

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
PUBLIC SCHOOLS									
Career and Technology Center	\$2,493,000	\$32,035,806	\$15,000,000	\$0	\$0	\$0	\$10,571,194	\$0	\$60,100,000
High School Science Room Renovations	3,146,000	0	0	0	0	0	2,619,000	0	5,765,000
HVAC Improvements and Replacements	0	4,806,000	9,122,000	6,296,000	7,355,000	9,426,000	0	0	37,005,000
HVAC System Replacement - Spring Garden Elementary	3,175,000	3,160,000	0	0	0	0	0	0	6,335,000
HVAC System Replacement - Winfield Elementary	8,719,000	0	0	0	0	0	515,000	0	9,234,000
Paving	855,000	725,000	965,000	825,000	875,000	1,000,000	0	0	5,245,000
Relocatable Classroom Removal	0	185,000	0	195,000	0	205,000	500,000	0	1,085,000
Roof Repairs	0	0	0	0	200,000	0	0	0	200,000
Roof Replacement - Cranberry Station Elementary	1,978,000	0	0	0	0	0	0	0	1,978,000
Roof Replacement - Linton Springs	136,000	0	0	0	0	0	1,736,000	0	1,872,000
Roof Replacements	0	2,564,100	2,117,850	3,418,800	4,352,250	5,562,900	0	0	18,015,900
Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Transfer to Operating Budget for BOE Debt Service	10,225,720	11,106,655	11,566,445	12,945,892	14,252,065	14,444,882	0	0	74,541,658
Window Replacement - South Carroll High	155,000	1,575,000	0	0	0	0	0	0	1,730,000
Window Replacement - Westminster High	155,000	1,575,000	0	0	0	0	0	0	1,730,000
PUBLIC SCHOOLS TOTAL	\$32,037,720	\$58,732,561	\$39,771,295	\$24,680,692	\$28,034,315	\$31,638,782	\$15,941,194	\$0	\$230,836,558
SOURCES OF FUNDING:									
Local Income Tax	\$12,080,720	\$13,016,655	\$13,531,445	\$14,965,892	\$16,327,065	\$16,649,882	\$800,000	\$0	\$87,371,658
Bonds	11,745,750	28,484,106	5,346,150	3,611,700	7,460,950	6,721,450	2,419,000	0	65,789,106
Reallocated Bonds	696,250	0	0	0	0	0	10,471,194	0	11,167,444
State School Construction	7,515,000	17,231,800	20,893,700	6,103,100	4,246,300	8,267,450	2,251,000	0	66,508,350
PUBLIC SCHOOLS TOTAL	\$32,037,720	\$58,732,561	\$39,771,295	\$24,680,692	\$28,034,315	\$31,638,782	\$15,941,194	\$0	\$230,836,558

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	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
CONSERVATION AND OPEN SPACE									
Agriculture Land Preservation	\$4,677,930	\$4,703,640	\$5,040,490	\$5,376,660	\$5,464,810	\$5,569,300	\$0	\$0	\$30,832,830
Environmental Compliance	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Stormwater Facility Renovation	320,000	310,000	310,000	310,000	310,000	310,000	0	0	1,870,000
Watershed Assessment and Improvement (NPDES)	3,250,000	3,350,000	3,450,000	3,550,000	3,650,000	3,750,000	0	0	21,000,000
Water Development	240,000	0	0	0	0	0	0	0	240,000
CONSERVATION AND OPEN SPACE TOTAL	\$8,562,930	\$8,438,640	\$8,875,490	\$9,311,660	\$9,499,810	\$9,704,300	\$0	\$0	\$54,392,830
SOURCES OF FUNDING:									
Transfer from General Fund	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$0	\$0	\$225,000
Reallocated GF Transfer	772,999	0	0	0	0	0	0	0	772,999
Property Tax	2,694,930	2,720,640	3,057,490	3,393,660	3,481,810	3,586,300	0	0	18,934,830
Bonds	4,008,699	4,459,500	4,530,500	4,600,500	4,669,000	4,735,900	0	0	27,004,099
Reallocated Bonds	175,202	0	0	0	0	0	0	0	175,202
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	150,000	150,000	150,000	150,000	150,000	150,000	0	0	900,000
Municipal	223,600	571,000	600,000	630,000	661,500	694,600	0	0	3,380,700
CONSERVATION AND OPEN SPACE TOTAL	\$8,562,930	\$8,438,640	\$8,875,490	\$9,311,660	\$9,499,810	\$9,704,300	\$0	\$0	\$54,392,830

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
ROADS									
Highway Safety Improvements	\$30,000	\$32,000	\$33,000	\$35,000	\$37,000	\$38,000	\$0	\$0	\$205,000
Market Street Extended	500,000	0	0	0	0	0	1,991,005	0	2,491,005
Pavement Management Program	12,660,000	13,120,000	13,770,000	14,375,000	15,125,000	15,878,000	0	0	84,928,000
Pavement Preservation	1,114,000	1,147,000	1,181,000	1,216,000	1,275,000	1,350,000	0	0	7,283,000
Ramp and Sidewalk Upgrades	78,000	81,000	85,000	88,000	92,000	96,000	0	0	520,000
Small Drainage Structures	500,000	223,500	253,000	283,000	313,000	343,500	0	0	1,916,000
Storm Drain Rehabilitation	215,000	223,500	253,000	283,000	313,000	343,500	0	0	1,631,000
Storm Drain Video Inspection	135,000	139,000	143,000	147,000	151,000	156,000	0	0	871,000
Transportation/State Projects	200,000	200,000	200,000	0	0	0	800,000	0	1,400,000
ROADS TOTAL	\$15,432,000	\$15,166,000	\$15,918,000	\$16,427,000	\$17,306,000	\$18,205,000	\$2,791,005	\$0	\$101,245,005
SOURCES OF FUNDING:									
Transfer from General Fund	\$573,306	\$339,000	\$343,000	\$147,000	\$151,000	\$1,256,000	\$800,000	\$0	\$3,609,306
Local Income Tax	0	0	0	0	0	0	758,005	0	758,005
Bonds	10,984,004	12,672,000	13,385,000	14,053,000	14,867,000	15,685,000	1,233,000	0	82,879,004
Reallocated Bonds	1,150,259	0	0	0	0	0	0	0	1,150,259
State Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	2,548,431	1,979,000	2,014,000	2,051,000	2,112,000	1,088,000	0	0	11,792,431
ROADS TOTAL	\$15,432,000	\$15,166,000	\$15,918,000	\$16,427,000	\$17,306,000	\$18,205,000	\$2,791,005	\$0	\$101,245,005

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
BRIDGES									
Bridge Inspection and Inventory	\$83,500	\$44,000	\$45,000	\$47,000	\$49,000	\$52,000	\$0	\$0	\$320,500
Bridge Maintenance and Structural Repair	71,000	75,000	78,000	82,000	85,000	89,000	0	0	480,000
Cleaning and Painting of Bridge Structural Steel	212,000	223,000	234,000	246,000	258,000	271,000	0	0	1,444,000
Gaither Road over South Branch Patapsco	0	1,997,000	0	0	0	0	275,000	0	2,272,000
Hawks Hill Road over Little Pipe Creek Tributary	0	0	255,000	0	510,000	0	0	0	765,000
McKinstry Mill Road over Little Pipe Creek	0	0	0	0	250,000	0	0	1,668,000	1,918,000
BRIDGES TOTAL	\$366,500	\$2,339,000	\$612,000	\$375,000	\$1,152,000	\$412,000	\$275,000	\$1,668,000	\$7,199,500
SOURCES OF FUNDING:									
Transfer from General Fund	\$196,500	\$164,000	\$170,000	\$178,000	\$186,000	\$195,000	\$0	\$0	\$1,089,500
Bonds	0	459,400	255,000	0	560,000	0	59,000	333,600	1,667,000
Federal Highway/Bridge	170,000	1,715,600	187,000	197,000	406,000	217,000	216,000	1,334,400	4,443,000
BRIDGES TOTAL	\$366,500	\$2,339,000	\$612,000	\$375,000	\$1,152,000	\$412,000	\$275,000	\$1,668,000	\$7,199,500

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
RECREATION AND CULTURE									
Bear Branch Nature Center Pavilion Replacement	\$0	\$0	\$0	\$0	\$197,000	\$0	\$0	\$0	\$197,000
Bear Branch Nature Center Roof Replacement	270,000	0	0	0	0	0	0	0	270,000
Community Self-Help Projects	80,000	82,000	84,000	86,000	88,000	90,000	0	0	510,000
Deer Park Lighting Replacement	0	0	0	0	0	291,000	0	0	291,000
Double Pipe Creek Boat Ramp	268,000	0	0	0	0	0	32,000	0	300,000
Gillis Falls Trail	0	467,000	0	0	0	0	0	0	467,000
Hashawha and Bear Branch Paving	0	0	536,000	0	0	0	0	0	536,000
Krimgold Park Phase II	0	400,000	0	0	0	0	0	0	400,000
Leister Park Phase II	0	0	191,000	0	0	0	0	0	191,000
Northwest Trail	0	0	0	0	0	1,100,000	0	0	1,100,000
Old Liberty Road Park Paving	0	0	0	0	114,000	0	0	0	114,000
Park Restoration	171,000	175,000	180,000	185,000	190,000	195,000	0	0	1,096,000
Piney Run Pavilion Road Paving	0	0	213,000	0	0	0	0	0	213,000
Piney Run Pavilion Replacement	0	0	0	0	181,000	0	0	0	181,000
Sports Complex Building Roof	0	0	0	193,000	0	0	0	0	193,000
Sports Complex Lighting	683,000	280,000	500,000	0	0	0	0	0	1,463,000
Tot Lot Replacement	80,000	83,000	86,000	89,000	92,000	97,000	0	0	527,000
Town Fund	17,970	18,560	17,780	17,780	17,780	17,780	0	0	107,650
Trail Development	50,000	50,000	50,000	50,000	50,000	50,000	0	0	300,000
Union Mills Flume, Shaft, and Waterwheel Replacement	0	0	0	164,000	435,000	0	291,000	0	890,000
RECREATION AND CULTURE TOTAL	\$1,619,970	\$1,555,560	\$1,857,780	\$784,780	\$1,364,780	\$1,840,780	\$323,000	\$0	\$9,346,650
SOURCES OF FUNDING:									
Transfer from General Fund	\$371,970	\$373,860	\$463,980	\$366,980	\$404,180	\$401,580	\$0	\$0	\$2,382,550
Reallocated GF Transfer	65,300	0	0	0	0	0	0	0	65,300
Bonds	0	0	0	164,000	435,000	0	195,000	0	794,000
Impact Fee - Parks	4,589	330,000	170,000	0	0	600,000	0	0	1,104,589
Reallocated Impact Fee - Parks	85,411	0	0	0	0	0	0	0	85,411
Program Open Space	1,092,700	851,700	1,223,800	253,800	525,600	839,200	32,000	0	4,818,800
State Miscellaneous Grants	0	0	0	0	0	0	96,000	0	96,000
RECREATION AND CULTURE TOTAL	\$1,619,970	\$1,555,560	\$1,857,780	\$784,780	\$1,364,780	\$1,840,780	\$323,000	\$0	\$9,346,650

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
GENERAL GOVERNMENT									
Carroll Community College Systemic Renovations	\$435,000	\$0	\$0	\$0	\$0	\$0	\$5,434,000	\$0	\$5,869,000
Carroll Community College Technology	350,000	350,000	350,000	0	0	0	700,000	0	1,750,000
County Building Access System Replacements/Additions	280,000	0	0	0	0	0	556,000	0	836,000
County Building Systemic Renovations	750,000	788,000	830,000	870,000	910,000	960,000	0	0	5,108,000
County Technology	1,250,000	1,250,000	1,350,000	1,450,000	1,450,000	1,650,000	0	0	8,400,000
Countywide Transportation Master Plan	13,000	0	0	0	0	0	117,000	0	130,000
Courthouse Annex Renovation	0	116,600	0	0	0	0	152,400	0	269,000
Facilities Asset Management and Work Order System	157,000	0	0	0	0	0	0	0	157,000
Fleet Lift Replacements	0	0	212,000	0	212,000	0	0	0	424,000
Generator Replacement	126,000	132,000	139,000	146,000	153,000	161,000	0	0	857,000
Infrastructure Studies	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Library Technology	100,000	100,000	100,000	100,000	100,000	100,000	0	0	600,000
North Carroll High Demolition or Roof Replacement	0	800,000	800,000	800,000	500,000	0	0	0	2,900,000
Parking Lot Overlays	243,088	279,000	322,000	367,000	436,000	222,000	0	0	1,869,088
Public Safety Emergency Communication Radios	800,000	824,000	849,000	874,000	900,000	927,000	0	0	5,174,000
Public Safety Regional Water Supply	126,000	132,300	139,000	146,000	153,000	160,000	0	0	856,300
Public Safety Training Center	1,000,000	1,000,000	1,000,000	0	0	0	4,300,000	0	7,300,000
Sheriff's Office - Eldersburg Precinct	0	0	0	468,000	4,497,000	0	0	0	4,965,000
Westminster Library - Exploration Commons	1,296,000	0	0	0	0	0	2,750,650	0	4,046,650
GENERAL GOVERNMENT TOTAL	\$6,956,088	\$5,801,900	\$6,121,000	\$5,251,000	\$9,341,000	\$4,210,000	\$14,010,050	\$0	\$51,691,038
SOURCES OF FUNDING:									
Transfer from General Fund	\$3,099,825	\$3,633,000	\$3,801,000	\$3,621,000	\$3,416,000	\$2,929,000	\$1,135,001	\$0	\$21,634,826
Reallocated GF Transfer	123,263	0	0	0	0	0	133,999	0	257,262
Bonds	1,782,074	1,166,726	1,320,000	1,630,000	5,925,000	1,281,000	6,083,400	0	19,188,200
Reallocated Bonds	427,926	2,174	0	0	0	0	0	0	430,100
MD Higher Education Commission	227,000	0	0	0	0	0	2,753,000	0	2,980,000
MD Library Development	800,000	0	0	0	0	0	1,187,125	0	1,987,125
State Miscellaneous Grants	0	1,000,000	1,000,000	0	0	0	1,650,000	0	3,650,000
Federal	0	0	0	0	0	0	104,000	0	104,000
Private	496,000	0	0	0	0	0	963,525	0	1,459,525
GENERAL GOVERNMENT TOTAL	\$6,956,088	\$5,801,900	\$6,121,000	\$5,251,000	\$9,341,000	\$4,210,000	\$14,010,050	\$0	\$51,691,038

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 - 2025

Capital Fund

	Fiscal Year						Prior Allocation	Balance To Complete	Total Project Cost
	2020	2021	2022	2023	2024	2025			
GRAND TOTAL - USES	\$64,975,208	\$92,033,661	\$73,155,565	\$56,830,132	\$66,697,905	\$66,010,862	\$33,340,249	\$1,668,000	\$454,711,581
SOURCE OF FUNDING									
- LOCAL -									
Transfer from General Fund	\$4,279,101	\$4,547,360	\$4,815,480	\$4,350,480	\$4,194,680	\$4,819,080	\$1,935,001	\$0	\$28,941,182
Reallocated GF Transfer	961,562	0	0	0	0	0	133,999	0	1,095,561
Local Income Tax	12,080,720	13,016,655	13,531,445	14,965,892	16,327,065	16,649,882	1,558,005	0	88,129,663
Property Tax	2,694,930	2,720,640	3,057,490	3,393,660	3,481,810	3,586,300	0	0	18,934,830
Bonds	28,520,527	47,241,732	24,836,650	24,059,200	33,916,950	28,423,350	9,989,400	333,600	197,321,409
Reallocated Bonds	2,449,637	2,174	0	0	0	0	10,471,194	0	12,923,005
Impact Fee - Parks	4,589	330,000	170,000	0	0	600,000	0	0	1,104,589
Reallocated Impact Fee - Parks	85,411	0	0	0	0	0	0	0	85,411
LOCAL TOTAL	\$51,076,477	\$67,858,561	\$46,411,065	\$46,769,232	\$57,920,505	\$54,078,612	\$24,087,599	\$333,600	\$348,535,650
- STATE -									
State Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$0	\$0	\$1,056,000
Highway User Revenue	2,548,431	1,979,000	2,014,000	2,051,000	2,112,000	1,088,000	0	0	11,792,431
Program Open Space	1,092,700	851,700	1,223,800	253,800	525,600	839,200	32,000	0	4,818,800
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	150,000	150,000	150,000	150,000	150,000	150,000	0	0	900,000
State School Construction	7,515,000	17,231,800	20,893,700	6,103,100	4,246,300	8,267,450	2,251,000	0	66,508,350
MD Higher Education Commission	227,000	0	0	0	0	0	2,753,000	0	2,980,000
MD Library Development	800,000	0	0	0	0	0	1,187,125	0	1,987,125
State Miscellaneous Grants	0	1,000,000	1,000,000	0	0	0	1,746,000	0	3,746,000
STATE TOTAL	\$13,009,131	\$21,888,500	\$25,957,500	\$9,233,900	\$7,709,900	\$11,020,650	\$7,969,125	\$0	\$96,788,706
- FEDERAL -									
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$104,000	\$0	\$104,000
Federal Highway/Bridge	170,000	1,715,600	187,000	197,000	406,000	217,000	216,000	1,334,400	4,443,000
FEDERAL TOTAL	\$170,000	\$1,715,600	\$187,000	\$197,000	\$406,000	\$217,000	\$320,000	\$1,334,400	\$4,547,000
- OTHER -									
Municipal	\$223,600	\$571,000	\$600,000	\$630,000	\$661,500	\$694,600	\$0	\$0	\$3,380,700
Private	496,000	0	0	0	0	0	963,525	0	1,459,525
OTHER TOTAL	\$719,600	\$571,000	\$600,000	\$630,000	\$661,500	\$694,600	\$963,525	\$0	\$4,840,225
GRAND TOTAL SOURCES	\$64,975,208	\$92,033,661	\$73,155,565	\$56,830,132	\$66,697,905	\$66,010,862	\$33,340,249	\$1,668,000	\$454,711,581