

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
<b>PUBLIC SCHOOLS</b>									
Career and Technology Center	\$2,493,000	\$32,035,806	\$15,000,000	\$0	\$0	\$0	\$10,571,194	\$0	\$60,100,000
High School Science Room Renovations	3,146,000	0	0	0	0	0	2,619,000	0	5,765,000
HVAC Improvements and Replacements	0	4,806,000	9,122,000	6,296,000	7,355,000	9,426,000	0	0	37,005,000
HVAC System Replacement - Spring Garden Elementary	3,175,000	3,160,000	0	0	0	0	0	0	6,335,000
HVAC System Replacement - Winfield Elementary	8,719,000	0	0	0	0	0	515,000	0	9,234,000
Paving	855,000	725,000	965,000	825,000	875,000	1,000,000	0	0	5,245,000
Relocatable Classroom Removal	0	185,000	0	195,000	0	205,000	500,000	0	1,085,000
Roof Repairs	0	0	0	0	200,000	0	0	0	200,000
Roof Replacement - Cranberry Station Elementary	1,978,000	0	0	0	0	0	0	0	1,978,000
Roof Replacements	0	2,564,100	2,117,850	3,418,800	4,352,250	5,562,900	0	0	18,015,900
Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Transfer to Operating Budget for BOE Debt Service	10,225,720	11,101,031	11,544,231	12,924,240	14,230,976	14,424,355	0	0	74,450,553
Window Replacement - South Carroll High	155,000	1,575,000	0	0	0	0	0	0	1,730,000
Window Replacement - Westminster High	155,000	1,575,000	0	0	0	0	0	0	1,730,000
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$31,901,720</b>	<b>\$58,726,937</b>	<b>\$39,749,081</b>	<b>\$24,659,040</b>	<b>\$28,013,226</b>	<b>\$31,618,255</b>	<b>\$14,205,194</b>	<b>\$0</b>	<b>\$228,873,453</b>
<b>SOURCES OF FUNDING:</b>									
Local Income Tax	\$12,080,720	\$13,011,031	\$13,509,231	\$14,944,240	\$16,305,976	\$16,629,355	\$800,000	\$0	\$87,280,553
Bonds	11,520,800	28,484,106	5,346,150	3,611,700	7,460,950	6,721,450	1,656,000	0	64,801,156
Reallocated Bonds	696,250	0	0	0	0	0	10,471,194	0	11,167,444
State School Construction	7,603,950	17,231,800	20,893,700	6,103,100	4,246,300	8,267,450	1,278,000	0	65,624,300
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$31,901,720</b>	<b>\$58,726,937</b>	<b>\$39,749,081</b>	<b>\$24,659,040</b>	<b>\$28,013,226</b>	<b>\$31,618,255</b>	<b>\$14,205,194</b>	<b>\$0</b>	<b>\$228,873,453</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
<b>CONSERVATION AND OPEN SPACE</b>									
Agricultural Land Preservation	\$4,663,680	\$4,678,190	\$5,003,940	\$5,335,340	\$5,418,520	\$5,496,690	\$0	\$0	\$30,596,360
Environmental Compliance	160,000	75,000	75,000	75,000	75,000	75,000	0	0	535,000
Stormwater Facility Renovation	320,000	310,000	310,000	310,000	310,000	310,000	0	0	1,870,000
Watershed Assessment and Improvement (NPDES)	3,250,000	3,350,000	3,450,000	3,550,000	3,650,000	3,750,000	0	0	21,000,000
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$8,393,680</b>	<b>\$8,413,190</b>	<b>\$8,838,940</b>	<b>\$9,270,340</b>	<b>\$9,453,520</b>	<b>\$9,631,690</b>	<b>\$0</b>	<b>\$0</b>	<b>\$54,001,360</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$0	\$0	\$225,000
Reallocated GF Transfer	532,999	0	0	0	0	0	0	0	532,999
Property Tax	2,680,680	2,695,190	3,020,940	3,352,340	3,435,520	3,513,690	0	0	18,698,360
Bonds	4,008,699	4,459,500	4,530,500	4,600,500	4,669,000	4,735,900	0	0	27,004,099
Reallocated Bonds	260,202	0	0	0	0	0	0	0	260,202
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	150,000	150,000	150,000	150,000	150,000	150,000	0	0	900,000
Municipal	223,600	571,000	600,000	630,000	661,500	694,600	0	0	3,380,700
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$8,393,680</b>	<b>\$8,413,190</b>	<b>\$8,838,940</b>	<b>\$9,270,340</b>	<b>\$9,453,520</b>	<b>\$9,631,690</b>	<b>\$0</b>	<b>\$0</b>	<b>\$54,001,360</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
<b>ROADS</b>									
Highway Safety Improvements	\$30,000	\$32,000	\$33,000	\$35,000	\$37,000	\$38,000	\$0	\$0	\$205,000
Market Street Extended	500,000	0	0	0	0	0	1,991,005	0	2,491,005
Pavement Management Program	12,660,000	13,120,000	13,770,000	14,375,000	15,125,000	15,878,000	0	0	84,928,000
Pavement Preservation	1,114,000	1,147,000	1,181,000	1,216,000	1,275,000	1,350,000	0	0	7,283,000
Ramp and Sidewalk Upgrades	78,000	81,000	85,000	88,000	92,000	96,000	0	0	520,000
Small Drainage Structures	500,000	223,500	253,000	283,000	313,000	343,500	0	0	1,916,000
Storm Drain Rehabilitation	215,000	223,500	253,000	283,000	313,000	343,500	0	0	1,631,000
Storm Drain Video Inspection	135,000	139,000	143,000	147,000	151,000	156,000	0	0	871,000
Transportation/State Projects	200,000	200,000	200,000	0	0	0	800,000	0	1,400,000
<b>ROADS TOTAL</b>	<b>\$15,432,000</b>	<b>\$15,166,000</b>	<b>\$15,918,000</b>	<b>\$16,427,000</b>	<b>\$17,306,000</b>	<b>\$18,205,000</b>	<b>\$2,791,005</b>	<b>\$0</b>	<b>\$101,245,005</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$573,306	\$339,000	\$343,000	\$147,000	\$151,000	\$1,256,000	\$800,000	\$0	\$3,609,306
Local Income Tax	0	0	0	0	0	0	758,005	0	758,005
Bonds	10,778,757	12,672,000	13,385,000	14,053,000	14,867,000	15,685,000	1,233,000	0	82,673,757
Reallocated Bonds	1,355,506	0	0	0	0	0	0	0	1,355,506
State Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	2,548,431	1,979,000	2,014,000	2,051,000	2,112,000	1,088,000	0	0	11,792,431
<b>ROADS TOTAL</b>	<b>\$15,432,000</b>	<b>\$15,166,000</b>	<b>\$15,918,000</b>	<b>\$16,427,000</b>	<b>\$17,306,000</b>	<b>\$18,205,000</b>	<b>\$2,791,005</b>	<b>\$0</b>	<b>\$101,245,005</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
<b>BRIDGES</b>									
Babylon Road over Silver Run	\$202,000	\$0	\$0	\$0	\$0	\$0	\$1,027,999	\$0	\$1,229,999
Bridge Inspection and Inventory	83,500	44,000	45,000	47,000	49,000	52,000	0	0	320,500
Bridge Maintenance and Structural Repair	71,000	75,000	78,000	82,000	85,000	89,000	0	0	480,000
Cleaning and Painting of Bridge Structural Steel	212,000	223,000	234,000	246,000	258,000	271,000	0	0	1,444,000
Gaither Road over South Branch Patapsco	0	1,997,000	0	0	0	0	275,000	0	2,272,000
Hawks Hill Road over Little Pipe Creek Tributary	0	0	255,000	0	510,000	0	0	0	765,000
McKinstry's Mill Road over Little Pipe Creek	0	0	0	0	250,000	0	0	1,668,000	1,918,000
<b>BRIDGES TOTAL</b>	<b>\$568,500</b>	<b>\$2,339,000</b>	<b>\$612,000</b>	<b>\$375,000</b>	<b>\$1,152,000</b>	<b>\$412,000</b>	<b>\$1,302,999</b>	<b>\$1,668,000</b>	<b>\$8,429,499</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$196,500	\$164,000	\$170,000	\$178,000	\$186,000	\$195,000	\$0	\$0	\$1,089,500
Bonds	0	459,400	255,000	0	560,000	0	255,716	333,600	1,863,716
Reallocated Bonds	40,500	0	0	0	0	0	0	0	40,500
State Highway Administration	0	0	0	0	0	0	8,883	0	8,883
Federal Highway/Bridge	331,500	1,715,600	187,000	197,000	406,000	217,000	1,038,400	1,334,400	5,426,900
<b>BRIDGES TOTAL</b>	<b>\$568,500</b>	<b>\$2,339,000</b>	<b>\$612,000</b>	<b>\$375,000</b>	<b>\$1,152,000</b>	<b>\$412,000</b>	<b>\$1,302,999</b>	<b>\$1,668,000</b>	<b>\$8,429,499</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
<b>RECREATION AND CULTURE</b>									
Bear Branch Nature Center Pavilion Replacement	\$0	\$0	\$0	\$0	\$197,000	\$0	\$0	\$0	\$197,000
Bear Branch Nature Center Roof Replacement	270,000	0	0	0	0	0	0	0	270,000
Community Self-Help Projects	80,000	82,000	84,000	86,000	88,000	90,000	0	0	510,000
Deer Park Lighting Replacement	0	0	0	0	0	291,000	0	0	291,000
Double Pipe Creek Boat Ramp	268,000	0	0	0	0	0	32,000	0	300,000
Gillis Falls Trail	0	467,000	0	0	0	0	0	0	467,000
Hashawha and Bear Branch Paving	0	0	536,000	0	0	0	0	0	536,000
Krimgold Park Phase II	0	400,000	0	0	0	0	0	0	400,000
Land Acquisition	700,000	371,000	350,000	350,000	350,000	350,000	0	0	2,471,000
Leister Park Phase II	0	0	191,000	0	0	0	0	0	191,000
Northwest Trail	0	0	0	0	0	1,100,000	0	0	1,100,000
Old Liberty Road Park Paving	0	0	0	0	114,000	0	0	0	114,000
Park Restoration	171,000	175,000	180,000	185,000	190,000	195,000	0	0	1,096,000
Piney Run Pavilion Road Paving	0	0	213,000	0	0	0	0	0	213,000
Piney Run Pavilion Replacement	0	0	0	0	181,000	0	0	0	181,000
Sports Complex Building Roof	0	0	0	193,000	0	0	0	0	193,000
Sports Complex Lighting	683,000	280,000	500,000	0	0	0	0	0	1,463,000
Tot Lot Replacement	80,000	83,000	86,000	89,000	92,000	97,000	0	0	527,000
Town Fund	17,970	18,560	17,780	17,780	17,780	17,780	0	0	107,650
Trail Development	50,000	50,000	50,000	50,000	50,000	50,000	0	0	300,000
Union Mills Flume, Shaft, and Waterwheel Replacement	0	0	0	164,000	435,000	0	291,000	0	890,000
<b>RECREATION AND CULTURE TOTAL</b>	<b>\$2,319,970</b>	<b>\$1,926,560</b>	<b>\$2,207,780</b>	<b>\$1,134,780</b>	<b>\$1,714,780</b>	<b>\$2,190,780</b>	<b>\$323,000</b>	<b>\$0</b>	<b>\$11,817,650</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$383,770	\$373,860	\$463,980	\$366,980	\$404,180	\$401,580	\$0	\$0	\$2,394,350
Reallocated GF Transfer	65,300	0	0	0	0	0	0	0	65,300
Bonds	0	0	0	164,000	435,000	0	195,000	0	794,000
Impact Fee - Parks	0	325,411	170,000	0	0	600,000	0	0	1,095,411
Reallocated Impact Fee - Parks	0	4,589	0	0	0	0	0	0	4,589
Program Open Space	1,870,900	1,222,700	1,573,800	603,800	875,600	1,189,200	32,000	0	7,368,000
State Miscellaneous Grants	0	0	0	0	0	0	96,000	0	96,000
<b>RECREATION AND CULTURE TOTAL</b>	<b>\$2,319,970</b>	<b>\$1,926,560</b>	<b>\$2,207,780</b>	<b>\$1,134,780</b>	<b>\$1,714,780</b>	<b>\$2,190,780</b>	<b>\$323,000</b>	<b>\$0</b>	<b>\$11,817,650</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
<b>GENERAL GOVERNMENT</b>									
Carroll Community College Systemic Renovations	\$435,000	\$0	\$0	\$0	\$0	\$0	\$5,434,000	\$0	\$5,869,000
Carroll Community College Technology	350,000	350,000	350,000	0	0	0	700,000	0	1,750,000
County Building Access System Replacements/Additions	280,000	0	0	0	0	0	556,000	0	836,000
County Building Systemic Renovations	750,000	788,000	830,000	870,000	910,000	960,000	0	0	5,108,000
County Technology	1,295,000	1,332,000	1,376,400	1,440,000	1,440,000	1,640,000	0	0	8,523,400
Courthouse Annex Renovation	0	116,600	0	0	0	0	152,400	0	269,000
Elections Pollbooks and Printers	452,000	0	0	0	0	0	0	0	452,000
Facilities Asset Management and Work Order System	157,000	0	0	0	0	0	0	0	157,000
Fleet Lift Replacements	0	0	212,000	0	212,000	0	0	0	424,000
Generator Replacement	185,000	132,000	139,000	146,000	153,000	161,000	0	0	916,000
Infrastructure Studies	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Library Technology	100,000	100,000	100,000	100,000	100,000	100,000	0	0	600,000
North Carroll High Demolition or Roof Replacement	0	800,000	800,000	800,000	500,000	0	0	0	2,900,000
Parking Lot Overlays	243,088	279,000	322,000	367,000	436,000	222,000	0	0	1,869,088
Public Safety Emergency Communication Radios	800,000	824,000	849,000	874,000	900,000	927,000	0	0	5,174,000
Public Safety Regional Water Supply	126,000	132,300	139,000	146,000	153,000	160,000	0	0	856,300
Public Safety Training Center	1,000,000	1,000,000	1,000,000	0	0	0	4,300,000	0	7,300,000
Sheriff's Office - Eldersburg Precinct	0	0	0	468,000	4,497,000	0	0	0	4,965,000
Westminster Library - Exploration Commons	1,296,000	0	0	0	0	0	2,750,650	0	4,046,650
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$7,499,088</b>	<b>\$5,883,900</b>	<b>\$6,147,400</b>	<b>\$5,241,000</b>	<b>\$9,331,000</b>	<b>\$4,200,000</b>	<b>\$13,893,050</b>	<b>\$0</b>	<b>\$52,195,438</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$3,566,121	\$3,715,000	\$3,827,400	\$3,611,000	\$3,406,000	\$2,919,000	\$1,122,001	\$0	\$22,166,522
Reallocated GF Transfer	140,967	0	0	0	0	0	133,999	0	274,966
Bonds	1,841,074	1,166,726	1,320,000	1,630,000	5,925,000	1,281,000	6,083,400	0	19,247,200
Reallocated Bonds	427,926	2,174	0	0	0	0	0	0	430,100
MD Higher Education Commission	227,000	0	0	0	0	0	2,753,000	0	2,980,000
MD Library Development	800,000	0	0	0	0	0	1,187,125	0	1,987,125
State Miscellaneous Grants	0	1,000,000	1,000,000	0	0	0	1,650,000	0	3,650,000
Private	496,000	0	0	0	0	0	963,525	0	1,459,525
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$7,499,088</b>	<b>\$5,883,900</b>	<b>\$6,147,400</b>	<b>\$5,241,000</b>	<b>\$9,331,000</b>	<b>\$4,200,000</b>	<b>\$13,893,050</b>	<b>\$0</b>	<b>\$52,195,438</b>

**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 - 2025**

**Capital Fund**

	Fiscal Year					Prior Allocation	Balance To Complete	Total Project Cost	
	2020	2021	2022	2023	2024				2025
<b>GRAND TOTAL - USES</b>	<b>\$66,114,958</b>	<b>\$92,455,587</b>	<b>\$73,473,201</b>	<b>\$57,107,160</b>	<b>\$66,970,526</b>	<b>\$66,257,725</b>	<b>\$32,515,248</b>	<b>\$1,668,000</b>	<b>\$456,562,405</b>
<b>SOURCE OF FUNDING</b>									
<b>- LOCAL -</b>									
Transfer from General Fund	\$4,757,196	\$4,629,360	\$4,841,880	\$4,340,480	\$4,184,680	\$4,809,080	\$1,922,001	\$0	\$29,484,677
Reallocated GF Transfer	739,266	0	0	0	0	0	133,999	0	873,265
Local Income Tax	12,080,720	13,011,031	13,509,231	14,944,240	16,305,976	16,629,355	1,558,005	0	88,038,558
Property Tax	2,680,680	2,695,190	3,020,940	3,352,340	3,435,520	3,513,690	0	0	18,698,360
Bonds	28,149,330	47,241,732	24,836,650	24,059,200	33,916,950	28,423,350	9,423,116	333,600	196,383,928
Reallocated Bonds	2,780,384	2,174	0	0	0	0	10,471,194	0	13,253,752
Impact Fee - Parks	0	325,411	170,000	0	0	600,000	0	0	1,095,411
Reallocated Impact Fee - Parks	0	4,589	0	0	0	0	0	0	4,589
<b>LOCAL TOTAL</b>	<b>\$51,187,577</b>	<b>\$67,909,487</b>	<b>\$46,378,701</b>	<b>\$46,696,260</b>	<b>\$57,843,126</b>	<b>\$53,975,475</b>	<b>\$23,508,315</b>	<b>\$333,600</b>	<b>\$347,832,541</b>
<b>- STATE -</b>									
State Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$8,883	\$0	\$1,064,883
Highway User Revenue	2,548,431	1,979,000	2,014,000	2,051,000	2,112,000	1,088,000	0	0	11,792,431
Program Open Space	1,870,900	1,222,700	1,573,800	603,800	875,600	1,189,200	32,000	0	7,368,000
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	150,000	150,000	150,000	150,000	150,000	150,000	0	0	900,000
State School Construction	7,603,950	17,231,800	20,893,700	6,103,100	4,246,300	8,267,450	1,278,000	0	65,624,300
MD Higher Education Commission	227,000	0	0	0	0	0	2,753,000	0	2,980,000
MD Library Development	800,000	0	0	0	0	0	1,187,125	0	1,987,125
State Miscellaneous Grants	0	1,000,000	1,000,000	0	0	0	1,746,000	0	3,746,000
<b>STATE TOTAL</b>	<b>\$13,876,281</b>	<b>\$22,259,500</b>	<b>\$26,307,500</b>	<b>\$9,583,900</b>	<b>\$8,059,900</b>	<b>\$11,370,650</b>	<b>\$7,005,008</b>	<b>\$0</b>	<b>\$98,462,739</b>
<b>- FEDERAL -</b>									
Federal Highway/Bridge	\$331,500	\$1,715,600	\$187,000	\$197,000	\$406,000	\$217,000	\$1,038,400	\$1,334,400	\$5,426,900
<b>FEDERAL TOTAL</b>	<b>\$331,500</b>	<b>\$1,715,600</b>	<b>\$187,000</b>	<b>\$197,000</b>	<b>\$406,000</b>	<b>\$217,000</b>	<b>\$1,038,400</b>	<b>\$1,334,400</b>	<b>\$5,426,900</b>
<b>- OTHER -</b>									
Municipal	\$223,600	\$571,000	\$600,000	\$630,000	\$661,500	\$694,600	\$0	\$0	\$3,380,700
Private	496,000	0	0	0	0	0	963,525	0	1,459,525
<b>OTHER TOTAL</b>	<b>\$719,600</b>	<b>\$571,000</b>	<b>\$600,000</b>	<b>\$630,000</b>	<b>\$661,500</b>	<b>\$694,600</b>	<b>\$963,525</b>	<b>\$0</b>	<b>\$4,840,225</b>
<b>GRAND TOTAL SOURCES</b>	<b>\$66,114,958</b>	<b>\$92,455,587</b>	<b>\$73,473,201</b>	<b>\$57,107,160</b>	<b>\$66,970,526</b>	<b>\$66,257,725</b>	<b>\$32,515,248</b>	<b>\$1,668,000</b>	<b>\$456,562,405</b>