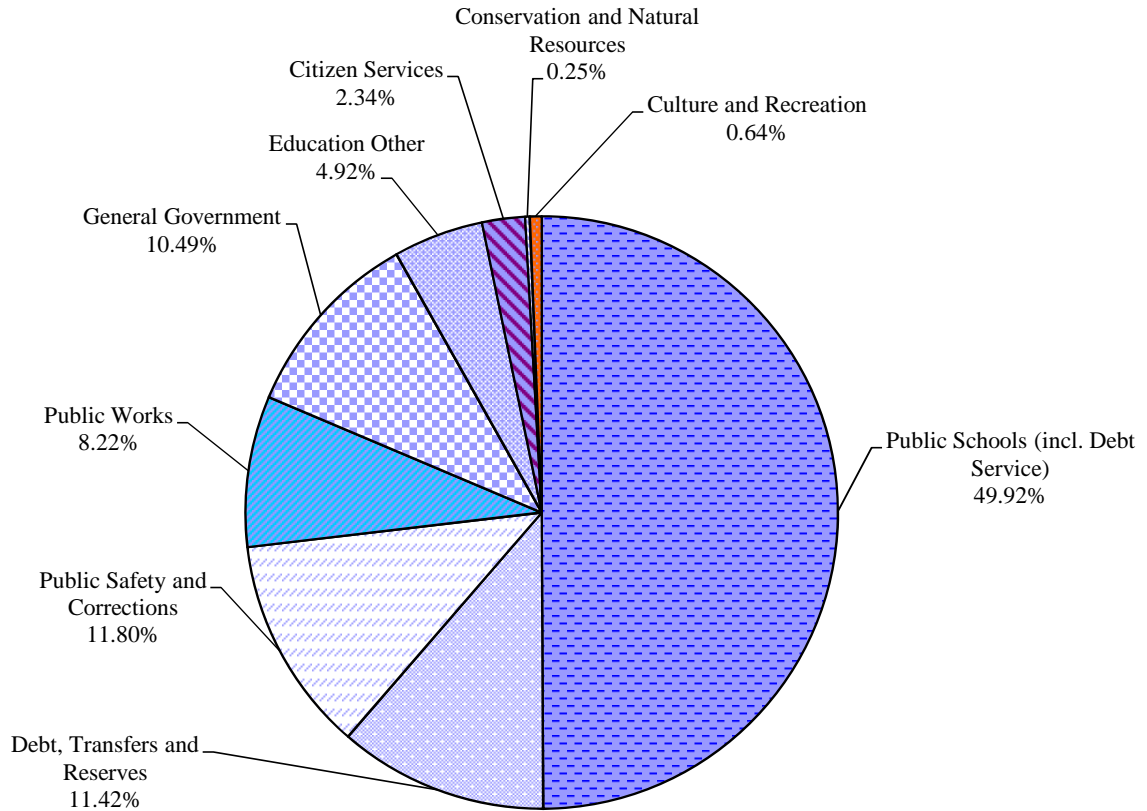


<u>Category</u>	FY 15 Actuals	FY 16 Budget	% Chg from FY 15	FY 17 Budget	% Chg from FY 16
Property Taxes	\$193,069,352	\$195,068,480	1.04%	\$199,647,417	2.35%
Income Taxes	126,688,154	130,842,350	3.28%	139,692,655	6.76%
Prior Year Unappropriated	0	12,324,400	100.00%	9,198,782	-25.36%
Interfund Transfers	15,246,803	14,459,290	-5.17%	11,904,240	-17.67%
Other Local Taxes	13,358,357	15,425,570	15.48%	16,423,050	6.47%
Charges for Services	4,168,363	4,393,010	5.39%	3,964,766	-9.75%
Licenses and Permits	1,600,954	1,606,860	0.37%	1,642,700	2.23%
Interest	1,449,797	2,044,560	41.02%	2,184,020	6.82%
Intergovernmental	1,297,171	1,325,980	2.22%	1,380,350	4.10%
Other Revenues	8,369,096	1,590,510	-81.00%	1,604,420	0.87%
State Shared	887,999	881,310	-0.75%	764,600	-13.24%
Bonds/Notes Proceeds	59,867,601	0	-100.00%	0	0.00%
Total	\$426,003,646	\$379,962,320	-10.81%	\$388,407,000	2.22%

General Fund Uses - By Category

Fiscal Year 2017 Budget

\$388,407,000



<u>Category</u>	FY 15 Actuals	FY 16 Budget	% Chg from FY 15	FY 17 Budget	% Chg from FY 16
Public Schools (incl. Debt Service)	\$186,155,767	\$188,809,520	1.43%	\$193,889,000	2.69%
Debt, Transfers and Reserves	98,423,367	45,946,490	-53.32%	44,354,980	-3.46%
Public Safety and Corrections	48,238,723	43,633,630	-9.55%	45,824,040	5.02%
Public Works	29,254,096	30,873,790	5.54%	31,942,450	3.46%
General Government	25,657,413	40,525,520	57.95%	40,732,810	0.51%
Education Other	27,678,943	18,171,570	-34.35%	19,114,600	5.19%
Citizen Services	8,868,518	8,677,190	-2.16%	9,093,510	4.80%
Conservation and Natural Resources	1,003,041	943,080	-5.98%	962,840	2.10%
Culture and Recreation	0	2,381,530	0.00%	2,492,770	4.67%
Total	\$428,068,097	\$379,962,320	-11.24%	\$388,407,000	2.22%

General Fund Revenues

General Fund Revenue Analysis

Carroll County's General Fund receives revenues from over 120 sources including taxes, permit fees, State aid, user fees and investment income. Approximately 87% of the revenue comes from Total Property and Income Taxes.

Revenue In Millions	FY 16 Budget	Percent of Total	FY 16 Revised Forecast	Percent of Total	FY 17 Budget	Percent of Total	Cumulative Percent of Total
Real Property	\$182.1	47.9%	\$182.6	47.0%	\$184.6	47.5%	47.5%
Railroad and Public Utilities	6.6	1.7%	7.0	1.8%	6.8	1.8%	49.3%
Ordinary Business	6.4	1.7%	8.3	2.1%	8.2	2.1%	51.4%
Total Property	\$195.1	51.3%	\$197.9	50.9%	\$199.6	51.4%	51.4%
Income Tax	130.8	34.4%	136.8	35.2%	139.7	36.0%	87.4%
Recordation Tax	12.6	3.3%	13.6	3.5%	13.5	3.5%	90.9%
Interest	1.7	0.5%	0.8	0.2%	1.8	0.5%	91.4%
Cable Franchise Fee	1.5	0.4%	1.5	0.4%	1.6	0.4%	91.8%
911 Service Fee	1.0	0.3%	1.0	0.3%	1.0	0.3%	92.1%
Building Permits	0.5	0.1%	0.5	0.1%	0.5	0.1%	92.2%
Total Major Revenues	\$343.2	90.3%	\$352.1	90.6%	\$357.7	92.2%	92.2%
Other Annual Revenues	10.0	2.7%	9.5	2.5%	9.6	2.4%	94.6%
Total Annual Revenues	353.2	93.0%	361.6	93.1%	367.3	94.6%	94.6%
Other Revenues	26.8	7.0%	26.8	6.9%	21.1	5.4%	100.0%
Total Revenue	\$380.0	100.0%	\$388.4	100.0%	\$388.4	100.0%	100.0%

Percentages may not add to 100% due to rounding

General Fund Operating Revenues

Revenue	FY 15 Actuals	FY 16 Budget	FY 17 Budget	Increase (Decrease)	% Change
Real Property Tax	\$180,598,075	\$181,730,900	\$184,399,190	\$2,668,290	1.47%
Property Tax Rebate	(1,773,546)	0	0	0	0.00%
Taxes - Discounts	(778,675)	(780,000)	(800,000)	(20,000)	2.56%
Senior Tax Credit	(11,406)	(20,000)	(20,000)	0	0.00%
Penalty and Interest	800,088	940,000	800,000	(140,000)	-14.89%
Homestead Tax Credit	(203,433)	(184,320)	(228,073)	(43,753)	23.74%
Personal Property Tax	258,137	250,000	250,000	0	0.00%
Railroad and Public Utility	6,798,541	6,577,900	6,850,300	272,400	4.14%
Ordinary Business Tax	6,503,003	6,109,000	7,931,000	1,822,000	29.82%
Prior Years Taxes Deferred	707,335	300,000	300,000	0	0.00%
Heavy Equipment Tax	106,554	80,000	100,000	20,000	25.00%
Semi-Annual Service Charges	64,680	65,000	65,000	0	0.00%
Total Local Property Taxes	\$193,069,352	\$195,068,480	\$199,647,417	\$4,578,937	2.35%
Income Tax	\$126,688,154	\$130,842,350	\$139,692,655	\$8,850,305	6.76%
Admissions	\$353,936	\$298,700	\$306,000	\$7,300	2.44%
PILOT	25,961	25,960	25,960	0	0.00%
911 Service Fee	1,089,823	1,000,000	1,030,000	30,000	3.00%
Cable Franchise Fee	0	1,500,910	1,561,090	60,180	4.01%
Recordation Fee	11,888,637	12,600,000	13,500,000	900,000	7.14%
Other Local Taxes	\$13,358,357	\$15,425,570	\$16,423,050	\$997,480	6.47%
State Aid - Police Protection	\$887,999	\$881,310	\$764,600	(\$116,710)	-13.24%
Total State Shared Taxes	\$887,999	\$881,310	\$764,600	(\$116,710)	-13.24%
Beer, Wine, Liquor Licenses	\$205,064	\$201,600	\$201,600	\$0	0.00%
Amusements	6,607	5,500	5,500	0	0.00%
Traders Licenses	125,180	130,000	130,000	0	0.00%
Mobile Home Licenses	64,188	63,700	63,700	0	0.00%
Animal Licenses	65,759	75,000	75,000	0	0.00%
Kennel Licenses	17,475	25,000	18,000	(7,000)	-28.00%
Building Permits	545,265	549,000	549,000	0	0.00%
Plumbing Licenses	43,748	15,400	45,000	29,600	192.21%
Marriage Licenses	33,390	32,000	32,000	0	0.00%
Electrical Licenses	47,518	20,000	45,000	25,000	125.00%
Utility Construction Permits	34,090	33,000	33,000	0	0.00%
Electrical Permits	211,920	206,000	175,000	(31,000)	-15.05%
Grading Permits	(9,453)	21,500	21,500	0	0.00%
Use and Occupancy Certificates	21,950	25,000	25,000	0	0.00%
Zoning Certificates/Ordinances	2,046	2,400	2,400	0	0.00%
Plumbing Permits	179,534	197,760	170,000	(27,760)	-14.04%
Reinspection/Fire Inspection Fees	6,675	4,000	51,000	47,000	1175.00%
Total Licenses and Permits	\$1,600,955	\$1,606,860	\$1,642,700	\$35,840	2.23%

General Fund Operating Revenues

Revenue	FY 15 Actuals	FY 16 Budget	FY 17 Budget	Increase (Decrease)	% Change
State Aid - Fire Protection	\$301,854	\$343,000	\$400,000	\$57,000	16.62%
Bond Interest Subsidy	785,866	780,420	773,350	(7,070)	-0.91%
State Aid - Various Reimbursements	28,646	0	0	0	0.00%
Grand and Petit Jury Reimbursement	37,890	56,000	56,000	0	0.00%
Circuit Court Master Reimbursement	142,916	146,560	151,000	4,440	3.03%
Total Intergovernmental	\$1,297,171	\$1,325,980	\$1,380,350	\$54,370	4.10%
Lien Certification	\$208,143	\$200,000	\$210,000	\$10,000	5.00%
Data Processing Services	3,916	5,500	5,500	0	0.00%
Hearing Fees - Board of Zoning Appeals	11,485	12,000	12,000	0	0.00%
Copy Fees	14,603	13,000	14,000	1,000	7.69%
Health Dept	54,495	61,800	61,800	0	0.00%
Hearing Fees - Zoning Administration	9,000	10,000	10,000	0	0.00%
Total General Government	\$301,642	\$302,300	\$313,300	\$11,000	3.64%
Sheriff Salary Recovery	\$311	\$1,000	\$1,000	\$0	0.00%
Sheriff Fees	102,594	117,000	103,000	(14,000)	-11.97%
Sheriff - Town Deputy	96,956	97,000	102,500	5,500	5.67%
Detention Center	167,003	206,000	171,600	(34,400)	-16.70%
Detention Center - Commissary	64,064	60,000	43,000	(17,000)	-28.33%
Detention Center - Home Detention	14,242	15,500	15,500	0	0.00%
Detention Center - Juvenile Transport	47,114	63,000	45,000	(18,000)	-28.57%
Detention Center - Work Release	80,718	80,000	80,000	0	0.00%
Citations	9,000	0	5,000	5,000	100.00%
Circuit Court Annex - Rent and Heat	12,994	13,000	13,000	0	0.00%
Inspection Fees - Roads	175,642	125,000	150,000	25,000	20.00%
Inspection Fees - Development Review	8,440	7,500	5,000	(2,500)	-33.33%
Sex Offender Registry	29,200	29,200	25,200	(4,000)	-13.70%
State Criminal Alien Asst. Program	7,789	11,000	8,000	(3,000)	-27.27%
Total Public Safety	\$816,068	\$825,200	\$767,800	(\$57,400)	-6.96%
Vehicle Maintenance	\$464,899	\$444,960	\$478,850	\$33,890	7.62%
Road Maintenance	198,216	104,000	120,000	16,000	15.38%
Development Review Fees	99,979	154,500	100,000	(54,500)	-35.28%
Flood Plain Review Fees	1,000	5,000	4,000	(1,000)	-20.00%
Fuel Recovery	763,663	905,000	630,000	(275,000)	-30.39%
Stormwater/Environmental Review Fees	28,334	33,500	33,500	0	0.00%
Engineering Review Fees	18,030	26,000	24,000	(2,000)	-7.69%
Forest Conservation Review Fees	52,880	26,000	26,000	0	0.00%
Tower Fees	7,500	0	0	0	0.00%
Stormwater Maintenance Fees	3,647	78,790	0	(78,790)	-100.00%
Weed Control	41,587	45,000	45,000	0	0.00%
Total Public Works	\$1,679,734	\$1,822,750	\$1,461,350	(\$361,400)	-19.83%

General Fund Operating Revenues

Revenue	FY 15 Actuals	FY 16 Budget	FY 17 Budget	Increase (Decrease)	% Change
Hashawha General Public Programs	\$5,007	\$6,000	\$6,000	\$0	0.00%
Hashawha Concessions	1,672	800	800	0	0.00%
Hashawha Fees	206,121	250,000	250,000	0	0.00%
Hashawha Outdoor School Meals	148,400	154,000	154,000	0	0.00%
Hashawha School Programs	9,485	10,000	10,000	0	0.00%
Bear Branch Programs	3,231	4,000	4,000	0	0.00%
Farm Museum Admissions	24,520	30,000	30,000	0	0.00%
Farm Museum Concessions	21,220	35,000	35,000	0	0.00%
Farm Museum Sponsors	15,200	40,000	20,000	(20,000)	-50.00%
Farm Museum Wine Festival	379,362	390,000	390,000	0	0.00%
Piney Run Admissions	178,172	165,000	175,000	10,000	6.06%
Piney Run Boat Rentals	64,240	53,560	60,000	6,440	12.02%
Piney Run Concessions	11,895	12,500	11,500	(1,000)	-8.00%
Piney Run Programs	6,571	17,000	9,616	(7,384)	-43.44%
Piney Run Nature Center Concessions	1,968	2,000	2,000	0	0.00%
Piney Run Nature Center Facility	1,218	2,200	2,200	0	0.00%
Piney Run Nature Center Programs	14,332	18,000	14,000	(4,000)	-22.22%
Piney Run Nature Camp	62,565	58,000	58,000	0	0.00%
Pavilion and Facility Rentals	54,945	41,000	50,000	9,000	21.95%
Sports Complex Advertisement	100	2,500	0	(2,500)	-100.00%
Sports Complex Concessions	2,813	5,000	5,000	0	0.00%
Sports Complex Rent/Lighting	43,929	50,000	45,000	(5,000)	-10.00%
Sports Complex Tournament Fees	3,575	0	2,000	2,000	100.00%
Park Facility Rental	6,410	4,300	5,400	1,100	25.58%
Dog Park Memberships	5,585	5,400	4,300	(1,100)	-20.37%
Bus Trip Revenue	1,390	0	0	0	0.00%
Total Recreation	\$1,273,926	\$1,356,260	\$1,343,816	(\$12,444)	-0.92%
Westminster Senior Center Classes	\$13,651	\$14,500	\$14,500	\$0	0.00%
North Carroll Senior Center Classes	22,030	22,000	22,000	0	0.00%
South Carroll Senior Center Classes	23,233	27,000	24,000	(3,000)	-11.11%
Taneytown Senior Center Classes	4,880	5,000	4,000	(1,000)	-20.00%
Mt. Airy Senior Center Classes	15,882	18,000	14,000	(4,000)	-22.22%
Transportation Tickets	17,317	0	0	0	0.00%
Total Aging	\$96,993	\$86,500	\$78,500	(\$8,000)	-9.25%
Circuit Court Fines	\$36,052	\$40,000	\$35,000	(\$5,000)	-12.50%
Liquor License Fines	25,050	5,000	10,000	5,000	100.00%
Animal Violation Fines	11,600	13,400	12,000	(1,400)	-10.45%
Humane Society Impound Fees	23,848	25,000	25,000	0	0.00%
Parking Violations	260	1,000	1,000	0	0.00%
Total Fines and Forfeits	\$96,810	\$84,400	\$83,000	(\$1,400)	-1.66%

General Fund Operating Revenues

Revenue	FY 15 Actuals	FY 16 Budget	FY 17 Budget	Increase (Decrease)	% Change
Interest - Miscellaneous Loans	\$58,441	\$50,000	\$50,000	\$0	0.00%
Interest - Fire Company Loans	372,120	343,760	319,020	(24,740)	-7.20%
Investment Interest	970,305	1,650,800	1,815,000	164,200	9.95%
Unrealized Gains/Losses	48,931	0	0	0	0.00%
Rents and Royalties	6,979,485	176,260	180,000	3,740	2.12%
Cell Tower Rent	31,947	32,000	32,000	0	0.00%
Rent - Family Law	6,600	6,600	6,600	0	0.00%
Humane Society Refunds	10,089	0	0	0	0.00%
Advertising - Liquor Licenses	10,501	6,000	6,000	0	0.00%
Phone/Pager Reimbursement	1	0	0	0	0.00%
Jury Duty	352	0	0	0	0.00%
Postage	21,536	17,000	20,000	3,000	17.65%
Equipment Sales	119,780	135,000	135,000	0	0.00%
Woodland Management	15	0	0	0	0.00%
Land Sales	72,000	0	0	0	0.00%
Purchasing Card Rebate	36,435	15,000	20,000	5,000	33.33%
Miscellaneous	107,723	230,000	230,000	0	0.00%
Activities - Farm Museum General	52,911	55,000	55,000	0	0.00%
Total Other	\$8,899,173	\$2,717,420	\$2,868,620	\$151,200	5.56%
Health Department	\$6,685	\$5,500	\$6,000	\$500	9.09%
Pension Recovery - Enterprise and Grants	345,441	340,000	347,000	7,000	2.06%
OPEB Recovery - Enterprise and Grants	266,108	280,000	280,000	0	0.00%
State Retirement Recovery - Enterprise & Grants	13,375	13,000	9,000	(4,000)	-30.77%
County Attorney Fees	191,302	194,750	194,820	70	0.04%
Total Cost Recovery	\$822,910	\$833,250	\$836,820	\$3,570	0.43%
Total Annual Revenue	\$350,889,243	\$353,178,630	\$367,303,978	\$14,125,348	4.00%
Prior Year Unappropriated Reserve	\$0	\$10,245,750	\$9,002,668	(\$1,243,082)	-12.13%
Current Year Surplus	0	2,078,650	196,114	(1,882,536)	-90.57%
Special Revenue Fund: Hotel Rental Tax	251,325	351,200	315,830	(35,370)	-10.07%
Special Revenue Fund: Cable Franchise Fee	966,359	2,050,000	0	(2,050,000)	-100.00%
Transfer from Capital Fund	14,029,119	12,058,090	11,588,410	(469,680)	-3.90%
General Obligation Bond Premium	7,290,919	0	0	0	0.00%
Refunding Bonds Issued	52,576,682	0	0	0	0.00%
Total Operating Revenue	\$426,003,646	\$379,962,320	\$388,407,000	\$10,327,216	2.72%

Prior Year Unappropriated Reserve Consists of revenues in excess of budget and unspent appropriated dollars. These funds are carried over to the next budget following the completion of an independent audit.

Special Revenue Fund: Hotel Rental Tax Dedicated Hotel Tax revenue transferred into the General Fund for tourism and promotion of the County.

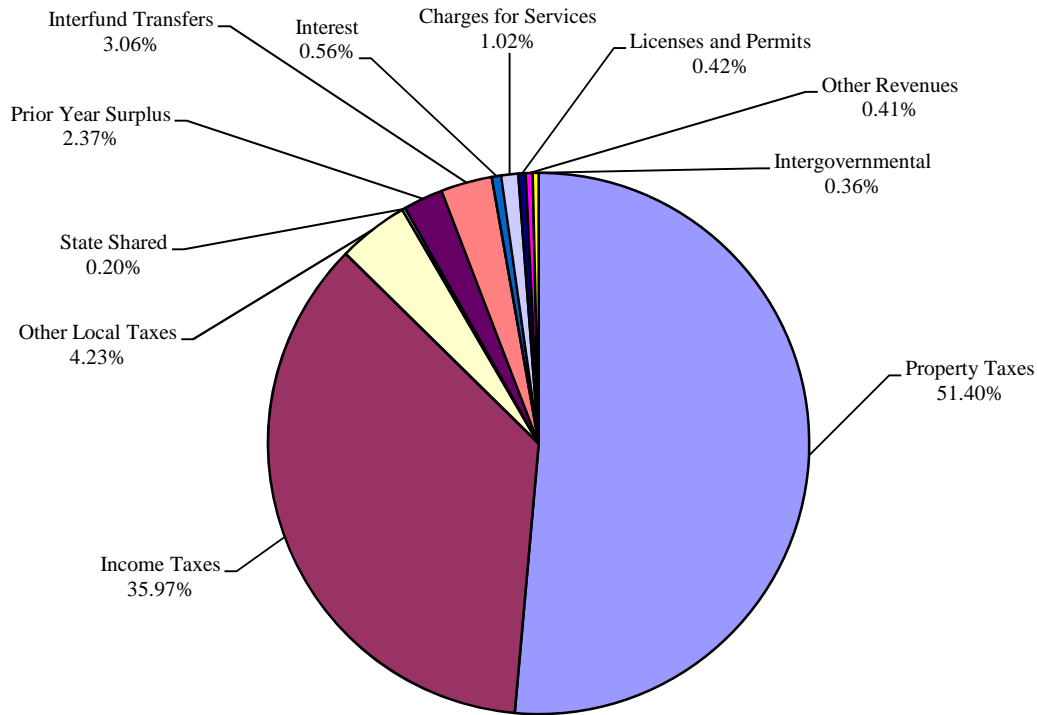
Special Revenue Fund: Cable Franchise Fee Dedicated Cable Franchise Fee revenue transferred into the General Fund to pay expenses related to public service programming on cable television. In FY 16, the County Commissioners converted the Cable Franchise Fee into an unrestricted General Fund revenue.

Transfer from Capital Fund Dedicated Local Income Tax revenue for Public School construction transferred into the General Fund to pay debt service on school construction.

Operating Budget Revenues

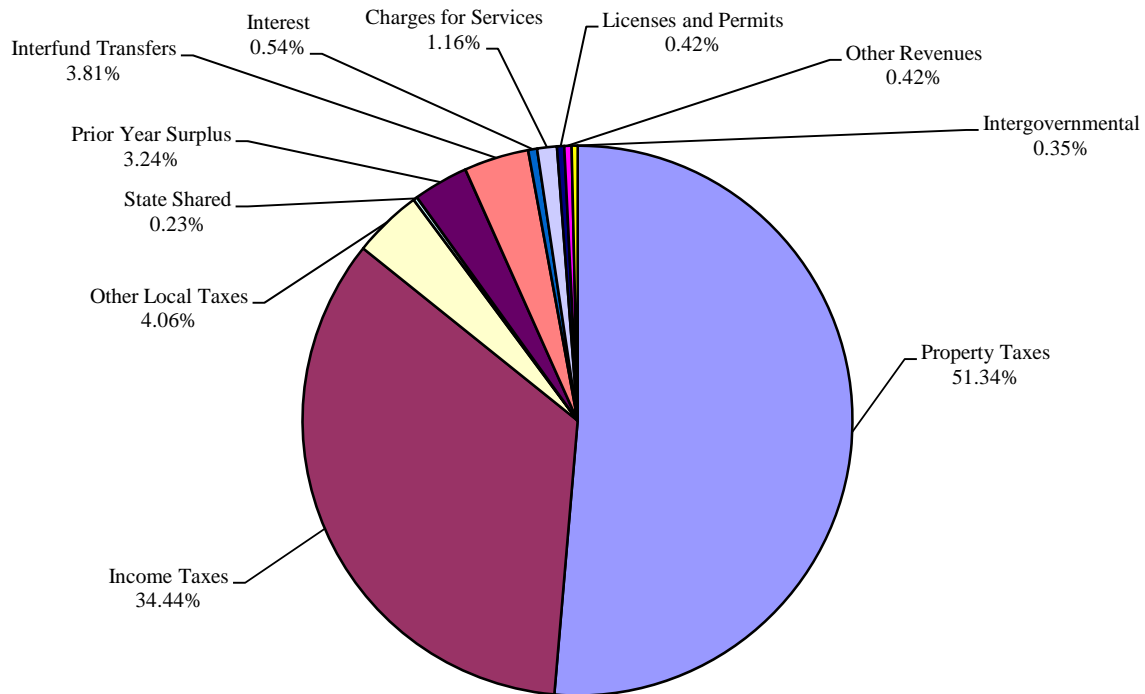
Fiscal Year 2017 Budget

\$388,407,000



Fiscal Year 2016 Budget

\$379,962,320



Operating Plan

SIX-YEAR OPERATING REVENUE

		FY 17	FY 18	FY 19	FY 20	FY 21	FY 22
		Budget	Planned	Planned	Planned	Planned	Planned
Real Property - All Funds		\$185,322,617	\$188,441,592	\$192,730,832	\$198,574,921	\$204,614,621	\$210,829,716
	% Change	1.39%	1.68%	2.28%	3.03%	3.04%	3.04%
Property Tax directly in Capital Fund		(806,500)	(2,800,400)	(2,846,700)	(2,998,000)	(3,085,000)	(3,147,800)
	% Change	10.90%	247.23%	1.65%	5.31%	2.90%	2.04%
Railroad and Public Utility		6,850,300	6,850,800	6,813,100	6,775,800	6,738,600	6,701,800
	% Change	4.14%	0.01%	-0.55%	-0.55%	-0.55%	-0.55%
Total Business Tax		8,181,000	8,262,810	8,345,450	8,428,900	8,513,190	8,598,320
	% Change	28.65%	1.00%	1.00%	1.00%	1.00%	1.00%
Total Property Tax		\$199,547,417	\$200,754,802	\$205,042,682	\$210,781,620	\$216,781,411	\$222,982,037
	% Change	2.34%	0.61%	2.14%	2.80%	2.85%	2.86%
Income Tax		\$139,692,655	\$145,618,112	\$151,405,451	\$156,430,480	\$163,469,852	\$170,825,995
	% Change	6.76%	4.24%	3.97%	3.32%	4.50%	4.50%
Recordation		13,500,000	14,175,000	14,812,875	15,442,422	16,060,119	16,662,374
	% Change	7.14%	5.00%	4.50%	4.25%	4.00%	3.75%
Cable Franchise Fee		1,561,090	1,623,530	1,688,500	1,756,000	1,826,250	1,899,300
	% Change	4.01%	4.00%	4.00%	4.00%	4.00%	4.00%
Building Permits		549,000	581,940	611,037	635,478	654,543	667,634
	% Change	0.00%	6.00%	5.00%	4.00%	3.00%	2.00%
911 Service Fee		1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000
	% Change	3.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Investment Interest		1,815,000	2,650,000	3,535,000	4,470,000	5,000,000	6,000,000
	% Change	9.95%	46.01%	33.40%	26.45%	11.86%	20.00%
Total Major Revenues		\$357,695,163	\$366,433,384	\$378,125,544	\$390,546,001	\$404,822,175	\$420,067,339
	% Change	4.24%	2.44%	3.19%	3.28%	3.66%	3.77%
Tier 2 Revenues *		\$5,838,019	\$6,263,154	\$6,451,053	\$6,644,584	\$6,843,921	\$7,049,239
	% Change	-6.62%	7.28%	3.00%	3.00%	3.00%	3.00%
Tier 3 Revenues **		3,770,796	3,883,928	4,000,451	4,120,463	4,244,075	4,371,395
	% Change	-0.65%	3.00%	3.00%	3.00%	3.00%	3.00%
Annual Revenues		\$367,303,978	\$376,580,466	\$388,577,048	\$401,311,049	\$415,910,171	\$431,487,974
	% Change	4.00%	2.53%	3.19%	3.28%	3.64%	3.75%
Prior Year Unappropriated Reserve		\$9,002,668	\$5,031,788	\$4,673,045	\$4,765,806	\$3,885,768	\$4,013,113
	% Change	-12.13%	-44.11%	-7.13%	1.99%	-18.47%	3.28%
Current Year Surplus		196,114		1,201,212			246,000
	% Change	-90.57%	-100.00%	100.00%	-100.00%	0.00%	100.00%
Transfer from Special Revenue Fund		315,830	325,305	335,064	345,116	355,469	366,134
	% Change	-86.85%	3.00%	3.00%	3.00%	3.00%	3.00%
Transfer from Capital Fund - Income Tax for Debt Service		11,588,410	11,064,790	10,711,500	10,539,800	11,907,200	13,497,930
	% Change	-3.90%	-4.52%	-3.19%	-1.60%	12.97%	13.36%
Total Revenues		\$388,407,000	\$393,002,350	\$405,497,870	\$416,961,771	\$432,058,610	\$449,611,152
	% Change	2.22%	1.18%	3.18%	2.83%	3.62%	4.06%

* There are approximately 15 Tier 2 revenues. They generally fall between \$200,000 and \$800,000 on an annual basis.

** There are approximately 80 Tier 3 revenues. They generally are below \$200,000 on an annual basis.

Operating Plan

Fiscal Years 2017 - 2022

Department/Agency	FY 17 Budget	FY 18 Planned	FY 19 Planned	FY 20 Planned	FY 21 Planned	FY 22 Planned
Public Schools						
Carroll County Public Schools	181,852,000	184,364,400	187,391,000	192,191,500	200,905,000	208,600,000
Carroll County Public Schools Debt Service	12,037,000	11,425,920	11,005,420	10,712,530	12,002,400	13,499,670
Teacher Pension	0	0	0	0	0	0
Total Public Schools	193,889,000	195,790,320	198,396,420	202,904,030	212,907,400	222,099,670
Education Other						
Cable Regulatory Commission	135,410	142,180	149,290	156,750	164,590	172,820
Carroll Community College	8,523,370	8,779,070	9,042,440	9,313,720	9,593,130	9,880,920
Carroll County Public Library	9,815,120	10,065,900	10,389,620	10,726,600	11,077,720	11,443,810
Community Media Center	640,700	658,640	666,270	692,920	720,640	749,470
Total Education Other	19,114,600	19,645,790	20,247,620	20,889,990	21,556,080	22,247,020
Public Safety and Correction						
Circuit Court	2,101,540	2,160,720	2,227,870	2,307,900	2,380,260	2,455,270
Circuit Court Magistrates	512,290	499,640	515,380	531,750	548,800	566,590
Orphan's Court	60,510	60,820	61,150	61,480	61,820	62,180
Volunteer Community Service Program	195,120	200,370	206,760	213,420	220,330	227,550
Total Courts	2,869,460	2,921,550	3,011,160	3,114,550	3,211,210	3,311,590
Public Safety 911	5,245,530	5,373,060	5,776,830	5,715,960	5,892,700	6,327,050
Total Public Safety 911	5,245,530	5,373,060	5,776,830	5,715,960	5,892,700	6,327,050
Advocacy and Investigation Center	144,800	149,670	155,450	161,480	172,780	174,500
Detention Center	9,176,590	9,482,970	9,861,650	10,258,080	10,672,170	11,103,820
Sheriff's Office	11,395,920	11,711,740	12,173,270	12,654,960	13,157,800	13,681,620
Total Sheriff Services	20,717,310	21,344,380	22,190,370	23,074,520	24,002,750	24,959,940
State's Attorney's Office	3,415,690	3,506,610	3,615,580	3,728,510	3,845,620	3,966,790
Total State's Attorney	3,415,690	3,506,610	3,615,580	3,728,510	3,845,620	3,966,790
Animal Control	914,900	979,850	969,450	1,000,180	1,032,100	1,065,260
EMS 24/7 Services	4,224,690	4,351,430	4,481,970	4,616,430	4,754,930	4,897,570
Length of Service Award Program	100,000	100,000	150,000	200,000	250,000	300,000
Volunteer Emergency Services Association	8,336,460	8,161,160	8,406,000	8,658,180	8,917,920	9,185,460
Total Public Safety and Correction Other	13,576,050	13,592,440	14,007,420	14,474,790	14,954,950	15,448,290
Total Public Safety and Correction	45,824,040	46,738,040	48,601,360	50,108,330	51,907,230	54,013,660
Public Works						
Public Works Administration	918,900	896,860	917,270	938,920	961,310	984,470
Building Construction	249,020	258,970	267,000	275,310	283,920	292,830
Engineering Administration	394,870	404,600	417,380	430,300	444,020	457,930
Engineering - Construction Inspection	362,930	372,910	384,610	396,740	409,340	422,420
Engineering - Design	381,000	391,370	403,680	416,610	429,900	443,880
Engineering - Survey	284,110	291,570	330,890	310,740	320,850	346,560
Facilities	10,208,250	10,080,810	10,412,800	10,724,780	11,055,370	11,397,000
Fleet Management	7,237,800	7,601,010	8,025,370	8,272,220	8,521,910	8,783,650
Permits and Inspections	1,518,200	1,568,870	1,611,510	1,663,300	1,724,990	1,773,530
Roads Operations	7,924,950	8,099,510	8,354,860	8,619,580	8,894,490	9,179,690
Storm Emergencies	2,072,600	2,241,400	2,309,510	2,330,640	2,400,760	2,472,720
Traffic Control	389,820	376,950	388,260	399,910	411,910	424,260
Total Public Works	31,942,450	32,584,830	33,823,140	34,779,050	35,858,770	36,978,940
Citizen Services						
Citizen Services Administration	379,020	389,580	400,930	412,650	424,770	437,280
Aging and Disabilities	1,143,080	1,159,460	1,195,240	1,232,380	1,270,930	1,310,980
Recovery Support Services	845,630	871,000	897,130	924,040	951,760	980,320
Total Citizen Services	2,367,730	2,420,040	2,493,300	2,569,070	2,647,460	2,728,580

Operating Plan

Fiscal Years 2017 - 2022

Department/Agency	FY 17 Budget	FY 18 Planned	FY 19 Planned	FY 20 Planned	FY 21 Planned	FY 22 Planned
Access Carroll	20,000	20,000	20,000	20,000	20,000	20,000
The Arc Carroll County	250,240	252,740	255,270	257,820	260,400	263,000
CHANGE, Inc.	250,240	252,740	255,270	257,820	260,400	263,000
Family and Children's Services Domestic Violence	188,280	193,930	199,750	205,740	211,910	218,270
Family and Children's Services Sexual Abuse	181,280	186,720	192,320	198,090	204,030	210,150
Flying Colors of Success	88,290	42,300	44,420	46,640	48,970	51,420
Human Services Program	1,147,100	1,170,040	1,193,440	1,217,310	1,241,660	1,266,490
Mosaic Community Services	105,490	106,540	107,610	108,690	109,770	110,870
Rape Crisis Intervention Services	136,160	142,970	150,120	157,620	165,500	173,780
Target Community and Educational Services	250,240	252,740	255,270	257,820	260,400	263,000
Youth Services Bureau	792,360	880,710	969,320	1,058,210	1,147,370	1,236,820
Citizen Services Non - Profits	3,409,680	3,501,430	3,642,790	3,785,760	3,930,410	4,076,800
Health Department	3,296,100	3,394,980	3,496,830	3,601,740	3,709,790	3,821,080
Social Services	20,000	20,000	20,000	20,000	20,000	20,000
Citizen Services State	3,316,100	3,414,980	3,516,830	3,621,740	3,729,790	3,841,080
Total Citizen Services	9,093,510	9,336,450	9,652,920	9,976,570	10,307,660	10,646,460
Culture and Recreation						
Recreation and Parks Administration	347,240	356,740	367,960	384,590	396,830	409,530
Hashawha	775,390	791,610	816,880	842,580	869,240	896,910
Piney Run Park	558,990	580,950	609,030	628,040	647,760	668,190
Recreation	507,600	522,880	541,100	558,150	575,850	594,230
Sports Complex	213,550	216,840	224,440	231,470	238,760	246,320
Total Recreation and Parks	2,402,770	2,469,020	2,559,410	2,644,830	2,728,440	2,815,180
Historical Society of Carroll County	65,000	60,000	60,000	60,000	60,000	60,000
Union Mills Homestead	25,000	20,000	20,000	20,000	20,000	20,000
Total Recreation Other	90,000	80,000	80,000	80,000	80,000	80,000
Total Culture and Recreation	2,492,770	2,549,020	2,639,410	2,724,830	2,808,440	2,895,180
General Government						
Comprehensive Planning	877,510	905,430	925,860	954,540	984,220	1,014,940
Total Comprehensive Planning	877,510	905,430	925,860	954,540	984,220	1,014,940
Comptroller Administration	391,440	402,500	414,980	427,880	441,240	455,080
Accounting	918,130	947,170	986,990	1,028,240	1,070,990	1,115,310
Bond Issuance Expense	189,550	202,740	208,820	215,080	259,040	229,310
Collections Office	1,281,180	1,389,830	1,458,980	1,530,420	1,605,770	1,685,300
Independent Post Audit	47,750	49,180	50,660	52,180	53,740	55,890
Purchasing	427,260	439,170	442,860	456,730	471,130	486,070
Total Comptroller	3,255,310	3,430,590	3,563,290	3,710,530	3,901,910	4,026,960
County Attorney	874,730	899,600	927,360	956,090	985,810	1,016,580
Total County Attorney	874,730	899,600	927,360	956,090	985,810	1,016,580
Economic Development Administration	912,700	938,900	967,670	997,390	1,028,140	1,059,940
Business Employment and Resource Center	218,540	221,420	228,090	235,040	242,260	249,780
Economic Development Infrastructure and Investments	1,504,440	404,070	2,050,000	2,050,000	2,050,000	2,050,000
Farm Museum	937,590	966,490	996,650	1,027,700	1,059,890	1,093,250
Tourism	295,330	304,830	314,010	323,630	333,510	343,710
Total Economic Development	3,868,600	2,835,710	4,556,420	4,633,760	4,713,800	4,796,680
Human Resources Administration	818,970	834,080	860,250	887,420	915,600	944,860
Health and Fringe Benefits	18,368,660	19,882,050	21,206,360	22,715,210	24,434,810	26,293,580
Personnel Services	112,140	115,050	118,760	122,630	126,650	130,840
Total Human Resources	19,299,770	20,831,180	22,185,370	23,725,260	25,477,060	27,369,280
Land and Resource Management Administration	708,490	727,990	750,830	774,500	799,070	824,580
Development Review	513,090	526,660	543,490	560,990	579,210	598,190
Resource Management	707,570	720,540	741,930	764,100	787,100	810,970
Zoning Administration	233,050	239,130	246,820	254,820	263,150	271,850
Total Land and Resource Management	2,162,200	2,214,320	2,283,070	2,354,410	2,428,530	2,505,590

Operating Plan

Fiscal Years 2017 - 2022

Department/Agency	FY 17 Budget	FY 18 Planned	FY 19 Planned	FY 20 Planned	FY 21 Planned	FY 22 Planned
Management and Budget Administration	253,810	260,970	269,060	277,430	286,100	295,080
Budget	611,840	628,560	648,500	641,810	662,270	683,540
Grants Office	142,450	139,800	151,010	148,790	160,330	158,440
Risk Management	2,240,750	2,345,980	2,457,740	2,574,980	2,697,990	2,827,050
Total Management and Budget	3,248,850	3,375,310	3,526,310	3,643,010	3,806,690	3,964,110
Technology Services	4,346,580	4,592,270	4,945,950	5,095,510	5,268,240	5,428,870
Production and Distribution Services	464,390	477,870	492,460	507,540	523,110	539,200
Total Technology Services	4,810,970	5,070,140	5,438,410	5,603,050	5,791,350	5,968,070
Administrative Hearings	84,810	87,130	89,860	92,710	95,670	98,730
Audio Video Production	159,870	160,350	165,420	170,690	176,160	167,320
Board of Elections	1,033,330	1,116,010	1,156,360	1,174,720	1,232,980	1,275,140
Board of License Commissioners	87,030	89,410	92,220	95,130	98,170	101,310
County Commissioners	969,830	997,600	1,030,450	1,062,700	1,096,120	1,130,790
Total General Government Other	2,334,870	2,450,500	2,534,310	2,595,950	2,699,100	2,773,290
Total General Government	40,732,810	42,012,780	45,940,400	48,176,600	50,788,470	53,435,500
Conservation and Natural Resources						
Extension Office Carroll County	474,430	497,480	512,410	527,780	543,610	559,920
Gypsy Moth	30,000	30,000	30,000	30,000	30,000	30,000
Soil Conservation District	417,410	428,790	442,300	456,320	470,880	486,000
Weed Control	41,000	42,230	43,500	44,800	46,150	47,530
Total Conservation and Natural Resources	962,840	998,500	1,028,210	1,058,900	1,090,640	1,123,450
Debt and Transfers						
Debt Service	27,395,710	27,082,620	26,618,700	26,795,900	24,616,900	22,501,300
Debt Service - Ag Pres.	1,772,200	1,815,910	3,068,000	1,846,730	1,900,200	2,200,600
Intergovernmental Transfers	3,139,450	3,202,240	3,266,280	3,331,610	3,398,240	3,466,210
Debt and Transfers	32,307,360	32,100,770	32,952,980	31,974,240	29,915,340	28,168,110
Reserves						
Reserve for Contingencies	4,050,400	4,093,260	4,218,330	4,333,620	4,484,590	4,660,110
Reserve for 1/2% Salary Adjustment, Reclassifications	212,100	218,450	225,020	231,820	238,740	245,880
Reserve for Positions	0	106,090	333,280	574,010	828,880	1,098,530
Total Reserves	4,262,500	4,417,800	4,776,630	5,139,450	5,552,210	6,004,520
Interfund Transfers						
Transfer to Capital Fund	3,067,556	2,280,710	2,817,370	2,876,570	2,940,130	2,867,020
Transfer to Grant Fund - Aging	96,750	99,650	102,640	105,720	108,890	112,160
Transfer to Grant Fund - CCC - Adult Basic Ed.	300,000	300,000	300,000	300,000	300,000	300,000
Transfer to Grant - Circuit Court	117,890	121,430	125,070	128,820	132,690	136,670
Transfer to Grant Fund - Health Department	4,000	4,000	4,000	4,000	4,000	4,000
Transfer to Grant Fund - Housing	28,000	28,000	28,000	28,000	28,000	28,000
Transfer to Grant Fund - Local Management Board	57,000	58,710	60,470	62,290	64,150	66,080
Transfer to Grant Fund - Recreation	8,100	8,100	8,100	8,100	8,100	8,100
Transfer to Grant Fund - Sheriff Services	55,620	57,290	59,010	60,780	62,600	64,480
Transfer to Grant Fund - State's Attorney	57,600	59,330	61,110	62,940	64,830	66,770
Transfer to Grant Fund - Transit	1,177,000	1,210,960	1,267,590	1,327,030	1,389,420	1,454,900
Transfer to Risk Internal Service Fund - Workers Comp	196,114	0	0	0	0	0
Transfer to Solid Waste Enterprise Fund	2,415,000	2,415,000	2,415,000	2,415,000	2,415,000	2,415,000
Transfer to Utilities Enterprise Fund	204,490	184,870	190,420	196,130	252,020	956,080
Total Interfund Transfers	7,785,120	6,828,050	7,438,780	7,575,380	7,769,830	8,479,260
Projected Revenue	388,407,000	393,002,350	405,497,870	416,961,771	432,058,610	449,611,152
Projected Expenditures	388,407,000	393,002,350	405,497,870	415,307,370	430,462,070	446,091,770
Balance	0	0	0	1,654,401	1,596,540	3,519,382
Balance as a Percent of Revenue	0.00%	0.00%	0.00%	0.40%	0.37%	0.78%

General Fund Appropriations

Carroll County Public Schools Summary

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Carroll County Public Schools	\$163,838,135	\$169,500,000	\$169,500,000	\$181,852,000	7.29%	7.29%
Carroll County Public Schools Debt Service	13,280,632	12,607,520	12,607,520	12,037,000	-4.53%	-4.53%
Teacher Pension ¹	5,737,000	6,702,000	6,702,000	0	-100.00%	-100.00%
One-Time Funding	3,300,000	0	0	0	0.00%	0.00%
Total Public Schools	\$186,155,767	\$188,809,520	\$188,809,520	\$193,889,000	2.69%	2.69%

¹In FY 17, Teacher Pension is included in Carroll County Public Schools' funding.

Education Other Summary

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Cable Regulatory Commission	\$122,820	\$128,960	\$128,960	\$135,410	5.00%	5.00%
Carroll Community College	12,861,952	7,827,680	7,827,680	8,523,370	8.89%	8.89%
Carroll County Public Library	13,687,211	9,594,210	9,594,210	9,815,120	2.30%	2.30%
Community Media Center	606,960	620,720	620,720	640,700	3.22%	3.22%
Education Opportunity Fund	400,000	0	0	0	0.00%	0.00%
Total Education Other	\$27,678,943	\$18,171,570	\$18,171,570	\$19,114,600	5.19%	5.19%

Public Safety and Corrections Summary

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Circuit Court	\$2,123,299	\$1,996,780	\$2,046,680	\$2,101,540	5.25%	2.68%
Circuit Court Magistrates	679,114	543,560	518,820	512,290	-5.75%	-1.26%
Orphan's Court	48,714	59,230	59,230	60,510	2.16%	2.16%
Volunteer Community Service Program	235,245	190,680	191,060	195,120	2.33%	2.12%
Total Courts	\$3,086,372	\$2,790,250	\$2,815,790	\$2,869,460	2.84%	1.91%

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Public Safety 911	\$4,020,388	\$4,404,590	\$4,390,070	\$5,245,530	19.09%	19.49%
Total Public Safety 911	\$4,020,388	\$4,404,590	\$4,390,070	\$5,245,530	19.09%	19.49%

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Advocacy and Investigation Center	\$172,664	\$154,190	\$143,790	\$144,800	-6.09%	0.70%
Detention Center	10,782,176	8,877,550	9,015,670	9,176,590	3.37%	1.78%
Sheriff's Office	13,363,121	10,971,860	10,958,610	11,395,920	3.86%	3.99%
Total Sheriff Services	\$24,317,961	\$20,003,600	\$20,118,070	\$20,717,310	3.57%	2.98%

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
State's Attorney's Office	\$3,490,789	\$3,568,100	\$3,373,590	\$3,415,690	-4.27%	1.25%
Victim Witness	273,333	0	0	0	0.00%	0.00%
Total State's Attorney's Office	\$3,764,122	\$3,568,100	\$3,373,590	\$3,415,690	-4.27%	1.25%

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Animal Control	\$1,095,791	\$893,990	\$893,990	\$914,900	2.34%	2.34%
EMS 24/7 Services	4,021,120	4,121,650	4,121,650	4,224,690	2.50%	2.50%
Volunteer Emergency Services Association	7,682,968	7,801,450	7,801,450	8,336,460	6.86%	6.86%
Length of Service Award Program	250,000	50,000	50,000	100,000	100.00%	100.00%
Total Public Safety and Corrections Other	\$13,049,880	\$12,867,090	\$12,867,090	\$13,576,050	5.51%	5.51%

Total Public Safety and Corrections	\$48,238,723	\$43,633,630	\$43,564,610	\$45,824,040	5.02%	5.19%
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Public Works Summary

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Public Works Administration	\$661,479	\$743,560	\$808,310	\$918,900	23.58%	13.68%
Building Construction	215,825	189,150	189,550	249,020	31.65%	31.37%
Engineering Administration	302,802	299,050	377,990	394,870	32.04%	4.47%
Engineering Construction Inspection	459,123	365,240	354,800	362,930	-0.63%	2.29%
Engineering Design	479,684	451,900	381,330	381,000	-15.69%	-0.09%
Engineering Survey	372,189	277,610	278,110	284,110	2.34%	2.16%
Facilities	6,850,248	9,526,840	9,483,340	10,208,250	7.15%	7.64%
Fleet Management	3,019,543	7,408,510	7,400,530	7,237,800	-2.30%	-2.20%
Permits and Inspections	1,777,014	1,391,220	1,433,470	1,518,200	9.13%	5.91%
Roads Operations	11,239,755	7,642,120	7,633,990	7,924,950	3.70%	3.81%
Storm Emergencies	3,529,739	2,244,170	2,244,170	2,072,600	-7.65%	-7.65%
Traffic Control	346,695	334,420	334,420	389,820	16.57%	16.57%
Total Public Works	\$29,254,096	\$30,873,790	\$30,920,010	\$31,942,450	3.46%	3.31%

Citizen Services Summary

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Citizen Services Administration	\$821,731	\$392,920	\$360,590	\$379,020	-3.54%	5.11%
Aging and Disabilities	1,337,716	1,088,050	1,051,660	1,143,080	5.06%	8.69%
Recovery Support Services	820,397	825,000	825,000	845,630	2.50%	2.50%
Total Citizen Services	\$2,979,845	\$2,305,970	\$2,237,250	\$2,367,730	2.68%	5.83%

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Access Carroll	\$20,000	\$20,000	\$20,000	\$20,000	0.00%	0.00%
The Arc Carroll County	237,860	237,860	237,860	250,240	5.20%	5.20%
CHANGE, Inc.	237,860	237,860	237,860	250,240	5.20%	5.20%
Family and Children's Services Domestic Violence	74,250	134,250	134,250	188,280	40.25%	40.25%
Family and Children's Services Sexual Abuse	205,130	205,130	205,130	181,280	-11.63%	-11.63%
Flying Colors of Success	36,540	38,370	38,370	88,290	130.10%	130.10%
Human Services Program	808,340	1,124,610	1,124,610	1,147,100	2.00%	2.00%
Mosaic Community Services	104,450	104,450	104,450	105,490	1.00%	1.00%
Rape Crisis Intervention Services	86,520	90,850	90,850	136,160	49.87%	49.87%
Target Community and Ed. Services	237,860	237,860	237,860	250,240	5.20%	5.20%
Youth Services Bureau	635,210	704,270	704,270	792,360	12.51%	12.51%
Total Citizen Services Non-Profits	\$2,684,020	\$3,135,510	\$3,135,510	\$3,409,680	8.74%	8.74%

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Health Department	\$3,149,653	\$3,215,710	\$3,215,710	\$3,296,100	2.50%	2.50%
Social Services	55,000	20,000	20,000	20,000	0.00%	0.00%
Total Citizen Services State	\$3,204,653	\$3,235,710	\$3,235,710	\$3,316,100	2.48%	2.48%

Total Citizen Services	\$8,868,518	\$8,677,190	\$8,608,470	\$9,093,510	4.80%	5.63%
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Culture and Recreation Summary

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Recreation and Parks Administration	\$422,025	\$331,250	\$338,850	\$347,240	4.83%	2.48%
Hashawha	1,044,435	738,120	740,030	775,390	5.05%	4.78%
Piney Run Park	553,503	537,300	533,600	558,990	4.04%	4.76%
Recreation	462,946	488,060	487,010	507,600	4.00%	4.23%
Sports Complex	225,320	206,800	207,030	213,550	3.26%	3.15%
Total Recreation and Parks	\$2,708,228	\$2,301,530	\$2,306,520	\$2,402,770	4.40%	4.17%

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Historical Society of Carroll County	\$60,000	\$60,000	\$60,000	\$65,000	8.33%	8.33%
Union Mills Homestead	20,000	20,000	20,000	25,000	25.00%	25.00%
Total Recreation Other	\$80,000	\$80,000	\$80,000	\$90,000	12.50%	12.50%

Total Culture and Recreation	\$2,788,228	\$2,381,530	\$2,386,520	\$2,492,770	4.67%	4.45%
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General Government Summary

	Actual FY 15	Original Budget FY 15	Adjusted Budget FY 16	Budget FY 17	% Change From FY 16 Orig.	% Change From FY 16 Adj.
Comprehensive Planning	\$386,135	\$757,815	\$791,540	\$877,510	15.79%	10.86%
Comprehensive Planning	\$386,135	\$757,815	\$791,540	\$877,510	15.79%	10.86%

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Comptroller Administration	\$418,594	\$382,590	\$383,300	\$391,440	2.31%	2.12%
Accounting	1,025,175	901,670	893,670	918,130	1.83%	2.74%
Bond Issuance Expense	218,225	193,150	193,150	189,550	-1.86%	-1.86%
Collections Office	1,284,165	1,261,210	1,262,200	1,281,180	1.58%	1.50%
Independent Post Audit	51,585	55,000	55,000	47,750	-13.18%	-13.18%
Purchasing	426,300	409,200	409,890	427,260	4.41%	4.24%
Total Comptroller	\$3,424,044	\$3,202,820	\$3,197,210	\$3,255,310	1.64%	1.82%

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
County Attorney	\$840,698	\$901,410	\$897,990	\$874,730	-2.96%	-2.59%
Total County Attorney	\$840,698	\$901,410	\$897,990	\$874,730	-2.96%	-2.59%

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Economic Development Administration	\$992,037	\$899,040	\$823,280	\$912,700	1.52%	10.86%
Business and Employment Resource Center	258,669	215,360	216,130	218,540	1.48%	1.12%
ED Infrastructure and Investments	2,051,088	1,487,760	1,487,760	1,504,440	1.12%	1.12%
Farm Museum	1,111,179	889,650	883,840	937,590	5.39%	6.08%
Tourism	228,074	312,170	312,280	295,330	-5.39%	-5.43%
Total Economic Development	\$4,641,048	\$3,803,980	\$3,723,290	\$3,868,600	1.70%	3.90%

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Human Resources Administration	\$846,517	\$715,850	\$717,140	\$818,970	14.41%	14.20%
Health and Fringe Benefits	2,954,045	18,663,370	18,715,870	18,368,660	-1.58%	-1.86%
Personnel Services	134,766	129,500	117,350	112,140	-13.41%	-4.44%
Total Human Resources	\$3,935,327	\$19,508,720	\$19,550,360	\$19,299,770	-1.07%	-1.23%

General Government Summary

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Land and Resource Management Adm.	\$1,161,802	\$738,945	\$739,780	\$708,490	-4.12%	-4.23%
Development Review	496,255	478,660	479,770	513,090	7.19%	6.94%
Resource Management	1,209,843	665,720	664,350	707,570	6.29%	6.51%
Zoning Administration	278,433	228,250	228,710	233,050	2.10%	1.90%
Total Land and Resource Management	\$3,146,334	\$2,111,575	\$2,112,610	\$2,162,200	2.40%	2.35%

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Management and Budget Administration	\$279,540	\$247,740	\$248,250	\$253,810	2.45%	2.24%
Budget	647,609	572,820	574,690	611,840	6.81%	6.46%
Grants Office	142,048	131,540	132,440	142,450	8.29%	7.56%
Risk Management	1,898,280	2,219,850	2,220,420	2,240,750	0.94%	0.92%
Total Management and Budget	\$2,967,477	\$3,171,950	\$3,175,800	\$3,248,850	2.42%	2.30%

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Technology Services	\$3,821,314	\$4,234,900	\$4,220,140	\$4,346,580	2.64%	3.00%
Production and Distribution Services	423,000	460,730	461,030	464,390	0.79%	0.73%
Total Technology Services	\$4,244,314	\$4,695,630	\$4,681,170	\$4,810,970	2.46%	2.77%

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Administrative Hearings	\$88,782	\$83,450	\$83,570	\$84,810	1.63%	1.48%
Audio Video Production	178,465	157,750	157,930	159,870	1.34%	1.23%
Board of Elections	786,743	1,042,810	1,042,810	1,033,330	-0.91%	-0.91%
Board of License Commissioners	89,938	85,550	85,470	87,030	1.73%	1.83%
County Commissioners	928,109	1,002,060	950,810	969,830	-3.22%	2.00%
Total General Government Other	\$2,072,036	\$2,371,620	\$2,320,590	\$2,334,870	-1.55%	0.62%

Total General Government	\$25,657,413	\$40,525,520	\$40,450,560	\$40,732,810	0.51%	0.70%
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Conservation and Natural Resources Summary

	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Extension Office of Carroll County	\$463,870	\$473,110	\$473,110	\$474,430	0.28%	0.28%
Gypsy Moth	8,250	30,000	30,000	30,000	0.00%	0.00%
Soil Conservation District	486,383	399,970	404,290	417,410	4.36%	3.25%
Weed Control	44,538	40,000	40,000	41,000	2.50%	2.50%
Total Conservation and Natural Resources	\$1,003,041	\$943,080	\$947,400	\$962,840	2.10%	1.63%

Debt, Transfers and Reserves Summary

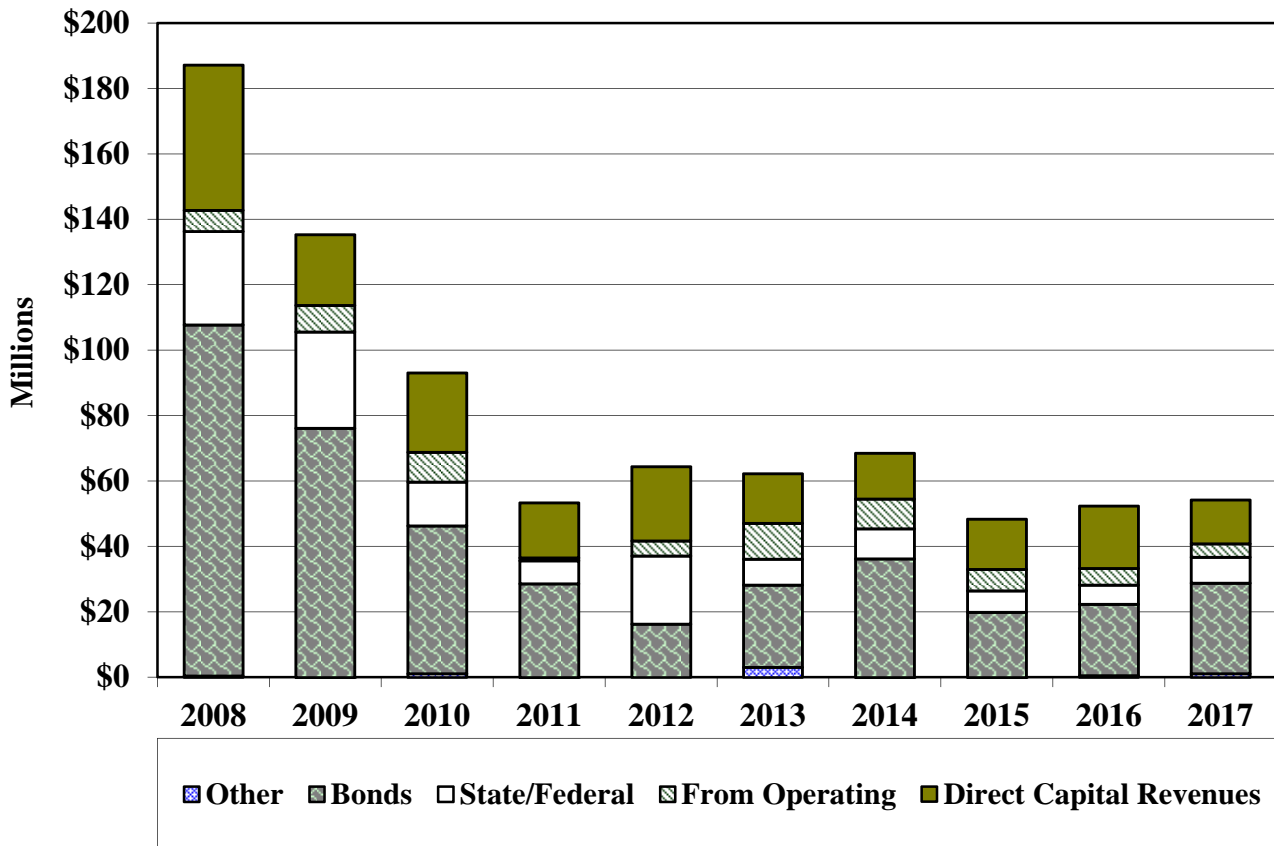
	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Debt Service	\$26,482,418	\$27,060,580	\$27,060,580	\$27,395,710	1.24%	1.24%
Debt Service - Ag. Pres.	1,721,438	2,075,890	2,075,890	1,772,200	-14.63%	-14.63%
Intergovernmental Transfers	2,975,722	3,079,160	3,079,160	3,139,450	1.96%	1.96%
Interfund Transfers	7,463,620	9,755,500	9,755,500	7,785,120	-20.20%	-20.20%
Reserve for Contingencies	0	3,975,360	3,975,360	4,050,400	7.22%	7.22%
Reserve for 1/2% Salary Adjustment, Reclassification	0	0	0	212,100	100.00%	100.00%
Total Debt, Transfer and Reserves	\$38,643,198	\$45,946,490	\$45,946,490	\$44,354,980	-3.46%	-3.46%

Capital Fund Summary

FY 15 - FY 17 Capital Fund Revenues

Revenue Source	Fiscal Year			\$ Change FY 16 to FY 17
	2015 Budget	2016 Budget	2017 Budget	
Local				
Transfer from General Fund	\$5,670,887	\$3,136,950	\$3,067,556	(\$69,394)
Local Income Tax	13,488,119	12,568,090	12,413,410	(154,680)
Property Tax	0	727,220	806,500	79,280
Bonds	9,672,746	15,898,480	27,464,604	11,566,124
Non-Cash Notes	0	4,536,851	0	(4,536,851)
Reallocated Bonds	10,131,050	5,900,712	177,642	(5,723,070)
Reallocated General Fund Transfer	936,004	1,932,965	1,024,617	(908,348)
Land Sales	225,000	336,919	0	(336,919)
Reallocated Property Tax	1,223,171	38,126	0	(38,126)
Impact Fee - Parks	318,000	450,000	160,670	(289,330)
Ag Transfer Tax	30,000	425,000	30,000	(395,000)
LOCAL TOTAL	\$41,694,977	\$45,951,313	\$45,144,999	(\$806,314)
State				
Highway Administration	\$192,700	\$176,000	\$176,000	\$0
School Construction	3,915,000	2,276,000	6,190,695	3,914,695
Agriculture Preservation (MALPF)	1,250,000	500,000	0	(500,000)
Highway User Revenue	1,050,000	1,206,008	1,110,000	(96,008)
Program Open Space	91,800	1,598,150	506,365	(1,091,785)
STATE TOTAL	\$6,499,500	\$5,756,158	\$7,983,060	\$2,226,902
Federal				
Federal Highway/Bridge	\$0	\$160,000	\$0	(\$160,000)
FEDERAL TOTAL	\$0	\$160,000	\$0	(\$160,000)
Other				
Municipal	\$0	\$516,000	\$871,000	\$355,000
Grants	16,000	0	255,565	255,565
Reallocated Developer Contribution	100,000	0	0	0
OTHER TOTAL	\$116,000	\$516,000	\$1,126,565	\$610,565
TOTAL REVENUES	\$48,310,477	\$52,383,471	\$54,254,624	\$1,871,153

Capital Fund Revenues



This chart shows the capital budget by revenue source for FY 08 - 17.

From Operating includes current and prior year revenues from local sources transferred to the Capital Fund, including transfers from the General Fund and reallocated General Fund transfers.

State and Federal includes funds from sources such as the State School Construction Program, Program Open Space, Highway User Revenue, Rural Legacy Grants, State Agricultural Preservation (MALPF), and State Highway Administration.

Bonds include new and reallocated general obligation bonds.

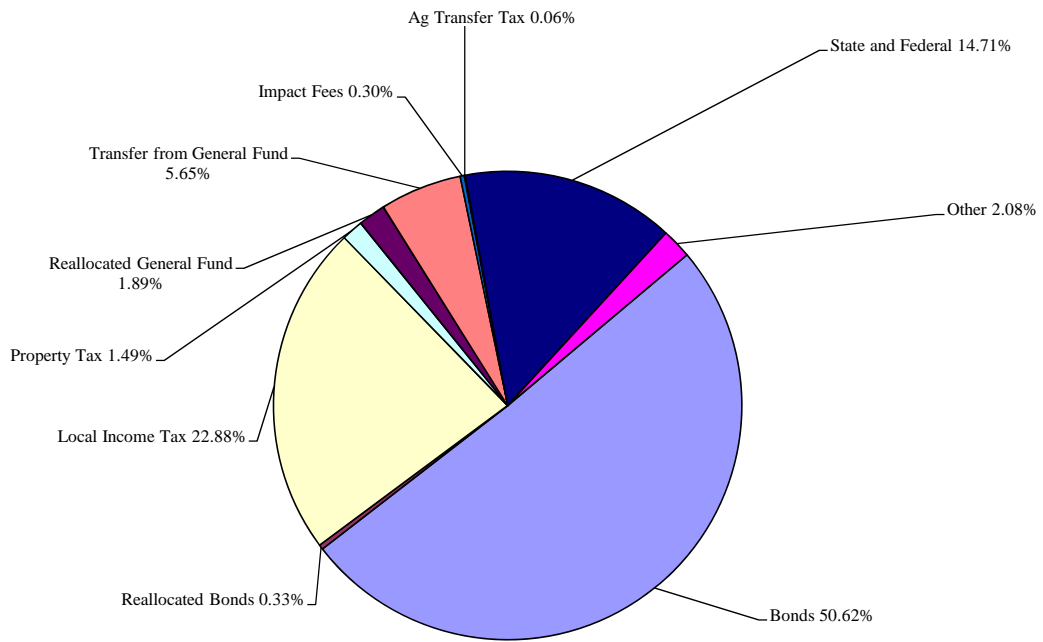
Direct Capital Revenues include funds earmarked by the Commissioners for use in the Capital Fund. These revenues are appropriated directly to the Capital Fund rather than being transferred from the General Fund. While generally 9.09%, in FY 17, 7.1% of Local Income Tax collected is appropriated for school construction. Approximately 2.25% of Real Property Tax is dedicated to agricultural preservation. In FY 08, an additional \$19 million in Real Property Tax was appropriated directly to the Capital Fund.

Other consists of revenues such as grants, developer contributions, and private, municipal, and community contributions.

Capital Fund Revenues

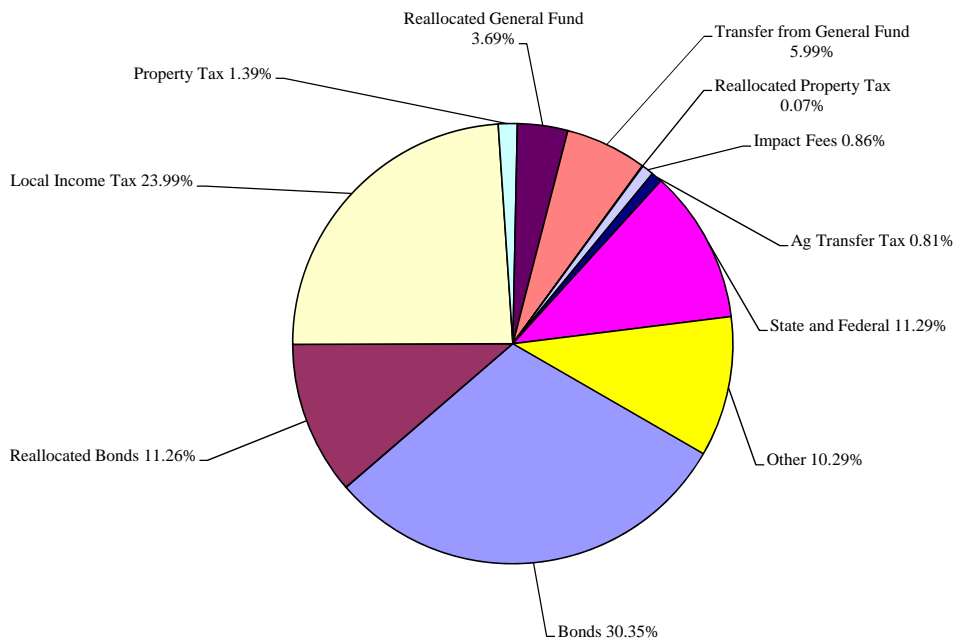
Fiscal Year 2017 Budget

\$54,254,624



Fiscal Year 2016 Budget

\$52,383,471



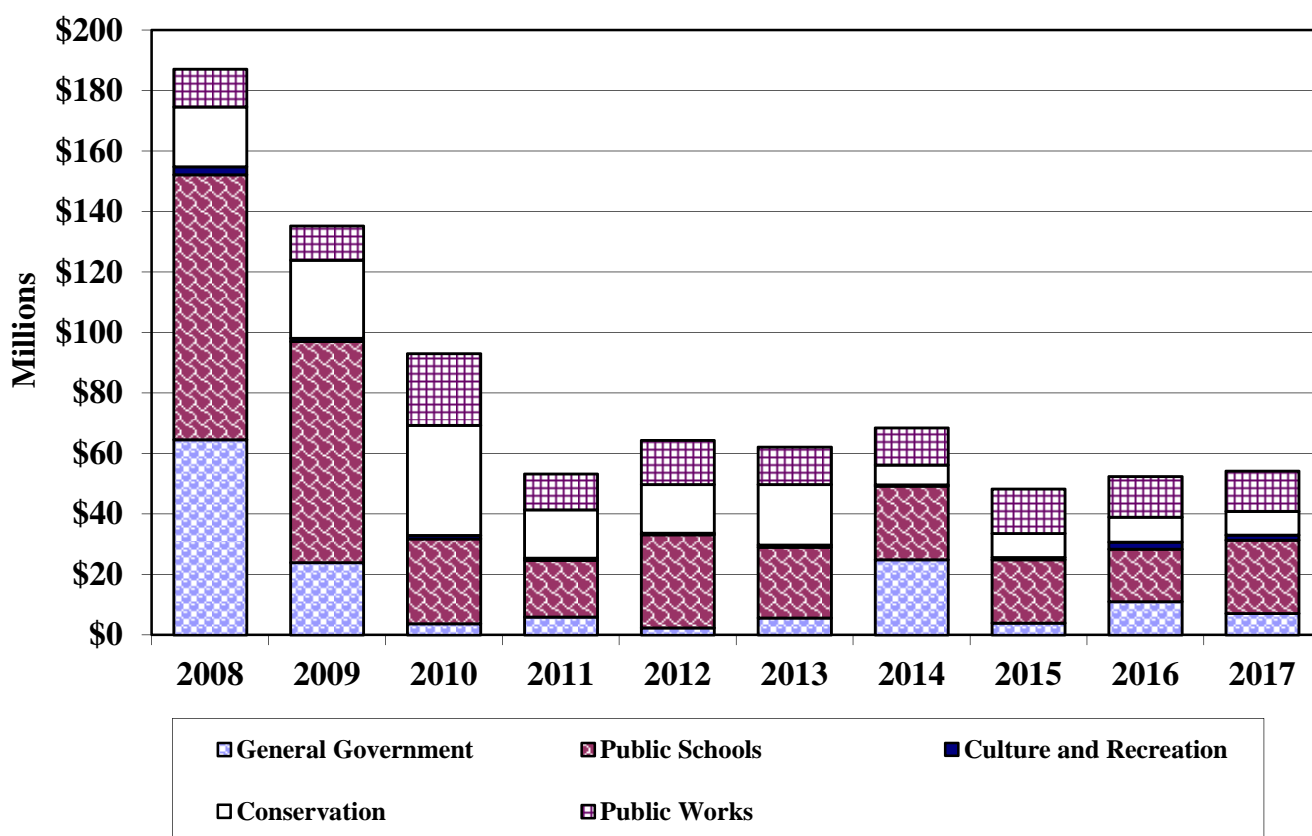
FY 15 - FY 17 Capital Fund Appropriations

Appropriation Area	Fiscal Year			\$ Change FY 16 to FY 17
	2015 Budget	2016 Budget	2017 Budget	
Public Schools	\$20,886,119	\$17,338,090	\$24,199,860	\$6,861,770
Conservation and Open Space	7,921,300	8,256,520	7,765,708	(490,812)
Public Works	14,744,200	13,412,545	13,393,456	(19,089)
Culture and Recreation	762,600	2,307,793	1,711,400	(596,393)
General Government	3,996,258	11,068,523	7,184,200	(3,884,323)
Total Appropriations	\$48,310,477	\$52,383,471	\$54,254,624	\$1,871,153

FY 15 - FY 17 Capital Fund Appropriations

Appropriation Area	Fiscal Year			\$ Change FY 16 to FY 17
	2015 Budget	2016 Budget	2017 Budget	
<u>Public Schools</u>	\$20,886,119	\$17,338,090	\$24,199,860	\$6,861,770
<u>Conservation and Open Space</u>	\$7,921,300	\$8,256,520	\$7,765,708	(\$490,812)
<u>Public Works</u>				
Roads	\$14,465,000	\$12,670,245	\$13,102,256	\$432,011
Bridges	279,200	742,300	291,200	(451,100)
Public Works Total	\$14,744,200	\$13,412,545	\$13,393,456	(\$19,089)
<u>Culture and Recreation</u>	\$762,600	\$2,307,793	\$1,711,400	(\$596,393)
<u>General Government</u>				
County Facilities	\$3,005,458	\$10,218,523	\$2,184,800	(\$8,033,723)
Criminal Justice/Public Safety	0	260,000	4,499,400	4,239,400
Carroll Community College	820,000	300,000	100,000	(200,000)
Libraries/Senior Centers	170,800	290,000	400,000	110,000
General Government Total	\$3,996,258	\$11,068,523	\$7,184,200	(\$3,884,323)
Total Appropriations	\$48,310,477	\$52,383,471	\$54,254,624	\$1,871,153

Capital Fund Appropriations



This chart shows appropriations to the five principal aggregations in the Capital Budget for FY 08 - 17.

Public Schools includes school construction, renovation, and modernization projects.

Conservation includes agricultural preservation and easement programs, NPDES compliance projects, water development, and acquisition of property for other County uses, which may include future roadway easements and public facilities.

Public Works includes projects for the maintenance and construction of roads and bridges.

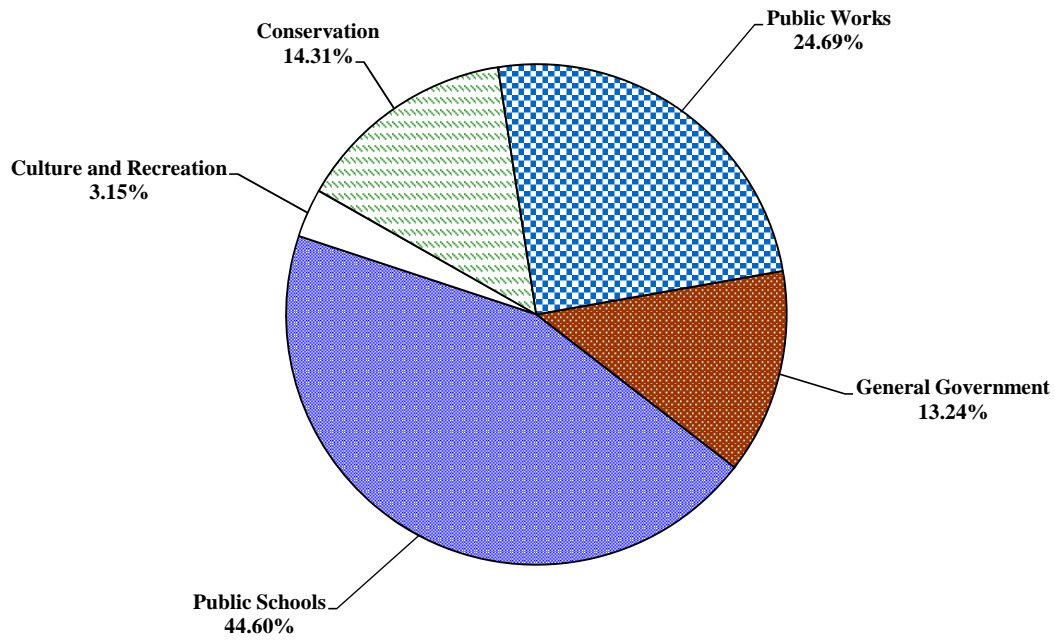
Culture and Recreation includes the purchase of land for parks, development of parks, ballfields, trails, Self-Help projects, park restoration and Union Mills Homestead.

General Government includes County buildings, Public Safety, Community College, County Technology and Carroll County Public Library projects.

Capital Fund Appropriations

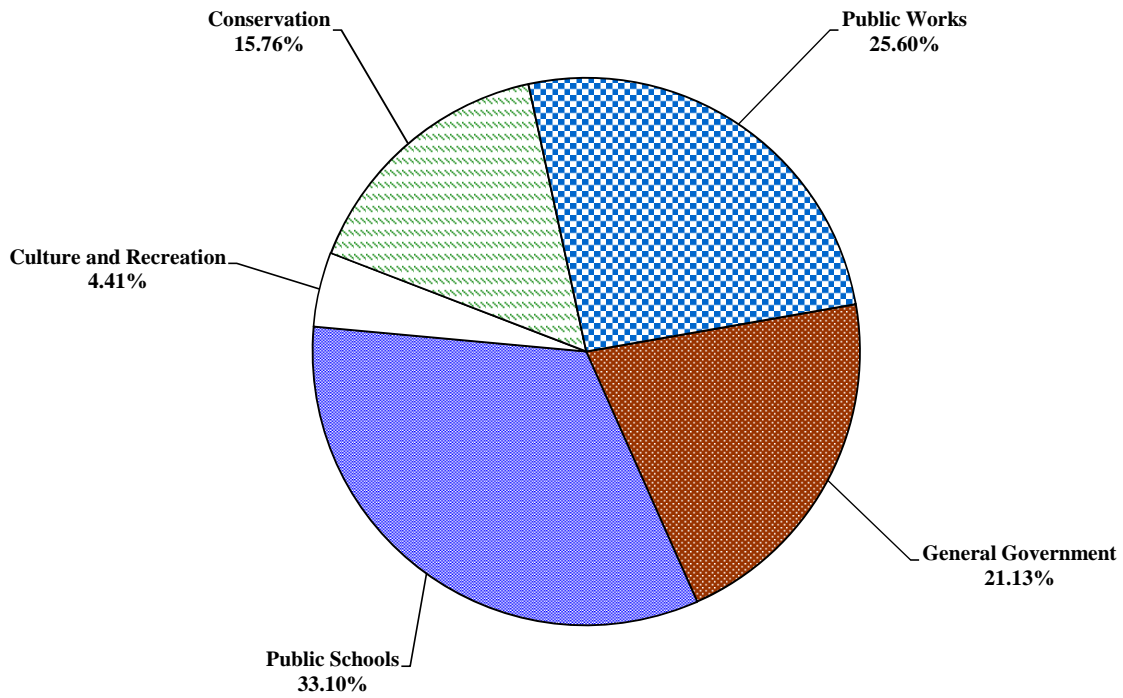
Fiscal Year 2017 Budget

\$54,254,624



Fiscal Year 2016 Budget

\$52,383,471



**COMMUNITY INVESTMENT PLAN - Schedule of Reappropriations
Fiscal Year 2017**

Reappropriations may occur when there are unspent budgeted funds from a completed or cancelled project or when there is an unallocated project that holds funds for a future use.

Capital Fund

From	Project		Amount/Source		
	To	Current	Bonds	Other	
8508 Road Improvements - Challedon Circle	FY 17 Pavement Management Program		\$56,024.43		
8440 Pavement Management Program	FY 17 Pavement Management Program	\$400,000.00			
8474 Pavement Management Program	FY 17 Pavement Management Program	529,617.49			
8510 Union Mills Additional Restroom	Union Mills Main House Renovations	70,000.00			
9736 Town Fund	9139 Rec and Park Unallocated	25,000.00			
8295 Stormwater Facility Reconstruction	9920 Watershed Assesment and Improvements		121,617.73		
	Total	\$1,024,617.49	\$177,642.16		\$0.00

COMMUNITY INVESTMENT PLAN FOR FISCAL YEAR 2017

	Total 2017	Source of Funding			
		Other	Local Bonds	State	Federal and Other
PUBLIC SCHOOLS					
Career and Technology Center Replacement	\$100,000	\$100,000	\$0	\$0	\$0
Francis Scott Key High Roof Replacement	3,818,000	0	1,844,000	1,974,000	0
Friendship Valley Elementary Roof Replacement	112,000	0	112,000	0	0
Paving	500,000	500,000	0	0	0
Piney Ridge Elementary Roof Replacement	79,000	0	79,000	0	0
Relocatable Classroom Removal	165,000	165,000	0	0	0
South Carroll High Roof Replacement	3,999,450	0	1,779,755	2,219,695	0
Transfer to Operating Budget for BOE Debt Service	11,588,410	11,588,410	0	0	0
Westminster High Electrical Equipment Replacement	60,000	60,000	0	0	0
Westminster High Roof Replacement	3,778,000	0	1,781,000	1,997,000	0
PUBLIC SCHOOLS TOTAL	\$24,199,860	\$12,413,410	\$5,595,755	\$6,190,695	\$0
CONSERVATION AND OPEN SPACE					
Agricultural Land Preservation	\$2,169,800	\$836,500	\$1,333,300	\$0	\$0
Environmental Compliance	75,000	37,500	37,500	0	0
Stormwater Facility Renovation	331,500	0	331,500	0	0
Watershed Assessment and Improvement (NPDES)	5,189,408	0	4,318,408	0	871,000
CONSERVATION AND OPEN SPACE TOTAL	\$7,765,708	\$874,000	\$6,020,708	\$0	\$871,000
PUBLIC WORKS					
- ROADS -					
Highway Safety Improvements	\$30,000	\$0	\$0	\$30,000	\$0
Johnsville Road Sidewalk	290,256	34,691	0	255,565	0
Market Street Extended	63,000	0	63,000	0	0
Pavement Management Program	11,180,000	929,617	10,074,383	176,000	0
Pavement Preservation	1,080,000	0	0	1,080,000	0
Ramp and Sidewalk Upgrades	75,000	0	75,000	0	0
Small Drainage Structures	84,000	0	84,000	0	0
Storm Drain Rehabilitation	200,000	200,000	0	0	0
Transportation/State Projects	100,000	100,000	0	0	0
	\$13,102,256	\$1,264,308	\$10,296,383	\$1,541,565	\$0
- BRIDGES -					
Bridge Inspection and Inventory	\$38,000	\$38,000	\$0	\$0	\$0
Bridge Maintenance and Structural Repairs	53,200	53,200	0	0	0
Hollingsworth Road over Unnamed Tributary	200,000	0	200,000	0	0
	\$291,200	\$91,200	\$200,000	\$0	\$0
PUBLIC WORKS TOTAL	\$13,393,456	\$1,355,508	\$10,496,383	\$1,541,565	\$0
CULTURE AND RECREATION					
Community Self-Help Projects	\$74,000	\$74,000	\$0	\$0	\$0
Bear Branch Tot Lot	116,700	10,670	0	106,030	0
Deer Park and Sandymount Court Resurfacings	223,150	22,315	0	200,835	0
Mayeski Park Road Overlay	90,000	90,000	0	0	0
Park Restoration	309,600	309,600	0	0	0
Recreation and Parks Unallocated	25,000	25,000	0	0	0
Tot Lot Replacement	55,000	5,500	0	49,500	0
Town Fund	7,950	7,950	0	0	0
Union Mills Main House Renovations	510,000	180,000	330,000	0	0
Westminster Veterans Memorial Park	300,000	150,000	0	150,000	0
CULTURE AND RECREATION TOTAL	\$1,711,400	\$875,035	\$330,000	\$506,365	\$0
GENERAL GOVERNMENT					
Carroll Community College Systemic Renovations	\$100,000	\$0	\$100,000	\$0	\$0
County Building Systemic Renovations	700,000	0	700,000	0	0
County Phone System Replacement	300,000	300,000	0	0	0
County Technology	1,000,000	1,000,000	0	0	0
Courthouse Annex Renovation	32,400	0	32,400	0	0
Indoor Track - Shipley Arena	50,000	50,000	0	0	0
Infrastructure Planning Studies	30,000	30,000	0	0	0
Law Enforcement Building Renovations	4,300,000	100,000	4,200,000	0	0
Library Technology Replacements	400,000	400,000	0	0	0
Parking Lot Overlays	79,000	79,000	0	0	0
Public Safety Training Center Improvements	167,000	0	167,000	0	0
Records Management	25,800	25,800	0	0	0
GENERAL GOVERNMENT TOTAL	\$7,184,200	\$1,984,800	\$5,199,400	\$0	\$0
GRAND TOTAL	\$54,254,624	\$17,502,753	\$27,642,246	\$8,238,625	\$871,000

Capital Budget Summary

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2017 TO 2022

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2017	2018	2019	2020	2021	2022			
PUBLIC SCHOOLS:									
<u>New Construction, Additions, Modernizations</u>									
Career and Technology Center Replacement	\$100,000	\$0	\$4,000,000	\$55,100,000	\$0	\$0	\$0	\$0	\$59,200,000
High School Science Room Renovations	0	1,740,000	1,820,000	0	0	0	0	0	3,560,000
New Construction, Additions, Modernizations Total	\$100,000	\$1,740,000	\$5,820,000	\$55,100,000	\$0	\$0	\$0	\$0	\$62,760,000
<u>Other Projects</u>									
Francis Scott Key High Roof Replacement	\$3,818,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,818,000
Friendship Valley Elementary Roof Replacement	112,000	1,602,300	0	0	0	0	0	0	1,714,300
HVAC Improvements and Replacements	0	340,000	5,100,000	6,700,000	6,600,000	665,000	0	0	19,405,000
Paving	500,000	550,000	600,000	650,000	700,000	750,000	0	0	3,750,000
Piney Ridge Elementary Roof Replacement	79,000	1,127,700	0	0	0	0	0	0	1,206,700
Relocatable Classroom Removal	165,000	0	175,000	0	185,000	0	160,000	0	685,000
Roof Repairs	0	170,000	0	180,000	0	190,000	0	0	540,000
Roof Replacements	0	250,000	3,600,000	4,100,000	2,500,000	2,500,000	0	0	12,950,000
South Carroll High Roof Replacement	3,999,450	0	0	0	0	0	283,000	0	4,282,450
Transfer to Operating Budget for BOE Debt Service	11,588,410	11,064,790	10,711,500	10,539,800	11,907,200	13,497,930	0	0	69,309,630
Westminster High Electrical Equipment Replacement	60,000	100,000	900,000	0	0	0	0	0	1,060,000
Westminster High Roof Replacement	3,778,000	0	0	0	0	0	264,000	0	4,042,000
Other Projects Total	\$24,099,860	\$15,204,790	\$21,086,500	\$22,169,800	\$21,892,200	\$17,602,930	\$707,000	\$0	\$122,763,080
PUBLIC SCHOOLS TOTAL	\$24,199,860	\$16,944,790	\$26,906,500	\$77,269,800	\$21,892,200	\$17,602,930	\$707,000	\$0	\$185,523,080
SOURCES OF FUNDING:									
Local Income Tax	\$12,413,410	\$11,784,790	\$11,486,500	\$11,369,800	\$12,792,200	\$14,437,930	\$160,000	\$0	\$74,444,630
Bonds	5,595,755	2,779,850	9,519,000	31,968,000	4,100,000	1,865,000	547,000	0	56,374,605
State	6,190,695	2,380,150	5,901,000	33,932,000	5,000,000	1,300,000	0	0	54,703,845
PUBLIC SCHOOLS TOTAL	\$24,199,860	\$16,944,790	\$26,906,500	\$77,269,800	\$21,892,200	\$17,602,930	\$707,000	\$0	\$185,523,080

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2017 TO 2022

	2017	2018	2019	2020	2021	2022	Prior Allocation	Balance to Complete	Total Project Cost
CONSERVATION AND OPEN SPACE:									
Agricultural Land Preservation	\$2,169,800	\$5,163,700	\$4,210,000	\$5,361,300	\$4,448,300	\$5,511,100	\$0	\$0	\$26,864,200
Environmental Compliance	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Stormwater Facility Renovation	331,500	331,500	331,500	331,500	331,500	331,500	0	0	1,989,000
Watershed Assessment and Improvement (NPDES)	5,189,408	4,445,770	3,405,000	2,260,000	3,010,000	3,010,000	0	0	21,320,178
CONSERVATION AND OPEN SPACE TOTAL	\$7,765,708	\$10,015,970	\$8,021,500	\$8,027,800	\$7,864,800	\$8,927,600	\$0	\$0	\$50,623,378
SOURCES OF FUNDING:									
Transfer from General Fund	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$0	\$0	\$225,000
Property Tax	806,500	2,800,400	2,846,700	2,998,000	3,085,000	3,147,800	0	0	15,684,400
Bonds	5,899,090	5,742,670	4,649,300	3,738,700	4,712,300	4,712,300	0	0	29,454,360
Ag Transfer Tax	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Ag. Preservation (MALPF)	0	1,000,000	0	1,000,000	0	1,000,000	0	0	3,000,000
Municipal	871,000	405,400	458,000	223,600	0	0	0	0	1,958,000
CONSERVATION AND OPEN SPACE TOTAL	\$7,765,708	\$10,015,970	\$8,021,500	\$8,027,800	\$7,864,800	\$8,927,600	\$0	\$0	\$50,623,378

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2017 TO 2022

	2017	2018	2019	2020	2021	2022	Prior Allocation	Balance to Complete	Total Project Cost
ROADS:									
Highway Safety Improvements	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0	\$0	\$180,000
Johnsville Road Sidewalk	290,256	0	0	0	0	0	29,200	0	319,456
Market Street Extended	63,000	0	861,900	0	0	0	1,208,005	0	2,132,905
Pavement Management Program	11,180,000	11,685,000	12,210,000	12,660,000	13,120,000	13,770,000	0	0	74,625,000
Pavement Preservation	1,080,000	1,130,000	1,220,000	1,250,000	1,280,000	1,320,000	0	0	7,280,000
Ramp and Sidewalk Upgrades	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Small Drainage Structures	84,000	87,000	90,000	93,000	95,000	98,000	0	0	547,000
Storm Drain Rehabilitation	200,000	0	180,000	180,000	180,000	300,000	0	0	1,040,000
Transportation/State Projects	100,000	0	0	200,000	200,000	200,000	0	0	700,000
ROADS TOTAL	\$13,102,256	\$13,007,000	\$14,666,900	\$14,488,000	\$14,980,000	\$15,793,000	\$1,237,205	\$0	\$87,274,361
SOURCES OF FUNDING:									
Transfer from General Fund	\$334,691	\$850,000	\$1,120,000	\$1,350,000	\$1,380,000	\$1,290,000	\$22,045	\$0	\$6,346,736
Property Tax	0	0	0	0	0	0	758,005	0	758,005
Bonds	10,240,359	10,871,000	12,260,900	11,852,000	12,314,000	13,217,000	457,155	0	71,212,414
Reallocated Bonds	56,024	0	0	0	0	0	0	0	56,024
Reallocated GF Transfer	929,617	0	0	0	0	0	0	0	929,617
Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000	0	0	6,660,000
Grants (MDE, CDBG)	255,565	0	0	0	0	0	0	0	255,565
ROADS TOTAL	\$13,102,256	\$13,007,000	\$14,666,900	\$14,488,000	\$14,980,000	\$15,793,000	\$1,237,205	\$0	\$87,274,361

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2017 TO 2022

	2017	2018	2019	2020	2021	2022	Prior Allocation	Balance to Complete	Total Project Cost
BRIDGES:									
Bear Run Road over Bear Branch	\$0	\$0	\$0	\$0	\$240,000	\$0	\$0	\$1,300,000	\$1,540,000
Bridge Inspection and Inventory	38,000	40,000	42,000	44,000	46,000	48,000	0	0	258,000
Bridge Maintenance and Structural Repairs	53,200	55,900	58,700	61,600	64,700	68,000	0	0	362,100
Cleaning and Painting of Existing Bridge Structural Steel	0	84,700	87,700	92,100	96,800	100,200	0	0	461,500
Gaither Road over South Branch Patapsco River	0	230,000	0	1,898,000	0	0	0	0	2,128,000
Hollingsworth Road over Unnamed Tributary	200,000	0	587,000	0	0	0	0	0	787,000
Stone Chapel Road over Little Pipe Creek	0	709,000	0	0	0	0	207,000	0	916,000
BRIDGES TOTAL	\$291,200	\$1,119,600	\$775,400	\$2,095,700	\$447,500	\$216,200	\$207,000	\$1,300,000	\$6,452,600
SOURCES OF FUNDING:									
Transfer from General Fund	\$91,200	\$180,600	\$188,400	\$197,700	\$207,500	\$216,200	\$0	\$0	\$1,081,600
Bonds	200,000	187,800	587,000	443,600	48,000	0	47,000	260,000	1,773,400
Federal Highway/Bridge	0	751,200	0	1,454,400	192,000	0	160,000	1,040,000	3,597,600
BRIDGES TOTAL	\$291,200	\$1,119,600	\$775,400	\$2,095,700	\$447,500	\$216,200	\$207,000	\$1,300,000	\$6,452,600

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2017 TO 2022

	2017	2018	2019	2020	2021	2022	Prior Allocation	Balance to Complete	Total Project Cost
CULTURE AND RECREATION:									
Bark Hill Park Improvements	\$0	\$486,000	\$0	\$0	\$0	\$0	\$0	\$0	\$486,000
Bear Branch Nature Center Roof Replacement	0	0	0	0	278,400	0	0	0	278,400
Bear Branch Tot Lot	116,700	0	0	0	0	0	0	0	116,700
Community Self-Help Projects	74,000	76,000	78,000	80,000	82,000	84,000	0	0	474,000
Deer Park and Sandymount Court Resurfacings	223,150	0	0	0	0	0	0	0	223,150
Double Pipe Creek Boat Ramp	0	0	176,600	0	0	0	0	0	176,600
Gillis Falls Trail I	0	0	0	457,000	0	0	0	0	457,000
Mayeski Park Road Overlay	90,000	0	0	0	0	0	0	0	90,000
Northwest County Trail Acquisition	0	0	0	0	200,000	0	0	0	200,000
Park Restoration	309,600	163,400	167,200	171,200	175,300	179,500	0	0	1,166,200
Recreation and Parks Unallocated	25,000	0	0	0	0	0	0	0	25,000
Sports Complex Lighting	0	0	0	370,000	320,000	523,500	0	0	1,213,500
Sports Complex Overlay	0	244,000	0	0	0	0	0	0	244,000
Tot Lot Replacement	55,000	57,750	60,650	63,670	66,850	70,200	0	0	374,120
Town Fund	7,950	10,030	12,200	12,800	13,300	13,800	0	0	70,080
Union Mills Buildings Renovations	0	150,000	0	0	0	0	0	0	150,000
Union Mills Main House Renovations	510,000	0	0	0	0	0	0	0	510,000
Westminster Veterans Memorial Park	300,000	0	500,000	0	0	0	3,407,596	0	4,207,596
CULTURE AND RECREATION TOTAL	\$1,711,400	\$1,187,180	\$994,650	\$1,154,670	\$1,135,850	\$871,000	\$3,407,596	\$0	\$10,462,346
SOURCES OF FUNDING:									
Transfer from General Fund	\$619,365	\$279,605	\$263,465	\$307,367	\$305,125	\$284,320	\$100	\$0	\$2,059,347
Bonds	330,000	150,000	0	0	0	0	80,168	0	560,168
Reallocated GF Transfer	95,000	0	0	0	0	0	0	0	95,000
Impact Fee - Parks	160,670	184,000	159,000	160,000	180,000	130,000	605,000	0	1,578,670
Program Open Space	506,365	573,575	572,185	687,303	650,725	456,680	2,722,328	0	6,169,161
CULTURE AND RECREATION TOTAL	\$1,711,400	\$1,187,180	\$994,650	\$1,154,670	\$1,135,850	\$871,000	\$3,407,596	\$0	\$10,462,346

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2017 TO 2022

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2017	2018	2019	2020	2021	2022			
GENERAL GOVERNMENT:									
Carroll Community College Systemic Renovations	\$100,000	\$0	\$2,654,000	\$0	\$0	\$0	\$50,000	\$0	\$2,804,000
County Building Systemic Renovation	700,000	425,000	0	750,000	775,000	800,000	0	0	3,450,000
County Phone System Replacemen	300,000	0	0	0	0	0	950,000	0	1,250,000
County Technology	1,000,000	721,000	993,000	765,000	788,000	812,000	0	0	5,079,000
Courthouse Annex Renovation	32,400	0	0	0	0	0	210,000	0	242,400
Fleet Lift Replacements	0	0	0	166,000	0	196,000	0	0	362,000
Indoor Track - Shipley Arena	50,000	0	0	0	0	0	0	0	50,000
Infrastructure Planning Studies	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Law Enforcement Facility Renovation	4,300,000	0	0	0	0	0	1,800,000	0	6,100,000
Library Technology Replacements	400,000	100,000	100,000	100,000	100,000	100,000	0	0	900,000
Parking Lot Overlays	79,000	82,000	85,000	89,000	92,000	97,000	0	0	524,000
Public Safety Training Center Improvements	167,000	1,614,390	2,968,800	855,330	440,610	0	7,025,000	0	13,071,130
Records Management	25,800	0	0	0	0	0	436,000	0	461,800
GENERAL GOVERNMENT TOTAL	\$7,184,200	\$2,972,390	\$6,830,800	\$2,755,330	\$2,225,610	\$2,035,000	\$10,471,000	\$0	\$34,474,330
SOURCES OF FUNDING:									
Transfer from General Fund	\$1,984,800	\$933,000	\$1,208,000	\$984,000	\$1,010,000	\$1,039,000	\$2,133,754	\$0	\$9,292,554
Property Tax	0	0	0	0	0	0	677,246	0	677,246
Bonds	5,199,400	2,039,390	4,295,800	1,771,330	1,215,610	996,000	5,760,000	0	21,277,530
Reallocated Bonds	0	0	0	0	0	0	1,800,000	0	1,800,000
Reallocated GF Transfer	0	0	0	0	0	0	100,000	0	100,000
MD Higher Ed. Comm.	0	0	1,327,000	0	0	0	0	0	1,327,000
GENERAL GOVERNMENT TOTAL	\$7,184,200	\$2,972,390	\$6,830,800	\$2,755,330	\$2,225,610	\$2,035,000	\$10,471,000	\$0	\$34,474,330

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2017 to 2022
Capital Fund

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2017	2018	2019	2020	2021	2022			
GRAND TOTAL-USES	\$54,254,624	\$45,246,930	\$58,195,750	\$105,791,300	\$48,545,960	\$45,445,730	\$16,029,801	\$1,300,000	\$374,810,095
SOURCE OF FUNDING				855,330					
-LOCAL-									
Transfer from General Fund	\$3,067,556	\$2,280,705	\$2,817,365	\$2,876,567	\$2,940,125	\$2,867,020	\$2,155,899	\$0	\$19,005,237
Local Income Tax	12,413,410	11,784,790	11,486,500	11,369,800	12,792,200	14,437,930	160,000	0	74,444,630
Property Tax	806,500	2,800,400	2,846,700	2,998,000	3,085,000	3,147,800	1,435,251	0	17,119,651
Bonds	27,464,604	21,770,710	31,312,000	49,773,630	22,389,910	20,790,300	6,891,323	260,000	180,652,477
Reallocated Bonds	177,642	0	0	0	0	0	1,800,000	0	1,977,642
Reallocated General Fund Transfer	1,024,617	0	0	0	0	0	100,000	0	1,124,617
Impact Fee - Parks	160,670	184,000	159,000	160,000	180,000	130,000	605,000	0	1,578,670
Ag Transfer Tax	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
LOCAL TOTAL	\$45,144,999	\$38,850,605	\$48,651,565	\$67,207,997	\$41,417,235	\$41,403,050	\$13,147,473	\$260,000	\$296,082,924
-STATE-									
Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$0	\$0	\$1,056,000
MD Higher Ed. Comm.	0	0	1,327,000	0	0	0	0	0	1,327,000
State School Construction	6,190,695	2,380,150	5,901,000	33,932,000	5,000,000	1,300,000	0	0	54,703,845
Ag Preservation (MALPF) / Rural Legacy	0	1,000,000	0	1,000,000	0	1,000,000	0	0	3,000,000
Highway User Revenue	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000	0	0	6,660,000
Program Open Space	506,365	573,575	572,185	687,303	650,725	456,680	2,722,328	0	6,169,161
STATE TOTAL	\$7,983,060	\$5,239,725	\$9,086,185	\$36,905,303	\$6,936,725	\$4,042,680	\$2,722,328	\$0	\$72,916,006
-FEDERAL-									
Highway/Bridge	\$0	\$751,200	\$0	\$1,454,400	\$192,000	\$0	\$160,000	\$1,040,000	\$3,597,600
FEDERAL TOTAL	\$0	\$751,200	\$0	\$1,454,400	\$192,000	\$0	\$160,000	\$1,040,000	\$3,597,600
-OTHER-									
Municipal Grants	\$871,000	\$405,400	\$458,000	\$223,600	\$0	\$0	\$0	\$0	\$1,958,000
	255,565	0	0	0	0	0	0	0	255,565
OTHER TOTAL	\$1,126,565	\$405,400	\$458,000	\$223,600	\$0	\$0	\$0	\$0	\$2,213,565
GRAND TOTAL SOURCES	\$54,254,624	\$45,246,930	\$58,195,750	\$105,791,300	\$48,545,960	\$45,445,730	\$16,029,801	\$1,300,000	\$374,810,095

Enterprise Funds

Airport Enterprise Fund

Airport Enterprise Fund Summary

Sources of Funding	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Fuel Sales	\$60,590	\$87,500	\$87,501	\$84,500	-3.43%	-3.43%
Rents	162,343	152,410	152,410	152,410	0.00%	0.00%
Corporate Hanger Rental	504,776	529,980	529,980	550,700	3.91%	3.91%
Pass-Through Utilities/Taxes	135,308	137,930	137,930	137,930	0.00%	0.00%
Miscellaneous	2,289	3,680	3,680	3,680	0.00%	0.00%
Total Sources of Funding	\$865,306	\$911,500	\$911,501	\$929,220	1.94%	1.94%

Uses of Funding	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Airport Operations	\$736,728	\$755,250	\$764,810	\$815,890	8.03%	6.68%
Revenue in Excess of Expenditures	128,578	156,250	146,691	113,330	-27.47%	-22.74%
Total Uses of Funding	\$865,306	\$911,500	\$911,501	\$929,220	1.94%	1.94%

Enterprise Fund budgets are now presented based on cash expenditures, depreciation is not included and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenditures is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue net of operating cash expenditures. Revenue in Excess of Expenditures is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2017 TO 2022

	2017	2018	2019	2020	2021	2022	Prior Allocation	Balance to Complete	Total Project Cost
AIRPORT ENTERPRISE:									
Grounds and Maintenance Equipment	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0	\$0	\$150,000
AIRPORT ENTERPRISE TOTAL	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0	\$0	\$150,000
SOURCES OF FUNDING:									
Enterprise Fund - Airport	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0	\$0	\$150,000
AIRPORT ENTERPRISE TOTAL	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0	\$0	\$150,000

Fiber Network Enterprise Fund

Fiber Network Enterprise Fund Summary

Sources of Funding	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Dark Fiber Lease	\$0	\$62,400	\$62,400	\$197,000	315.71%	315.71%
Interfund Transfer	257,400	207,600	207,600	204,000	-1.73%	-1.73%
Total Sources of Funding	\$257,400	\$270,000	\$270,000	\$401,000	48.52%	48.52%

Uses of Funding	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Fiber Network	\$1,520,899	\$270,000	\$270,000	\$401,000	48.52%	48.52%
Revenue in Excess of Expenditures	0	0	0	0	0.00%	0.00%
Total Uses of Funding	\$1,520,899	\$270,000	\$270,000	\$401,000	48.52%	48.52%

Enterprise Fund budgets are now presented based on cash expenditures, depreciation is not included and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenditures is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue net of operating cash expenditures. Revenue in Excess of Expenditures is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2017 TO 2022

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2017	2018	2019	2020	2021	2022			
FIBER NETWORK ENTERPRISE:									
Equipment Replacement	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$1,100,000	\$0	\$1,900,000
FIBER NETWORK ENTERPRISE TOTAL	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$1,100,000	\$0	\$1,900,000
SOURCES OF FUNDING:									
Enterprise Fund - Fiber	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$1,100,000	\$0	\$1,900,000
FIBER NETWORK ENTERPRISE TOTAL	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$1,100,000	\$0	\$1,900,000

Firearms Enterprise Fund

Firearms Enterprise Fund Summary

Source of Funding	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
User Fees	\$148,526	\$150,000	\$150,000	\$150,000	0.00%	0.00%
Concession Fees	5,161	5,000	5,000	5,000	0.00%	0.00%
Interest Income	367	500	500	500	0.00%	0.00%
Total Sources of Funding	\$154,054	\$155,500	\$155,500	\$155,500	0.00%	0.00%

Uses of Funding	Actual FY 15	Original Budget FY 16	Adjusted Budget FY 16	Budget FY 17	% Change From Orig. FY 16	% Change From Adj. FY 16
Firearms Facility Operations	\$145,604	\$155,500	\$146,060	\$155,500	0.00%	6.46%
Revenue in Excess of Expenditures	8,450	0	9,440	0	0.00%	0.00%
Total Uses of Funding	\$154,054	\$155,500	\$155,500	\$155,500	0.00%	0.00%

Enterprise Fund budgets are now presented based on cash expenditures, depreciation is not included and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenditures is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue net of operating cash expenditures. Revenue in Excess of Expenditures is available to fund capital projects, vehicles and equipment, and contingency reserves.

Septage Enterprise Fund

Septage Enterprise Fund Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 15	Budget FY 16	Budget FY 16		FY 17	From Orig. FY 16
Septage Processing Fee	\$942,947	\$910,000	\$910,000	\$1,170,000	22.22%	22.22%
Interest Income	103	500	500	3,300	84.85%	84.85%
Miscellaneous	3,176	3,200	3,200	0	0.00%	0.00%
Total Sources of Funding	\$946,226	\$913,700	\$913,700	\$1,173,300	22.13%	22.13%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 15	Budget FY 16	Budget FY 16		FY 17	From Orig. FY 16
Septage Facility Operations	\$581,131	\$701,850	\$701,850	\$701,490	-0.05%	-0.05%
Capital - Repair, Replace, Rehabilitate	365,095	211,850	211,850	471,810	55.10%	55.10%
Total Uses of Funding	\$946,226	\$913,700	\$913,700	\$1,173,300	22.13%	22.13%

These budgets are now presented based on cash expenses, depreciation is not included and bond principal has been added. The line item Capital - Repair, Replace, Rehabilitate captures the annual amount generated by the operating revenue available to repair, replace, or rehabilitate capital assets. The increase in revenues from FY 16 to FY 17 is due to an increase in gallons processed.

Solid Waste Enterprise Fund

Solid Waste Enterprise Fund Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 15	Budget FY 16	Budget FY 16	FY 17	From Orig. FY 16	From Adj. FY 16
Tipping Fees	\$6,020,655	\$5,990,320	\$5,990,320	\$6,080,000	1.50%	1.50%
County Hauling	2,565	5,000	5,000	2,300	-54.00%	-54.00%
Interest	11,140	12,000	12,000	10,000	-16.67%	-16.67%
Rents and Royalties	179,420	177,460	177,460	160,000	-9.84%	-9.84%
Recycling	317,760	200,000	200,000	120,000	-40.00%	-40.00%
Miscellaneous	296,658	160,000	160,000	20,000	-87.50%	-87.50%
Transfer from General Fund	125,632	2,415,000	2,415,000	2,415,000	0.00%	0.00%
Transfer from Fund Balance	1,798,286	460,020	444,740	0	0.00%	0.00%
Total Sources of Funding	\$8,752,117	\$9,419,800	\$9,404,520	\$8,807,300	-6.50%	-6.35%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 15	Budget FY 16	Budget FY 16	FY 17	From Orig. FY 16	From Adj. FY 16
Solid Waste Management	(\$82,922)	\$251,000	\$225,810	\$231,970	-7.58%	2.73%
Closed Landfills	205,986	388,470	388,470	235,830	-39.29%	-39.29%
Northern Landfill	2,267,783	2,552,720	2,565,290	2,716,700	6.42%	5.90%
Recycling Operations	276,222	328,990	329,130	796,410	142.08%	141.97%
Solid Waste Accounting Administration	1,396,625	1,031,820	1,029,020	1,060,340	2.76%	3.04%
Solid Waste Transfer Station	4,688,424	4,866,800	4,866,800	3,144,300	-35.39%	-35.39%
Revenue in Excess of Expenditures	0	0	0	621,750	0.00%	0.00%
Total Uses of Funding	\$8,752,117	\$9,419,800	\$9,404,520	\$8,807,300	-6.50%	-6.35%

Enterprise Fund budgets are now presented based on cash expenditures, depreciation is not included and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenditures is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue net of operating cash expenditures. Revenue in Excess of Expenditures is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2017 TO 2022

	2017	2018	2019	2020	2021	2022	Prior Allocation	Balance to Complete	Total Project Cost
SOLID WASTE ENTERPRISE:									
Bark Hill Remediation and Maintenance	\$8,506	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,506
SOLID WASTE ENTERPRISE TOTAL	\$8,506	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,506
SOURCES OF FUNDING:									
Reallocated Enterprise Fund - Solid Waste	\$8,506	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,506
SOLID WASTE ENTERPRISE TOTAL	\$8,506	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,506

**COMMUNITY INVESTMENT PLAN - Schedule of Reappropriations
Fiscal Year 2017**

Reappropriations may occur when there are unspent budgeted funds from a completed or cancelled project or when there is an unallocated project that holds funds for a future use.

Enterprise Funds

From	Project		Amount/Source		
		To	Current	Bonds	Other
6535 Northern Landfill Office	6537 Bark Hill Remediation and Maintenance		\$8,506.38		
	Total		\$8,506.38	\$0.00	\$0.00

Utilities Enterprise Fund

Utilities Enterprise Fund Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 15	Budget FY 16	Budget FY 16		FY 17	From Orig. FY 16
MES Reimbursement	\$20,981	\$25,000	\$25,000	\$25,000	0.00%	0.00%
Water Usage	4,188,608	4,196,964	4,196,964	4,592,535	9.43%	9.43%
Sewer Usage	5,740,687	5,863,471	5,863,471	5,862,166	-0.02%	-0.02%
Lateral/Meter Service	70,593	17,500	17,500	0	-100.00%	-100.00%
Interest Income	215,416	7,500	7,500	18,000	140.00%	140.00%
Rents	141,392	142,560	142,560	146,000	2.41%	2.41%
Miscellaneous	102,852	93,325	93,325	93,219	-0.11%	-0.11%
Transfer from General Fund	199,420	189,350	189,350	204,490	8.00%	8.00%
Total Sources of Funding	\$10,679,948	\$10,535,670	\$10,535,670	\$10,941,410	3.85%	3.85%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 15	Budget FY 16	Budget FY 16		FY 17	From Orig. FY 16
BOU Administration	\$1,840,971	\$1,810,900	\$1,789,410	\$1,832,070	1.17%	2.38%
Board of Education Facilities	173,672	189,350	175,300	204,490	8.00%	16.65%
Freedom Sewer	2,166,601	2,581,550	2,576,680	2,514,195	-2.61%	-2.43%
Freedom Water	2,606,153	2,776,760	2,793,950	2,917,055	5.05%	4.41%
Hampstead Sewer	750,534	898,605	898,605	898,350	-0.03%	-0.03%
Other Water and Sewer	125,522	117,400	110,495	103,275	-12.03%	-6.53%
Capital - Repair, Replace, Rehabilitate	2,224,545	2,161,105	2,161,105	2,471,975	14.38%	14.38%
Total Uses of Funding	\$9,887,998	\$10,535,670	\$10,505,545	\$10,941,410	3.85%	4.15%

These budgets are now presented based on cash expenses, depreciation is not included and bond principal has been added. The line item Capital - Repair, Replace, Rehabilitate captures the annual amount generated by the operating revenue available to repair, replace, or rehabilitate capital assets.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2017 TO 2022

	2017	2018	2019	2020	2021	2022	Prior Allocation	Balance to Complete	Total Project Cost
UTILITIES ENTERPRISE:									
Freedom District Relief Sewer No.10 (Sykesville Interceptor)	\$525,500	\$2,696,200	\$0	\$0	\$0	\$0	\$405,300	\$0	\$3,627,000
Hydrant Replacements	118,000	124,000	130,000	137,000	143,000	150,150	0	0	802,150
Patapsco Valley Pump Station Upgrade	0	0	0	0	0	356,400	0	0	356,400
Piney Run Pump Station Improvements	60,000	0	0	0	0	0	305,000	0	365,000
Pleasant Valley WWTP Rehabilitation	0	0	0	0	0	825,000	0	0	825,000
Roberts Field Pump Station Rehabilitation	198,000	0	0	0	0	0	0	0	198,000
Sewer Main Rehabilitation	433,000	455,000	477,100	501,000	526,000	553,000	0	0	2,945,100
Sewer Manhole Rehabilitation	222,000	233,000	245,000	258,000	271,000	285,000	0	0	1,514,000
South Carroll High WWTP Rehabilitation	0	0	0	0	0	566,500	0	0	566,500
Standby Generator Replacement	133,350	151,000	0	192,000	211,000	39,000	0	0	726,350
Stone Manor Pump Station Rehabilitation	302,500	0	0	0	0	0	0	0	302,500
Tank Painting, Repair and Rehabilitation	275,000	322,000	1,000,000	350,000	424,000	450,000	0	0	2,821,000
Town of Sykesville Streetscape Water and Sewer Upgrades	550,000	0	0	5,145,000	0	0	0	0	5,695,000
Town of Sykesville Water and Sewer Upgrades	0	0	0	0	900,000	1,475,000	0	8,900,000	11,275,000
Water Main Loops	335,000	352,000	370,000	389,000	408,000	428,000	489,000	800,000	3,571,000
Water Main Valve Replacements	241,500	254,000	266,000	280,000	293,500	308,000	0	0	1,643,000
Water Meters	865,000	590,000	620,000	650,000	683,000	717,000	0	0	4,125,000
Water Service Line Replacement	235,000	246,750	259,000	272,000	285,600	300,000	0	0	1,598,350
Water/Sewer Studies	0	0	0	100,000	0	0	400,000	0	500,000
Waters Edge Pump Station Rehabilitation	0	260,000	0	0	0	0	0	0	260,000
West Hampstead Collector Sewer Main Upgrade/Repair	1,697,400	0	0	0	0	0	147,600	0	1,845,000
Winfield Pump Station Upgrade	0	0	0	0	0	181,500	0	0	181,500
UTILITIES ENTERPRISE TOTAL	\$6,191,250	\$5,683,950	\$3,367,100	\$8,274,000	\$4,145,100	\$6,634,550	\$1,746,900	\$9,700,000	\$45,742,850
SOURCES OF FUNDING:									
Transfer from General Fund	\$0	\$0	\$0	\$0	\$50,000	\$748,000	\$0	\$0	\$798,000
Utilities User Fees	5,665,750	2,987,750	3,367,100	3,369,000	3,195,100	4,411,550	1,341,600	800,000	25,137,850
Maintenance Fee	85,255	437,839	0	4,905,000	900,000	1,475,000	65,817	8,900,000	16,768,911
Area Connection Charges	440,245	2,258,361	0	0	0	0	339,483	0	3,038,089
UTILITIES ENTERPRISE TOTAL	\$6,191,250	\$5,683,950	\$3,367,100	\$8,274,000	\$4,145,100	\$6,634,550	\$1,746,900	\$9,700,000	\$45,742,850

Grant Fund

Grant Fund Summary

Sources of Funding	Actual	Original	Adjusted ¹	Budget	% Change	% Change
	FY 15	Budget FY 16	Budget FY 16	Budget FY 17	From Orig. FY 15	From Adj. FY 15
Federal	\$5,530,834	\$5,873,504	\$5,881,768	\$5,350,597	-8.90%	-9.03%
Federal / Pass thru State	3,647,538	3,990,412	5,236,617	4,382,034	9.81%	-16.32%
State	3,368,905	3,402,023	2,826,512	2,750,339	-19.16%	-2.69%
Endowments	29,980	30,000	40,000	30,000	0.00%	-25.00%
Recreation Program Fees	257,137	166,900	175,000	176,900	5.99%	1.09%
Miscellaneous	225,394	0	0	0	0.00%	0.00%
Donations	135,705	68,500	68,500	63,000	-8.03%	-8.03%
County Match	1,467,681	1,935,550	1,928,625	1,901,960	-1.74%	-1.38%
Total Sources of Funding	\$14,663,173	\$15,466,889	\$16,157,022	\$14,654,830	-5.25%	-9.30%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 15	Budget FY 16	Budget FY 16	Budget FY 17	From Orig. FY 15	From Adj. FY 15
Aging and Disabilities	\$1,815,512	\$1,700,055	\$1,729,964	\$1,752,046	3.06%	1.28%
BERC	972,007	1,379,924	1,845,562	1,539,320	11.55%	-16.59%
Carroll Community College	300,000	300,000	300,000	300,000	0.00%	0.00%
Circuit Court	774,594	597,840	597,840	632,250	5.76%	5.76%
Citizen Services - State	3,121	4,000	4,000	4,000	0.00%	0.00%
Comprehensive Planning	50,050	70,820	70,820	70,000	-1.16%	-1.16%
Conservation and Natural Resources	18,021	0	0	0	0.00%	0.00%
County Attorney	2,000	0	0	0	0.00%	0.00%
Economic Development	34,498	0	0	0	0.00%	0.00%
Emergency Management	776,953	518,800	527,627	527,520	1.68%	-0.02%
Farm Museum Endowment	18,623	30,000	30,000	30,000	0.00%	0.00%
Housing and Community Development	6,534,628	6,151,473	6,311,560	5,606,693	-8.86%	-11.17%
Local Management Board	1,016,841	1,170,921	1,170,921	1,168,817	-0.18%	-0.18%
Public Works Transit	1,355,873	2,129,346	2,129,346	2,485,974	16.75%	16.75%
Recreation	269,412	175,000	175,000	185,000	5.71%	5.71%
Solid Waste	13,362	0	0	0	0.00%	0.00%
Sheriff Services	293,224	232,010	257,682	204,610	-11.81%	-20.60%
State's Attorney's Office	894,683	961,700	961,700	113,600	-88.19%	-88.19%
Tourism	42,943	45,000	45,000	35,000	-22.22%	-22.22%
Total Uses of Funding	\$15,186,345	\$15,466,889	\$16,157,022	\$14,654,830	-5.25%	-9.30%

¹ At the time the FY 16 Budget was adopted, it was still uncertain if the County would continue to receive some grants, get new grants, or the amount of those grants. Because of this uncertainty, the Adjusted Budget column is a more accurate figure.

FY 17 Program Summary by Function

Function	County Match/Contribution	Grant Funding	Total Program
Aging and Disabilities	\$96,750	\$1,655,296	1,752,046
Business and Employment Resource Center	0	1,539,320	1,539,320
Carroll Community College	300,000		300,000
Circuit Court	117,890	514,360	632,250
Citizen Services - State	4,000	0	4,000
Comprehensive Planning	0	70,000	70,000
Emergency Management	0	527,520	527,520
Farm Museum Endowment	0	30,000	30,000
Housing and Community Development	28,000	5,578,693	5,606,693
Local Management Board	57,000	1,111,817	1,168,817
Public Works Transit	1,177,000	1,308,974	2,485,974
Recreation	8,100	176,900	185,000
Sheriff Services	55,620	148,990	204,610
State's Attorney's Office	57,600	56,000	113,600
Tourism	0	35,000	35,000
Total Grants	\$1,901,960	\$12,752,870	\$14,654,830

***OPEB,
Pension Trust,
and
Special Revenue Funds***

Other Post Employment Benefits Trust Fund

Other Post Employment Benefits (OPEB) includes medical and prescription coverage for retirees. Funds are being accumulated to meet this future liability.

Sources of Funding	FY 15 Actual	FY 16 Budget	FY 17 Budget	Increase (Decrease)
OPEB Contribution - Transfer from General Fund	\$9,632,900	\$10,103,580	\$10,103,580	\$0
Retiree Medicare Part D	251,701	0	0	0
Retiree Contributions	473,878	0	475,000	475,000
Interest	2,489	0	0	0
Unrealized Gain/(Loss)	2,371,484	0	0	0
Total Sources of Funding	\$12,732,452	\$10,103,580	\$10,578,580	\$475,000

Uses of Funding				
Budgeted Employer OPEB Trust Contribution	\$0	\$5,150,000	\$5,150,000	\$0
Audit Fees	4,900	0	0	0
Consulting Fees	7,500	0	0	0
Retiree Health Benefit Payments	3,503,148	4,953,580	5,428,580	475,000
Total Uses of Funding	\$3,515,548	\$10,103,580	\$10,578,580	\$475,000

Pension Trust Fund

The Carroll County Pension Plan, a defined benefit pension plan, was implemented July 1, 2003. The Plan covers regular non-contractual employees hired July 1, 1985 and after, and provides a monthly payment to retirees beginning at age 62 or after 30 years of service. Reduced payments are available to retirees at age 55 in cases where age plus years of County service equals or exceeds 80. In October 2009, the Pension Plan was enhanced and County contributions to the 401(k) accounts of County Pension Plan participants were discontinued. Administrative and oversight functions of the Plan are the responsibility of the Pension Plan Committee, consisting of four individuals set forth in the Plan document and two Plan participants selected by the County Commissioners.

Sources of Funding	FY 15	FY 16	FY 17	Increase
	Budget	Budget	Budget	(Decrease)
Employer Pension Contribution	\$2,558,020	\$2,542,100	\$2,636,200	\$94,100
Pension Recovery - Enterprise and Grant Funds	0			0
Unrealized Gain/(Loss)	2,688,846	0	0	0
Employee Pension Contribution	1,618,955	0	0	0
Interest	0	0	0	0
Total Sources of Funding	\$6,865,821	\$2,542,100	\$2,636,200	\$94,100

Uses of Funding				
Legal Fees	\$1,505	\$0	\$0	\$0
Audit Fees	4,900	0	0	0
Consulting Fees	74,485	0	0	0
Employee Pension Fund Payments	1,085,853	0	0	0
Budgeted Employer Pension Contribution	0	2,542,100	\$2,636,200	94,100
Total Uses of Funding	\$1,166,743	\$2,542,100	\$2,636,200	\$94,100

Certified Law Officers Pension Trust Fund

The Carroll County Certified Law Officers Pension Plan, a defined benefit pension plan, was established October 1, 2009. The Plan covers certified law enforcement officers employed by the Carroll County Sheriff's Office. A monthly benefit is provided for officers who attain 25 years of service or who leave employment after age 55 with at least 15 years of service. Officers with at least 15 but less than 25 years of service who leave employment prior to age 55 are eligible for a monthly pension at age 62. The Plan's Administrative Committee, consisting of four individuals as set forth in the Plan Document and two Pension plan participants selected by the County Commissioners, has responsibility for the oversight and administrative functions of the Plan.

Sources of Funding	FY 15	FY 16	FY 17	Increase
	Actual	Budget	Budget	(Decrease)
Employer Pension Contribution	\$835,380	\$680,880	\$798,560	\$117,680
Pension Recovery - Enterprise and Grant Funds	0	0	0	0
Unrealized Gain/(Loss)	384,779	0	0	0
Employee Pension Contribution	415,107	0	0	0
Interest	0	0	0	0
Total Sources of Funding	\$1,635,265	\$680,880	\$798,560	\$117,680

Uses of Funding				
Legal Fees	\$630	\$0	\$0	\$0
Audit Fees	2,500	0	0	0
Consulting Fees	16,654	0	0	0
Other Miscellaneous Fees	4,297	0	0	0
Certified Law Officers Pension Fund Payments	198,548	0	0	0
Budgeted Employer Pension Contribution	0	680,880	798,560	117,680
Total Uses of Funding	\$222,629	\$680,880	\$798,560	\$117,680

Length of Service Award Program Trust Fund

The Length of Service Award Program (LOSAP) Pension Trust Fund, a defined benefit pension plan, was implemented July 1, 2004. The Plan covers all volunteer firemen meeting eligibility requirements and provides a monthly payment to retirees beginning at age 60.

Sources of Funding	FY 15 Actual	FY 16 Budget	FY 17 Budget	Increase (Decrease)
Unrealized Gain/(Loss)	\$374,273	\$0	\$0	\$0
Interest	0	0	0	0
Transfer from General Fund	250,000	50,000	100,000	50,000
Total Sources of Funding	\$624,273	\$50,000	\$100,000	\$50,000

Uses of Funding	FY 15 Actual	FY 16 Budget	FY 17 Budget	Increase (Decrease)
Audit Fees	\$2,500	\$0	\$0	\$0
Consulting Fees	10,944	0	0	0
Other Professional Services	4,880	0	0	0
LOSAP Pension Fund Payments	675,742	50,000	100,000	50,000
Total Uses of Funding	\$694,066	\$50,000	\$100,000	\$50,000

Special Revenue Fund

A Special Revenue Fund captures dedicated revenues until they are appropriated for use in other funds in a given year. Ag Transfer Tax is collected on the sale of agricultural property that it is being re-zoned from agricultural to another classification. The proceeds are used to help fund the Agricultural Land Preservation Program. Cable Franchise Fee is 5% of gross cable television revenue. Beginning in FY 16, the Commissioners voted to unrestrict the Cable Franchise Fee and transfer the balance for General Fund use. Hotel Rental Tax is applied to the hotel room rate and paid by the hotel guest. Proceeds of this tax are used for tourism and promotion of the County. Impact Fees are collected at the time a permit is issued for the construction of a new home. There are two types of fees: schools and parks. A project is eligible for Impact Fee funding if the project is being created to alleviate pressures related to growth as described in the Impact Fee ordinance. In September 2012, the Commissioners voted to temporarily reduce the school Impact Fee to zero. The fee will remain at zero until FY 17.

Sources of Funding	FY 15 Actual	FY 16 Budget	FY 17 Budget	Increase (Decrease)
Ag Transfer Tax	\$59,558	\$425,000	\$30,000	(\$395,000)
Cable Franchise Fee	1,436,410	2,050,000	0	(2,050,000)
Hotel Rental Tax	284,101	351,200	315,830	(35,370)
Impact Fees	187,559	450,000	160,670	(289,330)
Interest and Gain/(Loss)	(1,262)	0	0	0
Total Sources of Funding	\$1,966,365	\$3,276,200	\$506,500	(\$2,769,700)

Uses of Funding				
Transfer to Capital	\$348,000	\$875,000	\$190,670	(\$684,330)
Transfer to Operating	1,217,684	2,401,200	315,830	(2,085,370)
Total Uses of Funding	\$1,565,684	\$3,276,200	\$506,500	(\$2,769,700)

Watershed Protection and Restoration Fund

The Watershed Protection and Restoration Special Revenue Fund was established in FY 15 to ensure adequate funding for operating expenses related to the County and Municipalities joint National Pollutant Discharge Elimination System (NPDES) Permit and Watershed Restoration efforts. Property Tax revenue, equal to the projected operating expenses for this purpose, will be dedicated to the fund on an annual basis. The Municipalities fund the salaries of two NPDES Compliance Specialist positions and the County funds the benefits. The FY 17 Budget increases due to debt service on capital projects related to the NPDES permit included in this fund for the first time, addition of the second NPDES Compliance Specialist position.

Sources of Funding	FY 15	FY 16	FY 17	Increase
	Actual	Budget	Budget	(Decrease)
Dedicated Property Tax	\$1,066,890	\$1,098,230	\$1,945,850	\$847,620
Fund Balance	0	0	116,810	116,810
Town Contributions	48,867	0	96,860	96,860
Interest Revenue	583	0	600	600
Total Sources of Funding	\$1,116,340	\$1,098,230	\$2,160,120	\$1,061,890

Uses of Funding				
Personnel	\$896,814	\$922,770	\$1,021,310	\$98,540
Operating	102,717	175,460	165,300	(10,160)
Debt Service	0	0	973,510	973,510
Total Uses of Funding	\$999,531	\$1,098,230	\$2,160,120	\$1,061,890

Positions

Title	Type	FTE
<i>Administrative Office Associate</i>	Full-time	0.40
<i>Bureau Chief, Resource Management</i>	Full-time	0.75
<i>Chief Reviewer/Inspector</i>	Full-time	0.30
<i>Director, Land and Resource Management</i>	Full-time	0.50
<i>Environmental Inspector/Grading</i>	Full-time	1.00
<i>Floodplain Mgt. Specialist</i>	Full-time	0.60
<i>Forest Conservation Specialist</i>	Full-time	0.10
<i>NPDES Compliance Specialist</i>	Full-time	2.00
<i>Office Associate</i>	Full-time	0.15
<i>Program Engineer</i>	Full-time	0.40
<i>Stormwater Management Review Assistant</i>	Full-time	0.60
<i>Water Resource Specialist</i>	Full-time	1.60
<i>Water Resource Supervisor</i>	Full-time	0.80
<i>Water Resource Technician</i>	Full-time	0.20
<i>Watershed Grants Analyst</i>	Full-time	1.00
<i>Watershed Management Specialist</i>	Full-time	0.80
<i>Watershed Restoration Engineer</i>	Full-time	0.80
Total		12.00

All, or a portion, of the above positions are funded through the Watershed Protection and Restoration Fund. The remainder of the Director and Administrative Office Associate salaries are charged to Land and Resource Management. All other positions with split salaries are charged to the Bureau of Resource Management.

Internal Service Funds

Fringe Benefits ISF

The Fringe Benefits Internal Service Fund (ISF) is used to capture the costs of self-insuring medical coverage and other benefits for County employees. Fringe Benefits Internal Service Fund includes items such as medical, dental, vision, prescription and life insurance coverage.

Sources of Funding	FY 15 Actual	FY 16 Budget	FY 17 Budget	Increase (Decrease)
General Fund	\$14,174,518	\$15,620,610	\$15,369,600	(\$251,010)
Grant Fund	780,444	784,910	652,000	(132,910)
Watershed Protection and Restoration Fund	162,265	163,320	187,500	24,180
Enterprise Funds	900,412	967,160	1,012,900	45,740
Interest and Gain/(Loss)	336	0	0	0
Total Sources of Funding	\$16,017,975	\$17,536,000	\$17,222,000	(\$314,000)

Uses of Funding				
Employee Fringe Benefits	\$13,697,373	\$17,536,000	\$17,222,000	(\$314,000)
Total Uses of Funding	\$13,697,373	\$17,536,000	\$17,222,000	(\$314,000)

Risk Management Auto Damage ISF

This Internal Service Fund (ISF) is used to account for the cost of repairing County-owned vehicles after they have been damaged as the result of an accident. In FY 17, there is sufficient fund balance in this ISF so that no additional funding is required.

Sources of Funding	FY 15 Actual	FY 16 Budget	FY 17 Budget	Increase (Decrease)
General Fund	\$0	\$0	\$0	\$0
Insurance	24,854	0	0	0
Total Sources of Funding	\$24,854	\$0	\$0	\$0

Uses of Funding	FY 15 Actual	FY 16 Budget	FY 17 Budget	Increase (Decrease)
Vehicle Claims	\$72,184	\$0	\$0	\$0
Total Uses of Funding	\$72,184	\$0	\$0	\$0

Risk Management Insurance Deductible ISF

This Internal Service Fund (ISF) is used to account for deductibles paid by the County from property and liability claims. In FY 17, there is sufficient fund balance in this ISF so that no additional funding is required.

	FY 15	FY 16	FY 17	Increase
Sources of Funding	Actual	Budget	Budget	(Decrease)
General Fund	\$0	\$0	\$0	\$0
Total Sources of Funding	\$0	\$0	\$0	\$0

Uses of Funding	FY 15	FY 16	FY 17	Increase
Deductibles	\$11,488	\$0	\$0	\$0
Total Uses of Funding	\$11,488	\$0	\$0	\$0

Risk Management Liability ISF

This Internal Service Fund (ISF) is used to account for and finance the County's uninsured risk. This fund accounts for losses relating to property and liability claims filed against the County. In FY 17, there is sufficient fund balance in this ISF so that no additional funding is required.

Sources of Funding	FY 15	FY 16	FY 17	Increase
	Actual	Budget	Budget	(Decrease)
General Fund	\$0	\$0	\$0	\$0
Insurance	878	0	0	0
Total Sources of Funding	\$878	\$0	\$0	\$0

Uses of Funding				
Claims	\$30,100	\$0	\$0	\$0
Total Uses of Funding	\$30,100	\$0	\$0	\$0

Risk Management Workers Compensation ISF

This Internal Service Fund (ISF) was established in FY 16 to account for the cost of the County's Workers Compensation claims. In FY 17 funding from the other Risk Management ISFs is being allocated here to build up an appropriate fund balance.

Sources of Funding	FY 15 Actual	FY 16 Budget	FY 17 Budget	Increase (Decrease)
General Fund	\$0	\$3,077,570	\$1,196,114	(\$1,881,456)
Total Sources of Funding	\$0	\$3,077,570	\$1,196,114	(\$1,881,456)

Uses of Funding	FY 15 Actual	FY 16 Budget	FY 17 Budget	Increase (Decrease)
Claims	\$0	\$3,077,570	\$1,196,114	(\$1,881,456)
Total Uses of Funding	\$0	\$3,077,570	\$1,196,114	(\$1,881,456)

Position Summary

Position Summary

The following pages include a summary of positions in Carroll County government. All positions are General Fund positions unless specified as a Grant Fund, Enterprise Fund, or Special Revenue Fund position.

- General Fund positions are supported by taxes, fees and other general fund revenues.
- Grant Fund positions are supported primarily by State and Federal grants.
- Enterprise Fund positions are supported apart from the General Fund by charges generated by and restricted to use for a specific service, for example water and sewer charges.
- Special Revenue Fund positions are supported by funds dedicated for a specific purpose, for example Property Tax dedicated to watershed restoration and NPDES Permit efforts.

The categories are arranged by Department and/or Bureau. The summary lists Full-Time Equivalent (FTE) totals of full-time, part-time, or other number of employees within the department or bureau. In some cases a position may be more than one of these. For example, the Circuit Court bailiffs are part-time and contractual.

- Full-Time (FT) are regular full-time positions with full benefits.
- Part-Time (PT) are positions scheduled for fewer than 30 hours per week with limited or no benefits.
- Other (O) are positions that are either subject to: the provisions of a contract that typically lasts for one year or less and have limited or no benefits (Contractual); hired for temporary, seasonal work and do not have benefits (Seasonal); required by law with salaries set by law (By-Law).

Some of the positions included in the summary are paid by the County, but do not report to the County Commissioners. They are listed under Sheriff's Office, Detention Center, Circuit Court, Circuit Court Magistrates, Orphan's Court, Volunteer Community Service Program, State's Attorney, and Soil Conservation.

The overall number of authorized positions for FY 17 is 1,029.57 FTEs, an increase of approximately 1.3 from the FY 16 Budget. The change is due to three new positions added during FY 16, the transfer of the State's Attorney's Child Support Unit from the County to the State in FY 17, and new positions in FY 17. The new positions approved for Public Works in FY 16 included a Maintenance Technician for Facilities, a Building Inspector for Permits and Inspections, and a Road Equipment Operator for Roads Operations. Funding for these positions was budgeted in the Reserve for Contingencies and transferred to the individual budgets during FY 16.

For FY 17, the following additional positions are included:

- Emergency Communications Specialist, Public Safety
- Part-Time Land Acquisition Specialist, Public Works Administration
- Project Manager, Building Construction
- Maintenance Technician, Facilities
- Fire Inspector, Permits and Inspections
- Road Equipment Operator, Roads Operations
- Contractual Veterans Services Coordinator, Citizen Services Administration
- Bureau Chief, Aging and Disabilities

-
- Comprehensive Planning Technician, Comprehensive Planning
 - Administrative Support, Human Resources
 - NPDES Compliance Specialist, Watershed Restoration and Protection Fund
 - Office Associate, Airport

Authorized Position History

General Fund	FY 15 Adjusted FTE				FY 16 Budget FTE				FY 16 Adjusted FTE				FY 17 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Cable Regulatory Commission	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Cable Regulatory Commission TOTAL	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00
Circuit Court	18.00	---	15.21	33.21	18.00	---	16.55	34.55	18.00	0.53	16.55	35.08	18.00	0.53	16.55	35.08
Circuit Court Magistrates	7.00	---	---	7.00	7.00	---	---	7.00	6.67	---	---	6.67	6.67	---	---	6.67
Orphan's Court	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00
Volunteer Community Service Program	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Courts TOTAL	28.00	0.00	18.21	46.21	28.00	0.00	19.55	47.55	27.67	0.53	19.55	47.75	27.67	0.53	19.55	47.75
Public Safety 911	39.00	---	2.13	41.13	39.00	---	2.13	41.13	39.00	---	2.70	41.70	40.00	---	2.70	42.70
Public Safety 911 TOTAL	39.00	0.00	2.13	41.13	39.00	0.00	2.13	41.13	39.00	0.00	2.70	41.70	40.00	0.00	2.70	42.70
CC Advocacy and Investigation Center	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Detention Center	109.00	0.50	---	109.50	109.00	0.50	---	109.50	109.00	0.50	---	109.50	109.00	0.50	---	109.50
Sheriff's Office	144.00	---	3.00	147.00	149.00	---	3.00	152.00	150.00	---	3.00	153.00	150.00	---	3.00	153.00
Sheriff Services TOTAL	255.00	0.50	3.00	258.50	260.00	0.50	3.00	263.50	261.00	0.50	3.00	264.50	261.00	0.50	3.00	264.50
State's Attorney's Office	35.00	0.50	1.00	36.50	43.00	0.62	1.00	44.62	42.00	0.62	1.00	43.62	42.00	0.62	1.00	43.62
Victim Witness Assistance	5.00	---	---	5.00	---	---	---	0.00	---	---	---	0.00	---	---	---	0.00
State's Attorney TOTAL	40.00	0.50	1.00	41.50	43.00	0.62	1.00	44.62	42.00	0.62	1.00	43.62	42.00	0.62	1.00	43.62
Public Works Administration	5.74	---	1.00	6.74	4.74	---	1.00	5.74	5.60	---	1.00	6.60	5.60	0.50	1.00	7.10
Building Construction	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	3.00	---	---	3.00
Engineering Administration	2.80	---	---	2.80	3.75	---	---	3.75	4.75	---	---	4.75	4.75	---	---	4.75
Engineering Construction Inspection	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Engineering Design	6.00	---	---	6.00	6.00	---	---	6.00	5.00	---	---	5.00	5.00	---	---	5.00
Engineering Survey	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Facilities	51.00	---	0.50	51.50	51.00	---	0.50	51.50	51.00	0.60	0.90	52.50	52.00	0.60	0.90	53.50
Fleet Management	24.00	---	---	24.00	24.00	---	---	24.00	24.00	---	---	24.00	24.00	---	---	24.00
Permits and Inspection	22.00	---	---	22.00	22.00	---	---	22.00	23.00	---	---	23.00	24.00	---	---	24.00
Roads Operations	103.00	0.50	2.40	105.90	103.00	0.50	2.40	105.90	104.00	0.50	2.40	106.90	105.00	0.50	2.40	107.90
Public Works TOTAL	226.54	0.50	3.90	230.94	226.49	0.50	3.90	230.89	229.35	1.10	4.30	234.75	233.35	1.60	4.30	239.25
Citizen Services Administration	4.00	---	1.25	5.25	4.00	---	1.25	5.25	4.00	---	1.25	5.25	4.00	---	1.88	5.88
Aging and Disabilities	19.00	---	---	19.00	19.00	---	---	19.00	18.44	---	---	18.44	19.44	---	---	19.44
Citizen Services TOTAL	23.00	0.00	1.25	24.25	23.00	0.00	1.25	24.25	22.44	0.00	1.25	23.69	23.44	0.00	1.88	25.32
Recreation and Parks Administration	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Hashawha	8.00	0.63	1.19	9.82	8.00	0.63	1.19	9.82	8.00	0.63	1.19	9.82	8.00	0.63	1.19	9.82
Piney Run	5.00	---	11.34	16.34	6.00	---	11.34	17.34	6.00	---	11.34	17.34	6.00	---	11.34	17.34
Recreation	5.50	---	3.00	8.50	5.50	---	3.00	8.50	5.50	---	3.00	8.50	5.50	---	3.00	8.50
Sports Complex	2.00	---	0.70	2.70	2.00	---	0.70	2.70	2.00	---	0.70	2.70	2.00	---	0.70	2.70
Recreation and Parks TOTAL	24.50	0.63	16.23	41.36	25.50	0.63	16.23	42.36	25.50	0.63	16.23	42.36	25.50	0.63	16.23	42.36
Comprehensive Planning	5.00	---	---	5.00	9.00	---	1.15	10.15	9.00	---	1.15	10.15	10.00	---	1.15	11.15
Comprehensive Planning TOTAL	5.00	0.00	0.00	5.00	9.00	0.00	1.15	10.15	9.00	0.00	1.15	10.15	10.00	0.00	1.15	11.15
Comptroller Administration	4.00	---	0.12	4.12	4.00	---	0.12	4.12	4.00	---	0.12	4.12	4.00	---	0.12	4.12
Accounting	12.00	---	---	12.00	12.00	---	---	12.00	12.00	---	---	12.00	12.00	---	---	12.00
Collections Office	10.00	---	0.63	10.63	10.00	---	0.63	10.63	10.00	---	0.63	10.63	10.00	---	0.63	10.63
Purchasing	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Comptroller TOTAL	31.00	0.00	0.75	31.75	31.00	0.00	0.75	31.75	31.00	0.00	0.75	31.75	31.00	0.00	0.75	31.75

Authorized Position History

	FY 15 Adjusted FTE			FY 16 Budget FTE			FY 16 Adjusted FTE			FY 17 Budget FTE						
County Attorney	9.75	---	0.63	10.38	9.75	---	0.63	10.38	9.75	---	0.63	10.38	8.75	---	0.63	9.38
County Attorney TOTAL	9.75	0.00	0.63	10.38	9.75	0.00	0.63	10.38	9.75	0.00	0.63	10.38	8.75	0.00	0.63	9.38
Economic Development Administration	7.00	---	---	7.00	7.00	---	---	7.00	6.00	---	---	6.00	6.00	---	---	6.00
BERC	2.85	---	---	2.85	2.85	---	---	2.85	2.85	---	---	2.85	2.85	---	---	2.85
Farm Museum	7.00	1.15	1.84	9.99	7.00	1.15	1.84	9.99	7.00	1.33	2.32	10.65	7.00	1.33	2.32	10.65
Tourism	1.00	---	1.80	2.80	1.00	---	1.80	2.80	1.00	---	1.80	2.80	1.00	---	1.80	2.80
Economic Development TOTAL	17.85	1.15	3.64	22.64	17.85	1.15	3.64	22.64	16.85	1.33	4.12	22.30	16.85	1.33	4.12	22.30
Human Resources	10.00	---	---	10.00	10.00	---	---	10.00	10.00	---	---	10.00	11.00	---	---	11.00
Personnel Services	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Human Resources TOTAL	13.00	0.00	0.00	13.00	13.00	0.00	0.00	13.00	13.00	0.00	0.00	13.00	14.00	0.00	0.00	14.00
Land and Res. Management Administration	13.80	---	1.00	14.80	10.00	---	---	10.00	10.00	---	---	10.00	9.10	---	---	9.10
Development Review	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00
Resource Management	19.00	---	---	19.00	9.10	---	---	9.10	9.10	---	---	9.10	9.90	---	---	9.90
Zoning Administration	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Land and Resource Management TOTAL	44.80	0.00	1.00	45.80	31.10	0.00	0.00	31.10	31.10	0.00	0.00	31.10	31.00	0.00	0.00	31.00
Management and Budget Administration	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Budget	7.00	---	0.15	7.15	7.00	---	0.15	7.15	7.00	---	0.15	7.15	7.00	---	0.15	7.15
Grant Management	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Risk Management	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Management and Budget TOTAL	15.00	0.00	0.15	15.15	15.00	0.00	0.15	15.15	15.00	0.00	0.15	15.15	15.00	0.00	0.15	15.15
Technology Services	30.75	---	---	30.75	30.75	---	---	30.75	31.00	---	---	31.00	31.00	---	---	31.00
Production and Distribution Services	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Technology Services TOTAL	33.75	0.00	0.00	33.75	33.75	0.00	0.00	33.75	34.00	0.00	0.00	34.00	34.00	0.00	0.00	34.00
Administrative Hearings	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Audio Video Production	2.00	---	0.63	2.63	2.00	---	0.63	2.63	2.00	---	0.63	2.63	2.00	---	0.63	2.63
Board of Elections	---	---	0.09	0.09	---	---	0.09	0.09	---	---	0.60	0.60	---	---	0.25	0.25
Board of License Commissioners	1.00	---	0.55	1.55	1.00	---	0.38	1.38	1.00	---	0.38	1.38	1.00	---	0.38	1.38
County Commissioners	6.00	---	8.88	14.88	6.00	---	8.88	14.88	6.00	---	8.88	14.88	6.00	---	8.88	14.88
Gen Government Other TOTAL	10.00	0.00	10.15	20.15	10.00	0.00	9.98	19.98	10.00	0.00	10.49	20.49	10.00	0.00	10.14	20.14
Soil Conservation	6.00	---	---	6.00	5.00	0.63	---	5.63	5.00	0.63	---	5.63	5.00	0.63	---	5.63
Cons. and Natural Resources TOTAL	6.00	0.00	0.00	6.00	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63
TOTAL General Fund	823.19	3.28	62.04	888.51	821.44	4.03	63.36	888.83	822.66	5.34	65.32	893.32	829.56	5.84	65.60	901.00

Authorized Position History

Enterprise Funds	FY 15 Adjusted FTE				FY 16 Budget FTE				FY 16 Adjusted FTE				FY 17 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Solid Waste Management	2.38	---	---	2.38	2.38	---	---	2.38	1.70	---	---	1.70	1.70	---	---	1.70
Northern Landfill	11.00	---	---	11.00	11.00	---	---	11.00	11.00	---	---	11.00	11.00	---	---	11.00
Recycling	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Solid Waste Accounting	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75
Solid Waste TOTAL	20.13	0.00	0.00	20.13	20.13	0.00	0.00	20.13	19.45	0.00	0.00	19.45	19.45	0.00	0.00	19.45
BOU Accounting Administration	7.83	---	---	7.83	7.88	---	---	7.88	7.60	---	---	7.60	7.60	---	---	7.60
Board of Education Facilities	1.34	---	---	1.34	1.34	---	---	1.34	1.34	---	---	1.34	1.34	---	---	1.34
Freedom Sewer	7.33	---	---	7.33	7.33	---	---	7.33	7.33	---	---	7.33	7.33	---	---	7.33
Freedom Water	13.34	---	---	13.34	13.34	---	---	13.34	14.34	---	---	14.34	14.34	---	---	14.34
Hampstead Sewer	4.33	---	---	4.33	4.33	---	---	4.33	4.33	---	---	4.33	4.33	---	---	4.33
Other Water/Sewer	0.66	---	---	0.66	0.66	---	---	0.66	0.66	---	---	0.66	0.66	---	---	0.66
Utilities TOTAL	34.83	0.00	0.00	34.83	34.88	0.00	0.00	34.88	35.60	0.00	0.00	35.60	35.60	0.00	0.00	35.60
Airport	1.25	---	1.00	2.25	1.25	---	1.00	2.25	1.35	---	1.00	2.35	2.35	---	1.00	3.35
Firearms Facility	---	---	3.50	3.50	---	---	3.50	3.50	---	---	3.00	3.00	---	---	3.00	3.00
Airport/Firearms Facility TOTAL	1.25	0.00	4.50	40.58	1.25	0.00	4.50	5.75	1.35	0.00	4.00	5.35	2.35	0.00	4.00	6.35
TOTAL Enterprise Funds	56.21	0.00	4.50	95.54	56.26	0.00	4.50	60.76	56.40	0.00	4.00	60.40	57.40	0.00	4.00	61.40

Special Revenue Fund	FY 15 Adjusted FTE				FY 16 Budget FTE				FY 16 Adjusted FTE				FY 17 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Watershed Protection and Restoration	12.20	---	---	12.20	12.20	---	---	12.20	12.20	---	---	12.20	12.00	---	---	12.00
TOTAL Special Revenue Fund	12.20	---	---	12.20	12.20	---	---	12.20	12.20	---	---	12.20	12.00	---	---	12.00

Grant Fund	FY 15 Adjusted FTE				FY 16 Budget FTE				FY 16 Adjusted FTE				FY 17 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Aging	18.65	---	0.15	18.80	18.65	---	0.15	18.80	19.32	---	0.95	20.27	19.32	---	0.95	20.27
BERC	6.90	---	---	6.90	7.90	---	---	7.90	7.90	---	---	7.90	7.90	---	---	7.90
Circuit Court	6.00	---	3.50	9.50	6.00	---	3.50	9.50	6.00	---	3.50	9.50	6.00	---	2.81	8.81
Emergency Management	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Housing and Comm/Development	9.00	---	0.13	9.13	9.00	---	0.13	9.13	7.50	---	0.13	7.63	7.50	---	0.13	7.63
Local Management Board	1.60	---	0.56	2.16	1.60	---	0.56	2.16	2.00	---	0.56	2.56	2.00	---	0.56	2.56
Public Works Transit	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Recreation	0.50	---	---	0.50	0.50	---	---	0.50	0.50	---	---	0.50	0.50	---	---	0.50
Sheriff Services	2.50	---	---	2.50	2.50	---	---	2.50	2.50	---	---	2.50	2.50	---	---	2.50
State's Attorney	12.00	---	---	12.00	12.00	---	---	12.00	12.00	---	---	12.00	1.00	---	---	1.00
TOTAL Grant Fund	61.15	0.00	4.34	65.49	62.15	0.00	4.34	66.49	61.72	0.00	5.14	66.86	50.72	0.00	4.45	55.17

TOTAL Government	FY 15 Adjusted FTE				FY 16 Budget FTE				FY 16 Adjusted FTE				FY 17 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
TOTAL General Fund	818.19	3.28	62.04	883.51	821.44	4.03	63.36	888.83	822.66	5.34	65.32	893.32	829.56	5.84	65.60	901.00
TOTAL Special Revenue Fund	12.20	---	---	12.20	12.20	---	---	12.20	12.20	---	---	12.20	12.00	---	---	12.00
TOTAL Enterprise Funds	56.21	0.00	4.50	60.71	56.26	0.00	4.50	60.76	56.40	0.00	4.00	60.40	57.40	0.00	4.00	61.40
TOTAL Grant Fund	61.15	0.00	4.34	65.49	62.15	0.00	4.34	66.49	61.72	0.00	5.14	66.86	50.72	0.00	4.45	55.17
TOTAL FTE	947.75	3.28	70.88	1021.91	952.05	4.03	72.20	1028.28	952.98	5.34	74.46	1032.78	949.68	5.84	74.05	1029.57