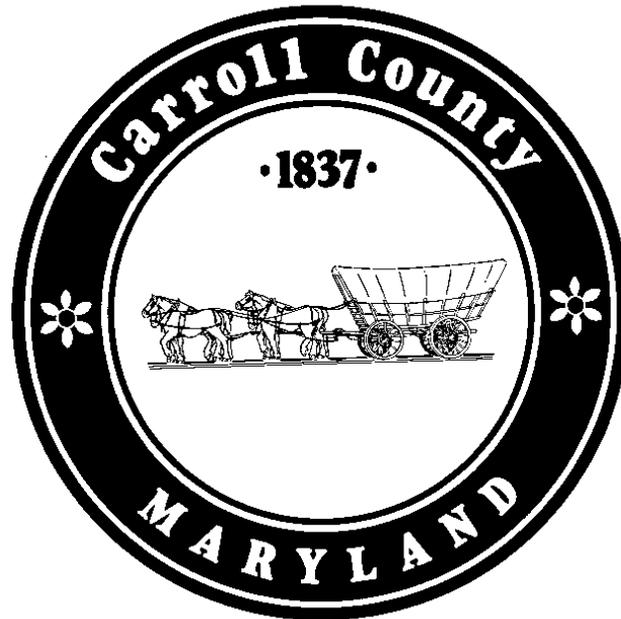


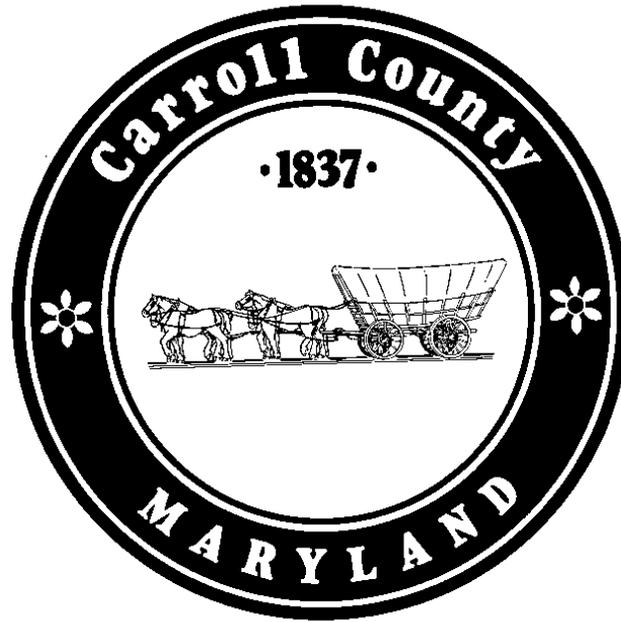
Carroll County Maryland



Department of Management & Budget

ADOPTED BUDGET SUMMARY

Operating Budget Fiscal Year 2020
Operating Plan Fiscal Years 2020-2025
And
Capital Budget Fiscal Years 2020-2025



PRODUCED BY

Department of Management and Budget

Ted Zaleski..... Director
Deborah Effingham..... Chief, Bureau of Budget
Heidi Pepin..... Management and Budget Project Coordinator
Judy Flickinger..... Senior Management and Budget Analyst
Lynn Karr..... Senior Management and Budget Analyst
Stephanie Krome..... Senior Management and Budget Analyst
Chizuko Godwin..... Management and Budget Analyst
Taylor Hockensmith..... Management and Budget Analyst

Special thanks to the staff in Production and Distribution

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Board of County Commissioners



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President
District 1*



*Edward C. Rothstein
(COL Ret.),
1st Vice President
District 5*



*C. Richard Weaver
2nd Vice President
District 2*



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District 3*



*C. Eric Bouchat
District 4*

Appointed Officials

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County Administrator*

*Robert M. Burk
Comptroller*

*Timothy C. Burke
County Attorney*

*Scott R. Campbell
Director of Public Safety*

*Jeffrey D. Castonguay
Director of Public Works*

*Jeff R. Degitz
Director of Recreation and Parks*

*Thomas S. Devilbiss
Director of Land and Resource Management*

*Lynda D. Eisenberg
Director of Comprehensive Planning*

*Kimberly L. Frock
Director of Human Resources*

*Christine C. Kay
Director of Citizen Services*

*John T. Lyburn
Director of Economic Development*

*Mark E. Ripper
Director of Technology Services*

*Ted Zaleski, III
Director of Management and Budget*

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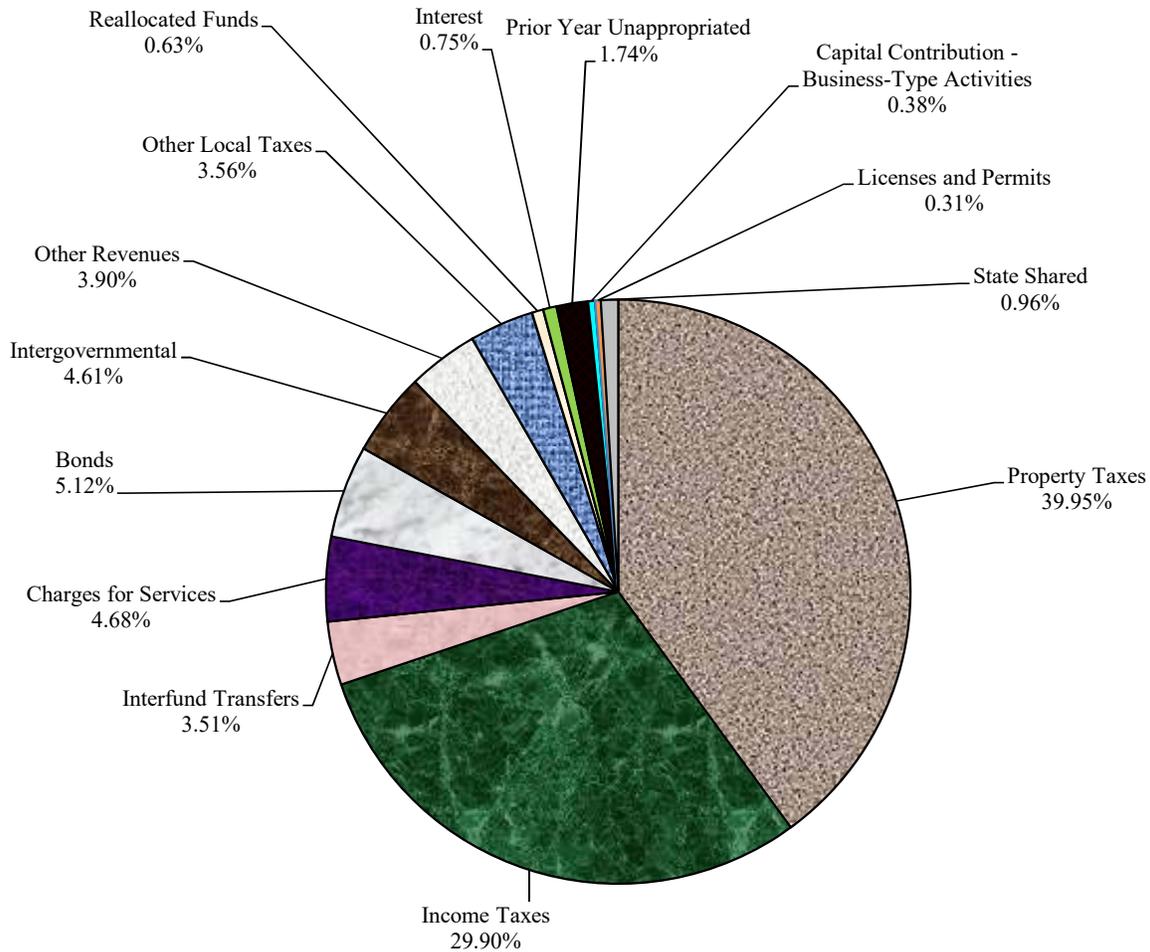
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Total Budget Summary

All Funds Sources - By Category

Fiscal Year 2020 Budget

\$548,069,185

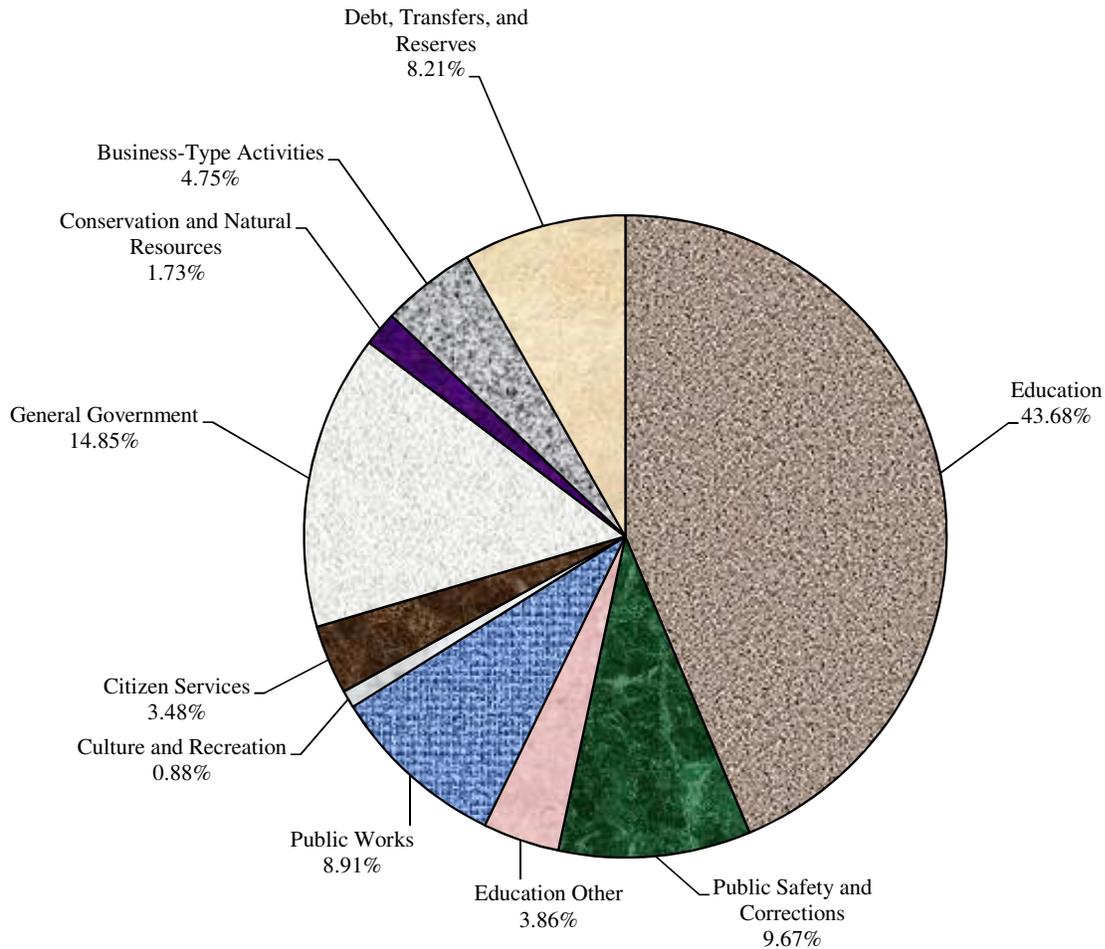


Category	FY 18 Actuals	FY 19 Budget	Change from FY 18	FY 20 Budget	Change from FY 19
Property Taxes	\$207,861,776	\$212,754,383	2.4%	\$218,949,100	2.9%
Income Taxes	153,469,703	161,002,901	4.9%	163,878,720	1.8%
Interfund Transfers	16,694,636	18,971,177	13.6%	19,213,960	1.3%
Charges for Services	24,639,329	25,769,961	4.6%	25,661,490	-0.4%
Bonds	0	29,079,243	100.0%	28,074,330	-3.5%
Intergovernmental	17,513,633	31,405,379	79.3%	25,282,700	-19.5%
Other Revenues	27,273,809	20,481,304	-24.9%	21,375,485	4.4%
Other Local Taxes	19,415,591	18,623,800	-4.1%	19,501,300	4.7%
Reallocated Funds	6,087,130	27,462,427	100.0%	3,434,650	-87.5%
Interest	17,900,589	3,721,958	-79.2%	4,136,663	11.1%
Prior Year Unappropriated	5,307,865	12,999,001	100.0%	9,518,657	-26.8%
Capital Contribution - Business-Type Activities	2,707,232	721,000	0.0%	2,095,000	190.6%
Licenses and Permits	1,417,374	1,600,150	12.9%	1,711,000	6.9%
State Shared	860,983	4,372,730	407.9%	5,236,130	19.7%
Total	\$501,149,650	\$568,965,414	13.5%	\$548,069,185	-3.7%

All Funds Uses - By Category

Fiscal Year 2020 Budget

\$548,069,185

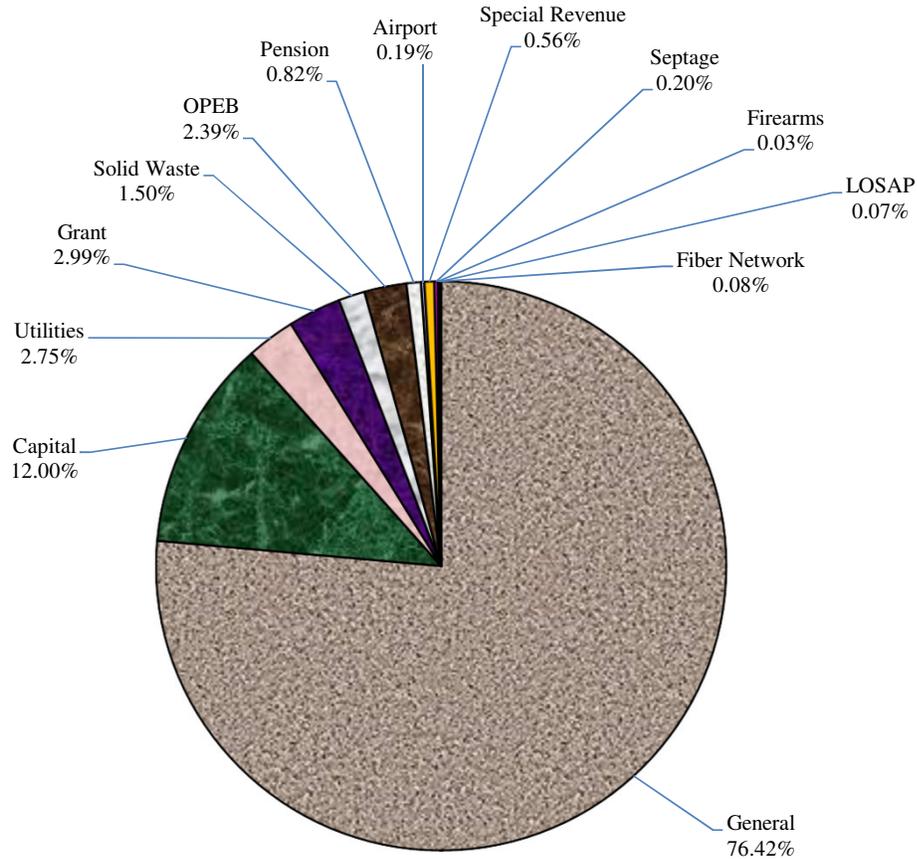


<u>Category</u>	FY 18 Actual	FY 19 Budget	Change from FY 18	FY 20 Budget	Change from FY 19
Education	\$220,183,374	\$241,532,069	9.7%	\$239,380,220	-0.9%
Public Safety and Corrections	59,997,598	56,081,189	-6.5%	52,984,217	-5.5%
Education Other	30,009,469	22,034,880	-26.6%	21,146,370	-4.0%
Public Works	47,718,300	53,200,724	11.5%	48,807,100	-8.3%
Culture and Recreation	4,526,209	4,712,190	4.1%	4,823,680	2.4%
Citizen Services	19,545,982	19,074,224	-2.4%	19,078,038	0.0%
General Government	38,148,714	90,905,149	138.3%	81,392,070	-10.5%
Conservation and Natural Resources	7,285,713	9,888,910	35.7%	9,465,430	-4.3%
Business-Type Activities	23,366,958	26,097,090	11.7%	26,010,730	-0.3%
Debt, Transfers, and Reserves	44,993,740	45,438,990	1.0%	44,981,330	-1.0%
Total	\$495,776,057	\$568,965,414	14.8%	\$548,069,185	-3.7%

All Funds Uses - By Fund

Fiscal Year 2020 Budget

\$548,069,185



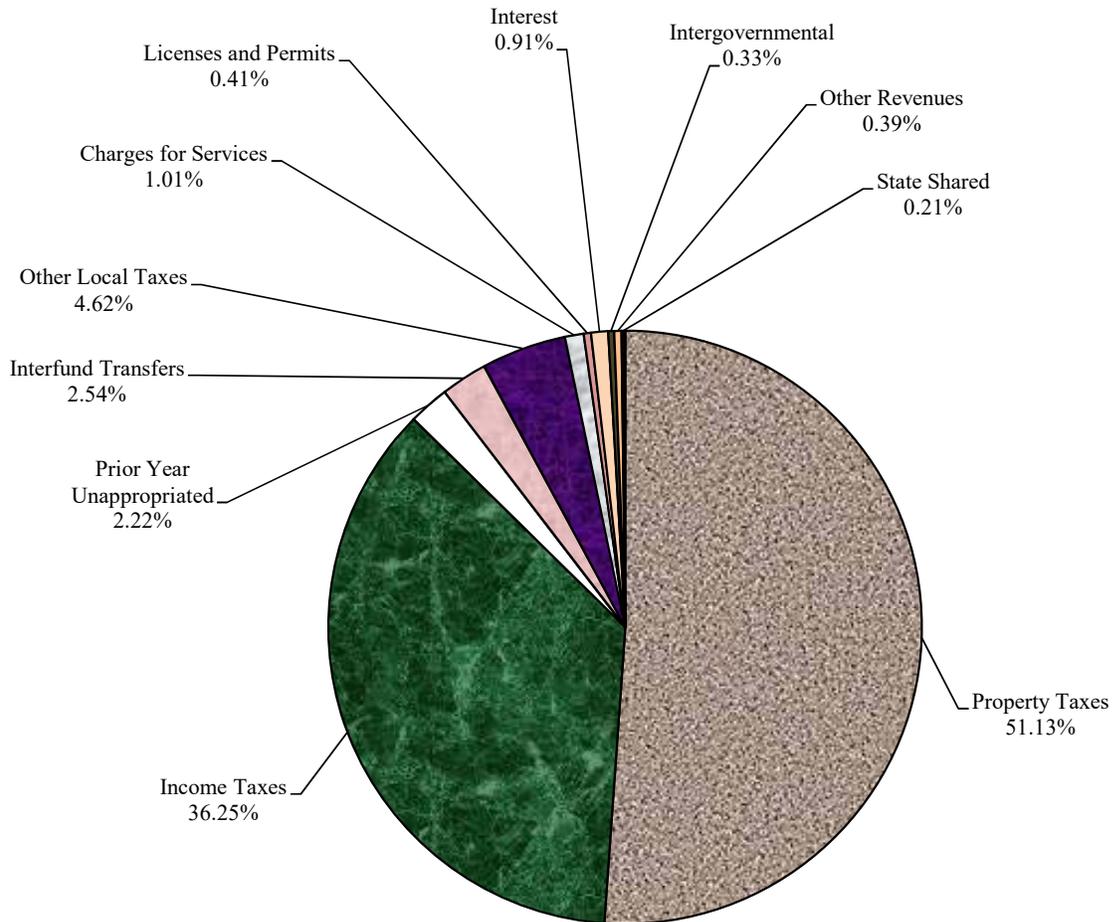
<u>Fund</u>	FY 18 Actual	FY 19 Budget	Change from FY 18	FY 20 Budget	Change from FY 19
General	\$402,130,277	\$411,258,050	2.3%	\$418,809,330	1.8%
Capital	43,890,928	95,959,042	118.6%	65,792,709	-31.4%
Utilities	11,130,644	13,845,520	24.4%	15,077,020	8.9%
Grant	15,815,468	15,489,742	-2.1%	16,405,796	5.9%
Solid Waste	9,520,831	9,636,070	1.2%	8,224,770	-14.6%
OPEB	4,794,644	12,005,300	150.4%	13,093,310	9.1%
Pension	2,442,600	4,089,960	67.4%	4,487,350	9.7%
Airport	944,509	994,350	5.3%	1,030,990	3.7%
Special Revenue	2,525,148	2,784,230	10.3%	3,071,960	10.3%
Septage	1,195,583	985,000	-17.6%	1,073,750	9.0%
Firearms	159,251	214,450	34.7%	159,200	-25.8%
Fiber Network	416,140	421,700	1.3%	445,000	5.5%
LOSAP	810,034	1,282,000	58.3%	398,000	-69.0%
Total	\$495,776,057	\$568,965,414	14.8%	\$548,069,185	-3.7%

General Fund Summary

General Fund Sources - By Category

Fiscal Year 2020 Budget

\$418,809,330

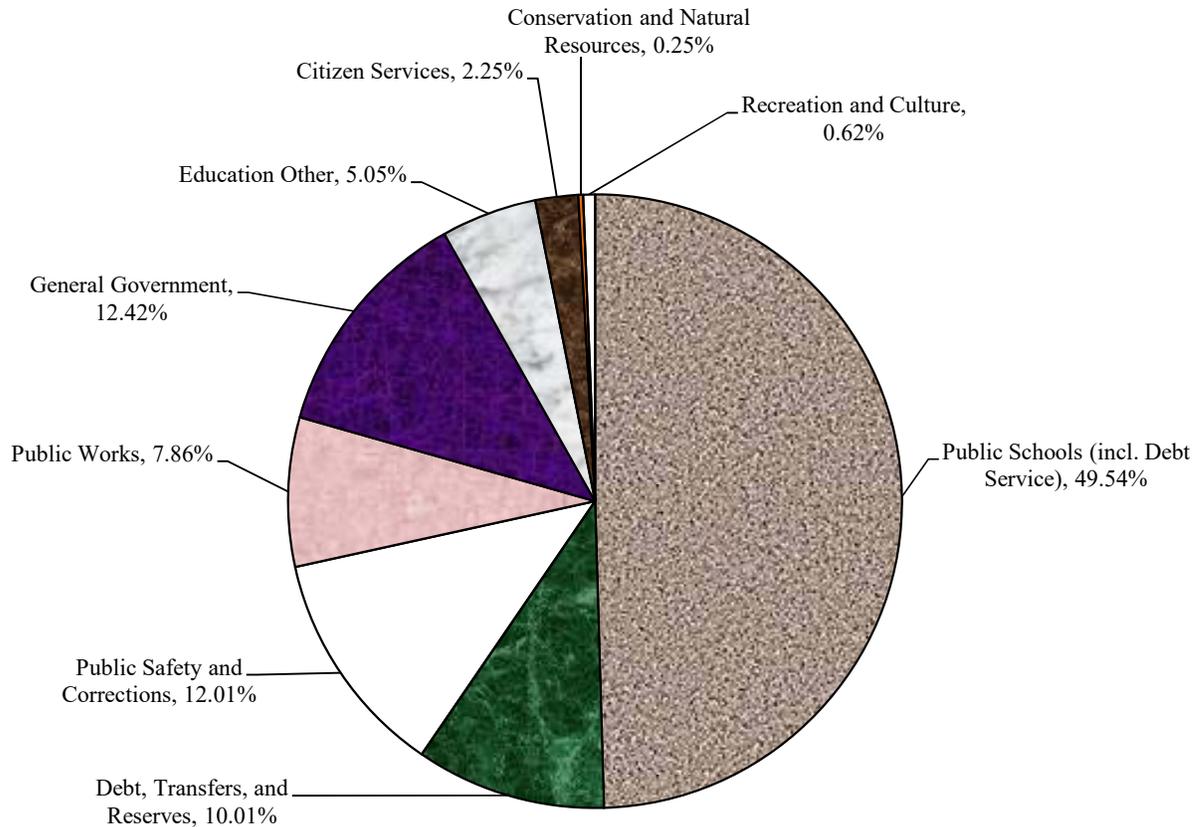


Category	FY 18 Actuals	FY 19 Budget	Change from FY 18	FY 20 Budget	Change from FY 19
Property Taxes	\$202,657,116	\$207,496,490	2.4%	\$214,119,760	3.2%
Income Taxes	141,825,805	148,847,210	5.0%	151,798,000	2.0%
Prior Year Unappropriated	11,557,850	12,889,610	11.5%	9,281,447	-28.0%
Interfund Transfers	11,263,388	10,773,260	-4.4%	10,633,930	-1.3%
Other Local Taxes	17,116,599	18,183,800	6.2%	19,351,300	6.4%
Charges for Services	4,219,642	4,290,125	1.7%	4,229,550	-1.4%
Licenses and Permits	1,683,856	1,600,150	-5.0%	1,711,000	6.9%
Interest	1,292,197	3,527,800	173.0%	3,825,913	8.5%
Intergovernmental	1,371,150	1,380,890	0.7%	1,375,460	-0.4%
Other Revenues	8,506,554	1,418,715	-83.3%	1,622,970	14.4%
State Shared	860,983	850,000	-1.3%	860,000	1.2%
Total	\$402,355,140	\$411,258,050	2.2%	\$418,809,330	1.8%

General Fund Uses - By Category

Fiscal Year 2020 Budget

\$418,809,330



<u>Category</u>	FY 18 Actuals	FY 19 Budget	Change from FY 18	FY 20 Budget	Change from FY 19
Public Schools (incl. Debt Service)	\$203,693,849	\$202,746,690	-0.5%	\$207,478,500	2.3%
Debt, Transfers, and Reserves	42,468,592	42,654,760	0.4%	41,909,370	-1.7%
Public Safety and Corrections	56,006,677	53,882,090	-3.8%	50,318,240	-6.6%
Public Works	31,494,167	35,780,230	13.6%	32,906,600	-8.0%
General Government	24,855,160	40,347,030	62.3%	52,002,700	28.9%
Education Other	29,984,183	22,034,880	-26.5%	21,146,370	-4.0%
Citizen Services	9,725,422	9,971,890	2.5%	9,415,190	-5.6%
Conservation and Natural Resources	1,092,445	1,046,060	-4.2%	1,031,750	-1.4%
Recreation and Culture	3,109,792	2,794,420	-10.1%	2,600,610	-6.9%
Total	\$402,430,287	\$411,258,050	2.2%	\$418,809,330	1.8%

General Fund Revenues

General Fund Revenue Analysis

Carroll County's General Fund receives revenues from over 120 sources including taxes, permit fees, State aid, user fees, and investment income. Approximately 87% of revenue comes from Total Property and Income Taxes.

Revenue In Millions	FY 19 Budget	Percent of Total	FY 19 Revised Forecast	Percent of Total	FY 20 Budget	Percent of Total	Cumulative Percent of Total
Real Property	\$191.6	46.6%	\$192.3	46.7%	\$198.0	47.3%	47.3%
Railroad and Public Utilities	7.5	1.8%	7.8	1.9%	8.0	1.9%	49.2%
Ordinary Business	8.2	2.0%	8.2	2.0%	8.1	1.9%	51.1%
Total Property	207.4	50.4%	208.4	50.6%	214.1	51.1%	51.1%
Income Tax	148.9	36.2%	148.9	36.2%	151.8	36.2%	87.4%
Recordation Tax	14.9	3.6%	14.4	3.5%	14.3	3.4%	90.8%
Investment Income	3.2	0.8%	3.2	0.8%	3.6	0.8%	91.6%
Cable Franchise Fee	1.8	0.4%	1.7	0.4%	1.8	0.4%	92.1%
911 Service Fee	1.1	0.3%	1.1	0.3%	2.9	0.7%	92.8%
Building Permits	0.5	0.1%	0.5	0.1%	0.6	0.1%	92.9%
Total Major Revenues	377.8	91.9%	378.2	91.9%	389.0	92.9%	92.9%
Other Annual Revenues	9.8	2.4%	9.8	2.4%	9.9	2.4%	95.2%
Total Annual Revenues	387.6	94.2%	388.0	94.3%	398.9	95.2%	95.2%
Other Revenues	23.7	5.8%	23.7	5.7%	19.9	4.8%	100.0%
Total Revenue	\$411.3	100.0%	\$411.6	100.0%	\$418.8	100.0%	100.0%

Percentages may not add to 100% due to rounding

General Fund Operating Revenues

Revenue	FY 18 Actuals	FY 19 Budget	FY 20 Budget	Increase (Decrease)	% Change
Real Property Tax	\$186,855,150	\$191,668,135	\$198,001,680	\$6,333,545	3.30%
Property Tax Rebate	(144)	0	0	0	0.00%
Taxes - Discounts	(824,437)	(860,000)	(860,000)	0	0.00%
Senior Tax Credit	(9,776)	(20,000)	(20,000)	0	0.00%
Penalty and Interest	786,772	820,000	820,000	0	0.00%
Homestead Tax Credit	(299,177)	(380,815)	(370,520)	10,295	-2.70%
Personal Property Tax	350,330	350,000	350,000	0	0.00%
Railroad and Public Utility	7,600,609	7,500,000	8,000,000	500,001	6.67%
Ordinary Business Tax	7,553,337	7,894,170	7,798,600	(95,570)	-1.21%
Real Property Tax - Prior Year	47,895	0	0	0	0.00%
Collections Office - Over/Under	3	0	0	0	0.00%
Prior Years Taxes Deferred	401,039	300,000	300,000	0	0.00%
Semi-Annual Service Charges	195,516	100,000	100,000	0	0.00%
Total Local Property Taxes	\$202,657,116	\$207,371,490	\$214,119,760	\$6,748,270	3.25%
Income Tax	\$141,825,805	\$148,847,210	\$151,798,000	\$2,950,790	1.98%
911 Service Fee	\$1,113,242	\$1,090,000	\$2,850,000	\$1,760,000	161.47%
Recordation Fee	13,923,538	14,900,000	14,307,500	(592,500)	-3.98%
Cable Franchise Fee	1,707,920	1,827,000	1,827,000	0	0.00%
Admissions	355,088	350,000	350,000	0	0.00%
Payment in Lieu of Taxes (PILOT)	16,812	16,800	16,800	0	0.00%
Other Local Taxes	\$17,116,599	\$18,183,800	\$19,351,300	\$1,167,500	6.42%
State Aid - Police Protection	\$860,983	\$850,000	\$860,000	\$10,000	1.18%
Total State Shared Taxes	\$860,983	\$850,000	\$860,000	\$10,000	1.18%
Heavy Equipment Tax	\$131,023	\$125,000	\$125,000	\$0	0.00%
Beer, Wine, Liquor Licenses	223,276	210,000	210,000	0	0.00%
Amusements	38	2,000	2,000	0	0.00%
Traders Licenses	132,399	133,900	133,900	0	0.00%
Mobile Home Licenses	65,915	62,000	62,000	0	0.00%
Animal Licenses	52,539	65,000	65,000	0	0.00%
Kennel Licenses	19,000	18,000	18,000	0	0.00%
Building Permits	507,047	540,750	565,000	24,250	4.48%
Plumbing Licenses	27,055	30,000	16,000	(14,000)	-46.67%
Marriage Licenses	33,500	33,000	33,000	0	0.00%
Electrical Licenses	30,433	38,000	20,000	(18,000)	-47.37%
Utility Construction Permits	47,730	34,000	36,000	2,000	5.88%
Electrical Permits	190,570	210,000	210,000	0	0.00%
Grading Permits	19,710	20,000	22,000	2,000	10.00%
Use and Occupancy Certificates	19,790	22,500	23,000	500	2.22%
Zoning Certificates/Ordinances	2,025	2,000	2,100	100	5.00%
Plumbing Permits	175,782	172,000	160,000	(12,000)	-6.98%
Reinspection Fees	6,025	7,000	8,000	1,000	14.29%
Total Licenses and Permits	\$1,683,856	\$1,725,150	\$1,711,000	(\$14,150)	-0.82%

General Fund Operating Revenues

Revenue	FY 18 Actuals	FY 19 Budget	FY 20 Budget	Increase (Decrease)	% Change
State Aid - Fire Protection	\$387,701	\$388,600	\$388,600	\$0	0.00%
Bond Interest Subsidy	769,711	760,990	750,270	(10,720)	-1.41%
State Aid - Various Reimbursements	355	0	0	0	0.00%
Grand and Petit Jury Reimbursement	44,525	52,000	52,000	0	0.00%
Circuit Court Master Reimbursement	168,858	179,300	184,590	5,290	2.95%
Total Intergovernmental	\$1,371,150	\$1,380,890	\$1,375,460	(\$5,430)	-0.39%
Lien Certification	\$192,025	\$215,000	\$215,000	\$0	0.00%
Data Processing Services	1,861	3,100	3,100	0	0.00%
Hearing Fees - Board of Zoning Appeals	15,235	14,000	14,000	0	0.00%
Copy Fees	14,826	14,000	14,900	900	6.43%
Health Department	50,391	50,000	50,000	0	0.00%
Hearing Fees - Zoning Administration	8,400	10,300	12,600	2,300	22.33%
Total General Government	\$282,738	\$306,400	\$309,600	\$3,200	1.04%
Sheriff Salary Recovery	\$10,005	\$3,300	\$14,890	\$11,590	351.21%
Sheriff Fees	107,282	105,000	102,790	(2,210)	-2.10%
Sheriff - Town Deputy	26,187	0	0	0	0.00%
Sheriff Training Academy	49,765	52,200	100,970	48,770	93.43%
Detention Center	230,024	235,075	200,000	(35,075)	-14.92%
Detention Center - Commissary	60,356	70,000	50,000	(20,000)	-28.57%
Detention Center - Home Detention	12,562	20,000	21,890	1,890	9.45%
Detention Center - Juvenile Transport	36,035	29,000	21,530	(7,470)	-25.76%
Detention Center - Work Release	70,959	80,000	70,000	(10,000)	-12.50%
Citations	11,964	6,200	6,380	180	2.90%
Circuit Court Annex - Rent and Heat	12,994	13,000	13,000	0	0.00%
Inspection Fees - Roads	127,738	100,000	75,000	(25,000)	-25.00%
Inspection Fees - Development Review	11,315	7,500	12,000	4,500	60.00%
Inspection Fees - Fire Safety	74,898	55,000	97,000	42,000	76.36%
Sex Offender Registry	26,200	26,200	26,000	(200)	-0.76%
State Criminal Alien Asst. Program (SCAAP)	0	5,900	2,620	(3,280)	-55.59%
Total Public Safety	\$868,285	\$808,375	\$814,070	\$5,695	0.70%
Vehicle Maintenance	\$374,787	\$500,000	\$475,000	(\$25,000)	-5.00%
Road Maintenance	155,610	108,300	110,000	1,700	1.57%
Development Review Fees	134,949	118,450	130,000	11,550	9.75%
Flood Plain Review Fees	1,000	3,000	2,000	(1,000)	-33.33%
Fuel Recovery	647,102	630,000	600,000	(30,000)	-4.76%
Stormwater/Environmental Review Fees	55,287	28,500	36,000	7,500	26.32%
Vehicle Auction Fee	1,600	0	0	0	0.00%
Engineering Review Fees	16,720	20,000	20,000	0	0.00%
Forest Conservation Review Fees	15,672	25,000	22,000	(3,000)	-12.00%
Weed Control	77,711	67,500	71,580	4,080	6.04%
Total Public Works	\$1,480,437	\$1,500,750	\$1,466,580	(\$34,170)	-2.28%

General Fund Operating Revenues

Revenue	FY 18 Actuals	FY 19 Budget	FY 20 Budget	Increase (Decrease)	% Change
Hashawha Concessions	\$558	\$800	\$1,000	\$200	25.00%
Hashawha General Public Programs	8,890	7,000	9,000	2,000	28.57%
Hashawha Fees	263,984	263,000	265,000	2,000	0.76%
Hashawha Outdoor School Meals	143,901	169,000	147,000	(22,000)	-13.02%
Hashawha School Programs	12,891	11,000	13,000	2,000	18.18%
Bear Branch Programs	21,002	14,400	18,000	3,600	25.00%
Farm Museum Admissions	15,849	20,000	16,000	(4,000)	-20.00%
Farm Museum Concessions	48,806	50,000	50,000	0	0.00%
Farm Museum Sponsors	33,950	30,000	30,000	0	0.00%
Farm Museum Wine Festival	357,276	380,000	350,000	(30,000)	-7.89%
Farm Museum Special Events	55,961	90,000	60,000	(30,000)	-33.33%
Farm Museum Weddings	46,350	40,000	40,000	0	0.00%
Piney Run Admissions	177,917	205,000	200,000	(5,000)	-2.44%
Piney Run School Groups	6,624	5,500	6,500	1,000	18.18%
Piney Run Boat Rentals	67,081	80,000	75,500	(4,500)	-5.63%
Piney Run Concessions	7,125	12,000	12,000	0	0.00%
Piney Run Programs	6,074	7,500	6,000	(1,500)	-20.00%
Piney Run Nature Center Concessions	3,400	2,000	2,500	500	25.00%
Piney Run Nature Center Facility	1,420	2,000	2,000	0	0.00%
Piney Run Council Sponsor	86	0	1,200	1,200	100.00%
Piney Run Nature Center Programs	4,372	8,000	4,500	(3,500)	-43.75%
Piney Run Nature Camp	73,869	70,000	75,000	5,000	7.14%
Pavilion and Facility Rentals	58,398	62,000	60,000	(2,000)	-3.23%
Recreation and Parks Program Fees	0	0	18,000	18,000	29.03%
Sports Complex Advertisement	300	300	300	0	0.00%
Sports Complex Concessions	1,303	2,500	1,200	(1,300)	-52.00%
Sports Complex Rent/Lighting	43,348	40,000	41,200	1,200	3.00%
Sports Complex Tournament Fees	12,207	15,000	18,100	3,100	20.67%
Park Facility Rental	2,603	7,700	7,700	0	0.00%
Dog Park Memberships	5,565	4,000	4,000	0	0.00%
Bus Trip Revenue	(2,093)	0	0	0	0.00%
Total Recreation	\$1,479,016	\$1,598,700	\$1,534,700	(\$64,000)	-4.00%
Westminster Senior Center Classes	\$6,565	\$12,000	\$13,000	\$1,000	8.33%
North Carroll Senior Center Classes	28,093	20,000	21,000	1,000	5.00%
South Carroll Senior Center Classes	31,238	27,000	28,000	1,000	3.70%
Taneytown Senior Center Classes	2,460	3,400	3,600	200	5.88%
Mt. Airy Senior Center Classes	14,589	13,500	14,000	500	3.70%
Senior Center Bus Trips	26,223	0	25,000	25,000	100.00%
Total Aging	\$109,166	\$75,900	\$104,600	\$28,700	37.81%
Circuit Court Fines	\$24,642	\$30,000	\$30,000	\$0	0.00%
Liquor License Fines	7,900	7,200	7,200	0	0.00%
Animal Violation Fines	7,950	10,000	10,000	0	0.00%
Humane Society Impound Fees	19,831	20,000	20,000	0	0.00%
Parking Violations	0	250	250	0	0.00%
Total Fines and Forfeits	\$60,323	\$67,450	\$67,450	\$0	0.00%

General Fund Operating Revenues

Revenue	FY 18 Actuals	FY 19 Budget	FY 20 Budget	Increase (Decrease)	% Change
Interest - Miscellaneous Loans	\$2,584	\$62,900	\$11,100	(\$51,800)	-82.35%
Interest - Fire Company Loans	302,960	274,900	255,170	(19,730)	-7.18%
Investment Income	1,541,927	3,190,000	3,559,643	369,643	11.59%
Unrealized Gains/Losses	(555,274)	0	0	0	0.00%
Rents and Royalties	6,979,737	210,000	322,960	112,960	53.79%
Cell Tower Rent	52,020	52,000	52,000	0	0.00%
Rent - Family Law	6,600	6,600	6,600	0	0.00%
Advertising - Liquor Licenses	10,500	10,000	10,000	0	0.00%
Jury Duty	129	0	0	0	0.00%
Postage	26,542	23,000	26,650	3,650	15.87%
Equipment Sales	227,863	150,000	150,000	0	0.00%
Purchasing Card Rebate	45,334	35,000	35,000	0	0.00%
Miscellaneous	365,946	238,665	213,660	(25,005)	-10.48%
Total Other	\$9,006,868	\$4,253,065	\$4,642,783	\$389,718	9.16%
Insurance Recovery	\$317	\$0	\$0	\$0	0.00%
Health Department	7,037	5,000	5,000	0	0.00%
Pension Recovery - Enterprise and Grants	322,870	290,000	335,000	45,000	15.52%
OPEB Recovery - Enterprise and Grants	372,738	300,000	370,000	70,000	23.33%
State Retirement Recovery - Enterprise and Grants	6,610	9,000	6,650	(2,350)	-26.11%
Westminster Motorola Revenue Recovery	21,989	22,000	22,000	0	0.00%
Total Cost Recovery	\$731,561	\$626,000	\$738,650	\$112,650	18.00%
Total Annual Revenue	\$379,533,902	\$387,595,180	\$398,893,953	\$11,298,773	2.92%
Prior Year Unappropriated Reserve	\$11,557,850	\$11,688,400	\$9,279,947	(\$2,408,453)	-20.61%
Current Year Surplus	0	1,201,210	1,500	(1,199,710)	-99.88%
Special Revenue Fund: Hotel Rental Tax	322,488	417,570	408,210	(9,360)	-2.24%
Transfer from Capital Fund	10,940,900	10,355,690	10,225,720	(129,970)	-1.26%
Total Operating Revenue	\$402,355,140	\$411,258,050	\$418,809,330	\$7,551,280	1.84%

Prior Year Unappropriated Reserve Consists of revenues in excess of budget and unspent appropriated dollars. These funds are carried over to the next budget following the completion of an independent audit.

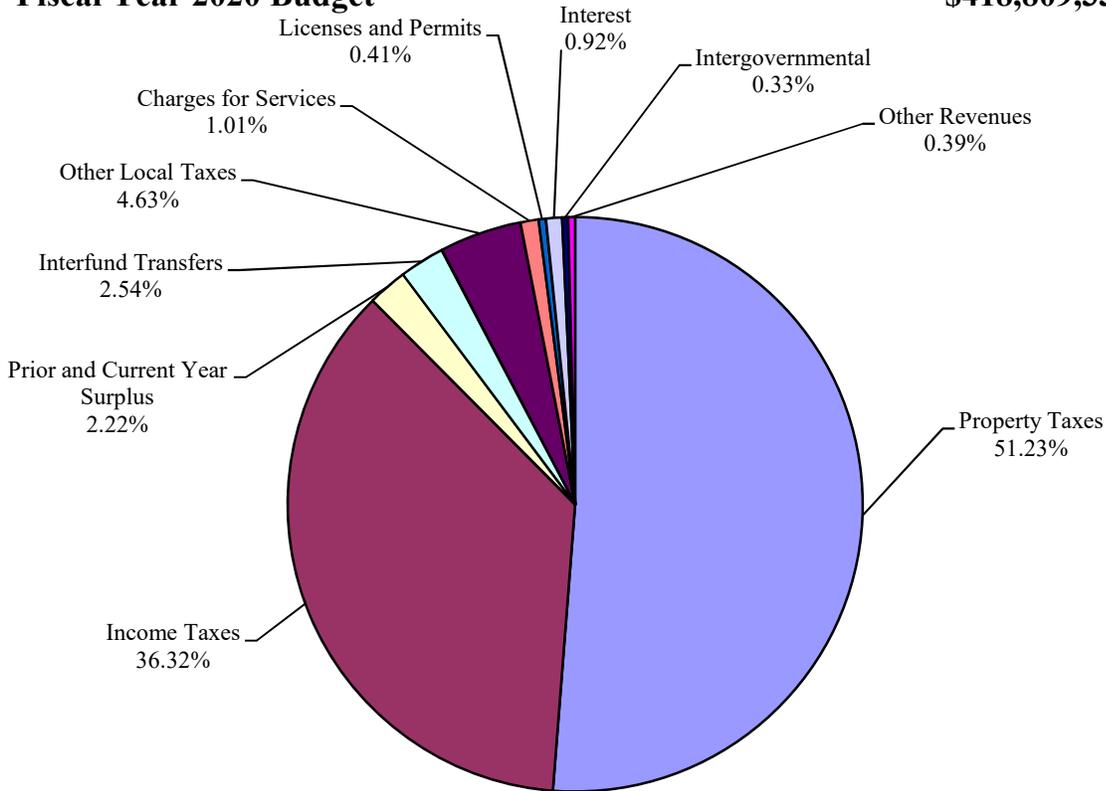
Special Revenue Fund: Hotel Rental Tax Dedicated Hotel Tax revenue transferred into the General Fund for tourism and promotion of the County.

Transfer from Capital Fund Dedicated Local Income Tax revenue for Public School construction transferred into the General Fund to pay debt service on school construction.

Operating Budget Revenues

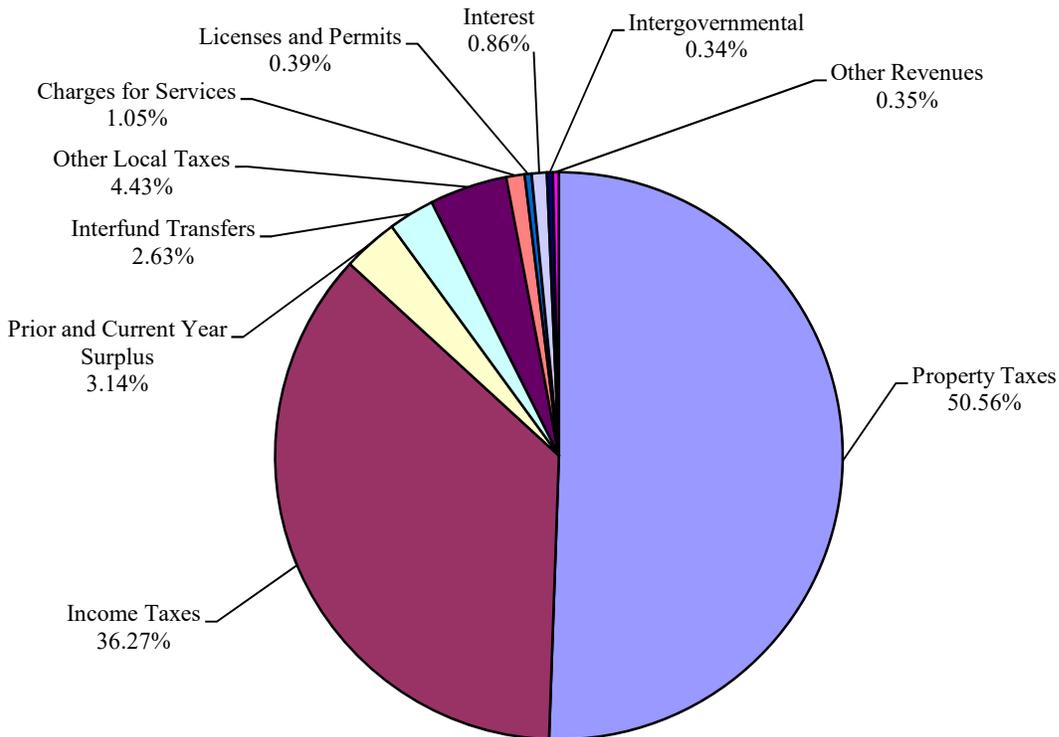
Fiscal Year 2020 Budget

\$418,809,330



Fiscal Year 2019 Budget

\$411,258,050



Operating Plan

SIX-YEAR OPERATING REVENUE

	FY 20 Budget	FY 21 Planned	FY 22 Planned	FY 23 Planned	FY 24 Planned	FY 25 Planned
Real Property Tax	\$202,800,500	\$208,867,593	\$214,863,479	\$221,188,523	\$227,583,164	\$234,052,670
% Change	3.00%	2.99%	2.87%	2.94%	2.89%	2.84%
Property Tax directly to Capital Fund	(2,680,680)	(2,695,190)	(3,020,940)	(3,000,000)	(3,000,000)	(3,000,000)
Property Tax directly to Stormwater Fund	(2,148,660)	(2,788,570)	(3,193,740)	(3,593,310)	(3,981,060)	(4,328,430)
Railroad and Public Utility	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000
% Change	6.67%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Business Tax	8,148,600	8,230,086	8,312,387	8,395,511	8,479,466	8,564,260
% Change	-1.16%	1.00%	1.00%	1.00%	1.00%	1.00%
Total Property Tax	\$214,119,760	\$219,613,919	\$224,961,186	\$230,990,724	\$237,081,570	\$243,288,500
% Change	3.25%	2.57%	2.43%	2.68%	2.64%	2.62%
Income Tax	\$151,798,000	\$159,494,541	\$166,500,748	\$173,831,202	\$181,501,178	\$189,526,673
% Change	1.98%	5.07%	4.39%	4.40%	4.41%	4.42%
Recordation	14,307,500	14,950,000	15,200,000	15,400,000	15,600,000	15,900,000
% Change	-3.98%	4.49%	1.67%	1.32%	1.30%	1.92%
Cable Franchise Fee	1,827,000	1,830,000	1,830,000	1,830,000	1,830,000	1,830,000
% Change	0.00%	0.16%	0.00%	0.00%	0.00%	0.00%
Building Permits	565,000	565,000	565,000	565,000	565,000	565,000
% Change	4.48%	0.00%	0.00%	0.00%	0.00%	0.00%
911 Service Fee	2,850,000	2,850,000	2,850,000	2,850,000	2,850,000	2,850,000
% Change	161.47%	0.00%	0.00%	0.00%	0.00%	0.00%
Investment Income	3,559,643	4,187,152	4,623,527	5,444,976	5,732,882	5,838,299
% Change	11.59%	17.63%	10.42%	17.77%	5.29%	1.84%
Total Major Revenues	\$389,026,903	\$403,490,612	\$416,530,461	\$430,911,902	\$445,160,630	\$459,798,473
% Change	2.98%	3.72%	3.23%	3.45%	3.31%	3.29%
Tier 2 Revenues *	\$6,058,630	\$6,440,389	\$6,653,601	\$6,873,209	\$7,099,405	\$7,332,387
% Change	-0.11%	6.30%	3.31%	3.30%	3.29%	3.28%
Tier 3 Revenues **	3,808,420	3,922,673	4,040,353	4,161,563	4,286,410	4,415,003
% Change	1.20%	3.00%	3.00%	3.00%	3.00%	3.00%
Annual Revenues	\$398,893,953	\$413,853,674	\$427,224,414	\$441,946,674	\$456,546,445	\$471,545,863
% Change	2.92%	3.75%	3.23%	3.45%	3.30%	3.29%
Prior Year Unappropriated Reserve	\$9,279,947	\$6,219,137	\$5,798,113	\$4,545,188	\$4,275,961	\$5,193,358
% Change	-20.61%	-32.98%	-6.77%	-21.61%	-5.92%	21.45%
Current Year Surplus	1,500	27,500	246,000	680,930	1,006,624	2,179,934
% Change	-99.88%	100.00%	794.55%	176.80%	47.83%	116.56%
Transfer from Special Revenue Fund	408,210	420,460	433,070	446,060	459,440	473,220
% Change	-2.24%	3.00%	3.00%	3.00%	3.00%	3.00%
Transfer from Capital Fund - Income Tax For Debt Service	10,225,720	11,101,031	11,544,231	12,924,240	14,230,976	14,424,355
% Change	-1.26%	8.56%	3.99%	11.95%	10.11%	1.36%
Total Revenues	418,809,330	431,621,802	445,245,828	460,543,092	476,519,446	493,816,730
% Change	1.84%	3.06%	3.16%	3.44%	3.47%	3.63%

* There are approximately 15 Tier 2 revenues. They generally fall between \$200,000 and \$800,000 on an annual basis.

** There are approximately 80 Tier 3 revenues. They generally are below \$200,000 on an annual basis.

Operating Plan

Fiscal Years 2020 - 2025

Department/Agency	FY 20 Budget	FY 21 Planned	FY 22 Planned	FY 23 Planned	FY 24 Planned	FY 25 Planned
Public Schools						
Carroll County Public Schools	197,251,500	203,417,580	209,776,420	216,334,030	223,096,630	230,070,630
Carroll County Public Schools Debt Service	10,227,000	11,101,030	11,544,230	12,924,240	14,230,980	14,424,360
Total Public Schools	207,478,500	214,518,610	221,320,650	229,258,270	237,327,610	244,494,990
Education Other						
Cable Regulatory Commission	156,760	164,600	172,830	181,470	190,540	200,070
Carroll Community College	10,607,100	10,698,710	11,019,670	11,350,260	11,690,770	12,041,500
Carroll Community College - Adult Basic Education	284,040	284,040	284,040	284,040	284,040	284,040
Carroll Community College - Entrepreneurship Program	148,830	148,830	148,830	148,830	148,830	148,830
Carroll County Public Library	9,279,640	9,558,030	9,844,770	10,140,110	10,444,320	10,757,650
Community Media Center	670,000	670,000	670,000	670,000	670,000	670,000
Total Education Other	21,146,370	21,524,210	22,140,140	22,774,710	23,428,500	24,102,090
Public Safety and Corrections						
Circuit Court	2,274,510	2,342,930	2,412,090	2,485,610	2,559,020	2,637,080
Circuit Court Magistrates	407,160	419,850	432,770	445,750	459,130	472,900
Orphans Court	61,110	61,440	61,780	62,140	62,500	62,980
Volunteer Community Service Program	186,440	192,030	197,790	203,730	209,840	216,140
Total Courts	2,929,220	3,016,250	3,104,430	3,197,230	3,290,490	3,389,100
Public Safety 911	5,550,230	5,584,070	6,010,440	5,947,160	6,133,890	6,586,690
Total Public Safety 911	5,550,230	5,584,070	6,010,440	5,947,160	6,133,890	6,586,690
Administrative Services	3,182,570	3,309,870	3,442,270	3,579,960	3,723,160	3,872,080
Advocacy and Investigation Center	20,940	26,570	22,370	23,040	23,730	24,440
Corrections	8,833,240	9,174,030	9,536,110	9,894,760	10,290,050	10,726,150
Law Enforcement	11,607,640	12,014,080	12,487,390	12,959,710	13,470,150	14,009,730
Training Academy	69,570	71,660	73,810	76,020	78,300	80,650
Total Sheriff's Office	23,713,960	24,596,210	25,561,950	26,533,490	27,585,390	28,713,050
State's Attorney's Office	3,586,800	3,701,780	3,813,240	3,927,630	4,045,460	4,166,830
Total State's Attorney's Office	3,586,800	3,701,780	3,813,240	3,927,630	4,045,460	4,166,830
Animal Control	937,180	924,100	993,820	1,023,630	1,009,780	1,040,080
EMS 24/7 Services	4,657,180	4,796,900	4,940,800	5,089,030	5,241,700	5,398,950
Length of Service Award Program	398,000	514,000	630,000	680,000	730,000	780,000
Volunteer Emergency Services Association	8,545,670	8,755,690	9,018,360	9,288,910	9,567,580	9,854,610
Total Public Safety and Corrections Other	14,538,030	14,990,690	15,582,980	16,081,570	16,549,060	17,073,640
Total Public Safety and Corrections	50,318,240	51,889,000	54,073,040	55,687,080	57,604,290	59,929,310
Public Works						
Public Works Administration	584,640	606,210	618,890	638,010	656,600	676,300
Building Construction	334,970	344,280	352,930	364,020	374,440	385,670
Engineering Administration	404,460	416,230	428,720	441,580	454,830	508,470
Engineering - Construction Inspection	418,960	429,630	442,520	455,790	469,470	484,420
Engineering - Design	323,850	333,650	343,570	353,970	364,500	375,540
Engineering - Survey	268,710	291,440	285,850	294,340	303,260	312,270
Facilities	11,163,490	11,535,370	11,555,380	11,954,740	12,363,390	12,833,390
Fleet Management	7,873,160	7,990,680	8,230,400	8,477,310	8,731,630	8,993,590
Permits and Inspections	1,449,890	1,490,780	1,543,300	1,581,800	1,629,250	1,687,640
Roads Operations	7,270,720	7,483,060	7,707,530	7,938,770	8,176,910	8,422,210
Storm Emergencies	2,167,160	2,257,880	2,359,760	2,466,600	2,578,450	2,695,580
Traffic Control	335,200	366,250	377,200	388,510	400,170	412,180
Transit Administration	144,390	137,090	141,200	145,440	149,800	154,300
Veteran Transit Services	167,000	172,010	177,170	182,490	187,960	193,600
Total Public Works	32,906,600	33,854,560	34,564,420	35,683,370	36,840,660	38,135,160
Citizen Services						
Citizen Services Administration	343,990	352,460	363,030	373,920	385,140	396,700
Aging and Disabilities	1,205,590	1,241,490	1,278,730	1,317,090	1,356,610	1,397,310
Recovery Support Services	411,940	906,200	922,930	950,470	978,840	1,008,050
Total Citizen Services	1,961,520	2,500,150	2,564,690	2,641,480	2,720,590	2,802,060

Operating Plan

Fiscal Years 2020 - 2025

Department/Agency	FY 20 Budget	FY 21 Planned	FY 22 Planned	FY 23 Planned	FY 24 Planned	FY 25 Planned
Access Carroll	20,000	20,000	20,000	20,000	20,000	20,000
The Arc Carroll County	270,800	276,220	281,740	287,380	293,120	298,990
CHANGE, Inc.	265,540	270,850	276,270	281,790	287,430	293,180
Family and Children's Services	392,070	403,830	415,950	428,430	441,280	454,520
Flying Colors of Success	46,640	48,970	51,420	53,990	56,690	59,530
Human Services of Program	1,217,310	1,241,660	1,266,490	1,291,820	1,317,660	1,344,010
Mosaic Community Services	109,760	111,960	114,190	116,480	118,810	121,180
Rape Crisis Intervention Service	168,630	177,060	185,910	195,210	204,970	215,220
Target Community and Educational Services	270,800	276,220	281,740	287,380	293,120	298,990
Youth Services Bureau	1,070,390	1,166,800	1,265,130	1,290,440	1,316,250	1,342,570
Citizen Services Non - Profits	3,831,940	3,993,570	4,158,840	4,252,920	4,349,330	4,448,190
Health Department	3,601,730	3,709,780	3,821,080	3,935,710	4,053,780	4,175,390
Social Services	20,000	20,000	20,000	20,000	20,000	20,000
Citizen Services State	3,621,730	3,729,780	3,841,080	3,955,710	4,073,780	4,195,390
Total Citizen Services	9,415,190	10,223,500	10,564,610	10,850,110	11,143,700	11,445,640
Recreation and Culture						
Recreation and Parks Administration	355,710	369,860	375,950	388,440	398,850	410,810
Hashawha	822,970	847,680	873,110	899,310	926,280	954,070
Piney Run Park	638,110	657,250	675,880	695,150	716,000	737,480
Recreation	493,020	502,400	517,470	532,990	548,980	565,450
Sports Complex	203,300	209,020	218,290	224,840	231,590	238,600
Total Recreation and Parks	2,513,110	2,586,210	2,660,700	2,740,730	2,821,700	2,906,410
Historical Society of Carroll County	62,500	60,000	60,000	60,000	60,000	60,000
Union Mills Homestead	25,000	20,000	20,000	20,000	20,000	20,000
Total Culture	87,500	80,000	80,000	80,000	80,000	80,000
Total Recreation and Culture	2,600,610	2,666,210	2,740,700	2,820,730	2,901,700	2,986,410
General Government						
Comprehensive Planning	820,250	844,860	870,200	896,310	923,200	950,890
Total Comprehensive Planning	820,250	844,860	870,200	896,310	923,200	950,890
Comptroller Administration	401,420	413,890	426,230	437,410	452,440	466,090
Accounting	1,033,570	1,066,720	1,098,720	1,129,480	1,163,890	1,198,800
Bond Issuance Expense	243,220	305,520	292,670	280,340	228,870	181,890
Collections Office	1,221,110	1,264,950	1,311,040	1,357,520	1,406,340	1,457,630
Independent Post Audit	51,770	53,320	55,460	57,670	59,980	62,380
Purchasing	402,490	415,260	427,220	440,740	453,460	467,770
Total Comptroller	3,353,580	3,519,660	3,611,340	3,703,160	3,764,980	3,834,560
County Attorney	724,440	746,170	768,560	791,620	815,360	839,820
Total County Attorney	724,440	746,170	768,560	791,620	815,360	839,820
Economic Development Administration	807,610	829,850	852,760	876,360	900,670	925,700
Business Employment and Resource Center	194,560	200,400	206,410	212,600	218,980	225,550
Economic Dev. Infrastructure and Investments	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000
Farm Museum	960,220	988,990	1,018,620	1,049,180	1,080,650	1,113,070
Tourism	408,210	400,960	413,210	425,860	438,930	452,430
Total Economic Development	3,620,600	3,670,200	3,741,000	3,814,000	3,889,230	3,966,750
Human Resources Administration	1,279,720	896,060	922,950	950,630	979,150	1,008,530
Health and Fringe Benefits	28,354,510	30,460,770	32,251,280	34,221,860	36,391,910	38,782,820
Personnel Services	148,010	152,450	157,020	161,730	166,590	171,580
Total Human Resources	29,782,240	31,509,280	33,331,250	35,334,220	37,537,650	39,962,930
Land and Resource Management Administration	744,760	767,100	790,120	813,820	838,230	863,380
Development Review	488,880	503,550	518,650	534,210	550,240	566,750
Resource Management	766,230	788,270	811,930	836,280	861,360	887,200
Zoning Administration	239,230	246,400	253,790	261,410	269,250	277,330
Total Land and Resource Management	2,239,100	2,305,320	2,374,490	2,445,720	2,519,080	2,594,660
Management and Budget Administration	247,050	254,460	262,100	269,960	278,060	286,400
Budget	552,030	568,590	585,650	603,220	621,310	639,950
Grants Office	157,330	167,710	166,040	177,770	176,360	188,450
Risk Management	2,302,650	2,417,300	2,532,530	2,653,330	2,780,020	2,914,750
Total Management and Budget	3,259,060	3,408,060	3,546,320	3,704,280	3,855,750	4,029,550

Operating Plan

Fiscal Years 2020 - 2025

Department/Agency	FY 20 Budget	FY 21 Planned	FY 22 Planned	FY 23 Planned	FY 24 Planned	FY 25 Planned
Technology Services	4,685,310	4,986,200	5,339,940	5,443,340	5,651,740	5,815,200
Production and Distribution Services	448,270	461,720	475,570	489,840	504,530	519,670
Total Technology Services	5,133,580	5,447,920	5,815,510	5,933,180	6,156,270	6,334,870
Administrative Hearings	78,570	80,930	83,350	85,860	88,430	91,080
Audio Video Production	183,910	189,430	195,110	200,970	207,000	213,220
Board of Elections	1,449,700	1,456,500	1,539,610	1,604,860	1,695,840	1,768,350
Board of License Commissioners	78,040	80,380	82,790	85,280	87,830	90,470
County Commissioners	979,630	1,009,520	1,039,790	1,075,970	1,103,230	1,136,310
Not in Carroll	300,000	300,000	300,000	300,000	300,000	300,000
Total General Government Other	3,069,850	3,116,760	3,240,650	3,352,940	3,482,330	3,599,430
Total General Government	52,002,700	54,568,230	57,299,320	59,975,430	62,943,850	66,113,460
Conservation and Natural Resources						
Extension Office of Carroll County	511,330	526,670	542,470	558,740	575,510	592,770
Gypsy Moth	30,000	30,000	30,000	30,000	30,000	30,000
Soil Conservation District	415,940	428,420	441,270	454,510	468,140	482,190
Weed Control	74,480	102,670	77,430	79,750	82,140	84,610
Total Conservation and Natural Resources	1,031,750	1,087,760	1,091,170	1,123,000	1,155,790	1,189,570
Debt and Transfers						
Debt Service	24,671,020	22,935,860	22,269,770	22,797,570	22,903,120	22,539,790
Debt Service - Ag Pres.	1,831,000	1,904,430	2,221,700	2,685,500	3,049,220	4,171,630
Intergovernmental Transfers	3,185,210	3,256,880	3,330,160	3,405,090	3,481,700	3,560,040
Total Debt and Transfers	29,687,230	28,097,170	27,821,630	28,888,160	29,434,040	30,271,460
Reserves						
Reserve for Contingencies	4,208,020	4,416,220	4,452,476	4,605,430	4,765,190	4,938,170
Reserve for Positions	0	237,650	244,780	252,120	259,690	267,480
Reserve for Fire Chief and Admin. Positions	371,260	323,730	333,890	343,210	355,320	366,650
Total Reserves	4,579,280	4,977,600	5,031,146	5,200,760	5,380,200	5,572,300
Interfund Transfers						
Transfer to Capital Fund	4,654,150	3,406,260	3,612,560	3,203,980	3,495,180	4,609,580
Transfer to Grant Fund - Aging and Disabilities	234,280	241,310	248,550	256,000	263,680	271,590
Transfer to Grant Fund - Circuit Court	56,830	59,100	61,470	63,930	66,480	69,140
Transfer to Grant Fund - Comprehensive Planning	31,410	11,750	12,100	12,470	12,840	13,230
Transfer to Grant Fund - Health Department	4,000	4,000	4,000	4,000	4,000	4,000
Transfer to Grant Fund - Housing & Community Dev.	33,500	35,180	36,930	38,780	40,720	42,760
Transfer to Grant Fund - Local Management Board	46,530	47,930	49,360	50,840	52,370	53,940
Transfer to Grant Fund - Public Safety	108,750	108,750	108,750	108,750	108,750	108,750
Transfer to Grant Fund - Recreation	8,100	8,100	8,100	8,100	8,100	8,100
Transfer to Grant Fund - Sheriff's Office	32,590	52,570	54,670	56,860	59,130	61,500
Transfer to Grant Fund - State's Attorney's Office	172,100	178,980	186,140	193,590	201,330	209,390
Transfer to Grant Fund - Transit	1,124,390	1,200,780	1,258,920	1,319,910	1,383,880	1,451,010
Transfer to Solid Waste Enterprise Fund	615,000	1,815,000	2,415,000	2,415,000	2,415,000	2,415,000
Transfer to Utilities Enterprise Fund	521,230	608,690	455,900	534,310	244,430	251,760
Total Interfund Transfers	7,642,860	7,778,400	8,512,450	8,266,520	8,355,890	9,569,750
Projected Revenue	418,809,330	431,621,802	445,245,828	460,543,092	476,519,446	493,816,730
Projected Expenditures	418,809,330	431,185,250	445,159,276	460,528,140	476,516,230	493,810,140
Balance	0	436,552	86,552	14,952	3,216	6,590
	0.00%	0.10%	0.02%	0.00%	0.00%	0.00%

General Fund Appropriations

Carroll County Public Schools Summary

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Carroll County Public Schools	\$188,649,046	\$192,391,000	\$192,391,000	\$197,251,500	2.53%	2.53%
Carroll County Public Schools Debt Service	15,044,803	10,355,690	10,355,690	10,227,000	-1.24%	-1.24%
Total Public Schools	\$203,693,849	\$202,746,690	\$202,746,690	\$207,478,500	2.33%	2.33%

Education Other Summary

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Cable Regulatory Commission	\$142,180	\$149,290	\$149,290	\$156,760	5.00%	5.00%
Carroll Community College	14,798,081	10,084,560	10,084,560	10,607,100	5.18%	5.18%
Carroll Community College - Adult Basic Education	0	284,040	284,040	284,040	0.00%	0.00%
Carroll Community College - Entrepreneurship	0	215,000	215,000	148,830	-30.78%	0.00%
Carroll County Public Library	14,326,002	10,561,020	10,561,020	9,279,640	-12.13%	-12.13%
Community Media Center	717,920	740,970	740,970	670,000	-9.58%	-9.58%
Total Education Other	\$29,984,184	\$22,034,880	\$22,034,880	\$21,146,370	-4.03%	-4.03%
Total Without Benefits	\$26,464,968	\$20,483,220	\$20,483,220	\$21,146,370	3.24%	3.24%

FY 20 Budget reflects a change in OPEB allocations. OPEB is budgeted in the Health and Fringe Benefits Budget, part of Human Resources.

Public Safety and Corrections Summary

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Circuit Court	\$2,466,514	\$2,379,960	\$2,422,250	\$2,274,510	-4.43%	-6.10%
Circuit Court Magistrates	576,494	499,930	457,730	407,160	-18.56%	-11.05%
Orphan's Court	58,100	60,510	60,510	61,110	0.99%	0.99%
Volunteer Community Service Program	249,915	211,670	211,960	186,440	-11.92%	-12.04%
Total Courts	\$3,351,023	\$3,152,070	\$3,152,450	\$2,929,220	-7.07%	-7.08%
Total Without Benefits	\$2,334,340	\$2,549,090	\$2,549,430	\$2,606,830	2.27%	2.25%

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Public Safety 911	\$5,483,800	\$6,325,530	\$6,313,600	\$5,550,230	-12.26%	-12.09%
Total Public Safety 911	\$5,483,800	\$6,325,530	\$6,313,600	\$5,550,230	-12.26%	-12.09%
Total Without Benefits	\$4,210,184	\$5,548,730	\$5,537,650	\$5,210,790	-6.09%	-5.90%

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Administrative Services	\$0	\$0	\$0	\$3,182,570	100.00%	100.00%
Advocacy and Investigation Center	158,391	157,390	157,850	20,940	-86.70%	-86.73%
Corrections	11,948,008	10,732,290	10,550,170	8,833,240	-17.69%	-16.27%
Law Enforcement	16,094,345	14,020,580	14,102,040	11,607,640	-17.21%	-17.69%
Training Academy	72,561	61,450	61,450	69,570	13.21%	13.21%
Total Sheriff's Office	\$28,273,305	\$24,971,710	\$24,871,510	\$23,713,960	-5.04%	-4.65%
Total Without Benefits	\$19,523,914	\$19,110,900	\$19,017,840	\$20,061,320	4.97%	5.49%

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
State's Attorney's Office	\$4,393,326	\$3,907,758	\$3,906,500	\$3,586,800	-8.21%	-8.18%
Total State's Attorney's Office	\$4,393,326	\$3,907,758	\$3,906,500	\$3,586,800	-8.21%	-8.18%
Total Without Benefits	\$2,978,890	\$3,001,760	\$3,000,580	\$3,113,280	3.72%	3.76%

FY 20 Budget reflects a change in OPEB allocations. OPEB is budgeted in the Health and Fringe Benefits Budget, part of Human Resources.

Public Safety and Corrections Summary

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Animal Control	\$1,153,969	\$990,410	\$990,410	\$937,180	-5.37%	-5.37%
EMS 24/7 Services	4,351,430	4,521,530	4,521,530	4,657,180	3.00%	3.00%
Length of Service Award Program	166,000	1,282,000	1,282,000	398,000	-68.95%	-68.95%
Volunteer Emergency Services Association	8,533,824	8,731,080	8,731,080	8,545,670	-2.12%	-2.12%
Volunteer Recruitment and Retention	300,000	0	0	0	0.00%	0.00%
Total Public Safety and Corrections Other	\$14,505,223	\$15,525,020	\$15,525,020	\$14,538,030	-6.36%	-6.36%
Total Without Benefits	\$14,238,803	\$15,405,660	\$15,405,660	\$14,538,030	-5.63%	-5.63%
Total Public Safety and Corrections	\$56,006,677	\$53,882,088	\$53,769,080	\$50,318,240	-6.61%	-6.42%
Total Without Benefits	\$43,286,131	\$45,616,140	\$45,511,160	\$45,530,250	-0.19%	0.04%

FY 20 Budget reflects a change in OPEB allocations. OPEB is budgeted in the Health and Fringe Benefits Budget, part of Human Resources.

Public Works Summary

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Public Works Administration	\$1,219,194	\$945,320	\$953,860	\$584,640	-38.15%	-38.71%
Building Construction	373,196	365,000	363,040	334,970	-8.23%	-7.73%
Engineering Administration	606,687	438,120	439,850	404,460	-7.68%	-8.05%
Engineering - Construction Inspection	601,175	485,830	464,580	418,960	-13.76%	-9.82%
Engineering - Design	406,770	373,070	365,000	323,850	-13.19%	-11.27%
Engineering - Survey	388,658	329,530	330,660	268,710	-18.46%	-18.74%
Facilities	8,917,407	11,451,030	11,414,360	11,163,490	-2.51%	-2.20%
Fleet Management	2,871,508	8,190,890	8,192,110	7,873,160	-3.88%	-3.89%
Permits and Inspections	1,962,823	1,638,600	1,610,330	1,449,890	-11.52%	-9.96%
Roads Operations	11,779,904	8,586,820	8,524,770	7,270,720	-15.33%	-14.71%
Storm Emergencies	2,098,551	2,292,040	2,292,040	2,167,160	-5.45%	-5.45%
Traffic Control	268,295	419,280	419,280	335,200	-20.05%	-20.05%
Transit Administration	0	162,700	143,780	144,390	-11.25%	0.42%
Veteran Transit Services	0	102,000	142,000	167,000	63.73%	17.61%
Total Public Works	\$31,494,167	\$35,780,230	\$35,655,660	\$32,906,600	-8.03%	-7.71%
Total Without Benefits	\$23,948,275	\$31,337,520	\$31,224,630	\$31,288,970	-0.15%	0.21%

FY 20 Budget reflects a change in OPEB allocations. OPEB is budgeted in the Health and Fringe Benefits Budget, part of Human Resources.

Citizen Services Summary

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Citizen Services Administration	\$466,188	\$460,790	\$463,230	\$343,990	-25.35%	-25.74%
Aging and Disabilities	1,493,747	1,433,780	1,383,170	1,205,590	-15.92%	-12.84%
Recovery Support Services	822,646	859,900	859,900	411,940	-52.09%	-52.09%
Total Citizen Services	\$2,782,582	\$2,754,470	\$2,706,300	\$1,961,520	-28.79%	-27.52%

Total Without Benefits	\$2,057,365	\$2,281,920	\$2,237,180	\$1,786,520	-21.71%	-20.14%
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	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Access Carroll	\$20,000	\$20,000	\$20,000	\$20,000	0.00%	0.00%
The Arc Carroll County	257,750	290,160	290,160	270,800	-6.67%	-6.67%
CHANGE, Inc.	277,740	260,330	260,330	265,540	2.00%	2.00%
Family and Children's Services	369,560	380,650	380,650	392,070	3.00%	3.00%
Flying Colors of Success	42,300	44,420	44,420	46,640	5.00%	5.00%
Human Services Program	1,170,040	1,193,440	1,193,440	1,217,310	2.00%	2.00%
Mosaic Community Services	106,540	107,610	107,610	109,760	2.00%	2.00%
Rape Crisis Intervention Services	142,970	162,620	162,620	168,630	3.70%	3.70%
Target Community and Educational Services	257,750	265,490	265,490	270,800	2.00%	2.00%
Youth Service Bureau	883,210	975,870	975,870	1,070,390	9.69%	9.69%
Total Citizen Services Non-Profits	\$3,527,860	\$3,700,590	\$3,700,590	\$3,831,940	0.00%	0.00%

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Health Department	\$3,394,980	\$3,496,830	\$3,496,830	\$3,601,730	3.00%	3.00%
Social Services	20,000	20,000	20,000	20,000	0.00%	0.00%
Total Citizen Services State	\$3,414,980	\$3,516,830	\$3,516,830	\$3,621,730	2.98%	2.98%

Total Citizen Services	\$9,725,422	\$9,971,890	\$9,923,720	\$9,415,190	-5.58%	-5.12%
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Total Without Benefits	\$9,000,205	\$9,499,340	\$9,454,600	\$9,240,190	-2.73%	-2.27%
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FY 20 Budget reflects a change in OPEB allocations. OPEB is budgeted in the Health and Fringe Benefits Budget, part of Human Resources.

Recreation and Culture Summary

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Recreation and Parks Administration	\$445,867	\$383,170	\$388,860	\$355,710	-7.17%	-8.52%
Hashawha	1,036,043	879,500	880,990	822,970	-6.43%	-6.59%
Piney Run Park	681,052	697,920	695,160	638,110	-8.57%	-8.21%
Recreation	580,103	532,120	532,120	493,020	-7.35%	-7.35%
Sports Complex	266,727	211,710	201,250	203,300	-3.97%	1.02%
Total Recreation and Parks	\$3,009,792	\$2,704,420	\$2,698,380	\$2,513,110	-7.07%	-6.87%
Total Without Benefits	\$2,135,919	\$2,231,780	\$2,226,180	\$2,294,680	2.82%	3.08%

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Historical Society of Carroll County	\$70,000	\$65,000	\$65,000	\$62,500	-3.85%	-3.85%
Union Mills Homestead	30,000	25,000	25,000	25,000	0.00%	0.00%
Total Culture	\$100,000	\$90,000	\$90,000	\$87,500	-2.78%	-2.78%

Total Recreation and Culture	\$3,109,792	\$2,794,420	\$2,788,380	\$2,600,610	-6.94%	-6.73%
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Total Without Benefits	\$2,235,919	\$2,321,780	\$2,316,180	\$2,382,180	2.60%	2.85%
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FY 20 Budget reflects a change in OPEB allocations. OPEB is budgeted in the Health and Fringe Benefits Budget, part of Human Resources.

General Government Summary

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Comprehensive Planning	\$907,642	\$962,440	\$907,340	\$820,250	-14.77%	-9.60%
Comprehensive Planning	\$907,642	\$962,440	\$907,340	\$820,250	-14.77%	-9.60%
Total Without Benefits	\$596,235	\$768,460	\$717,270	\$731,150	-4.86%	1.94%

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Comptroller Administration	\$480,377	\$441,590	\$441,890	\$401,420	-9.10%	-9.16%
Accounting	1,081,952	1,115,660	1,134,680	1,033,570	-7.36%	-8.91%
Bond Issuance Expense	17,252	213,300	213,300	243,220	14.03%	14.03%
Collections Office	1,390,773	1,340,430	1,286,630	1,221,110	-8.90%	-5.09%
Independent Post Audit	47,780	50,660	50,660	51,770	2.19%	2.19%
Purchasing	484,241	484,100	447,270	402,490	-16.86%	-10.01%
Total Comptroller	\$3,502,376	\$3,645,740	\$3,574,430	\$3,353,580	-8.01%	-6.18%
Total Without Benefits	\$2,576,405	\$3,050,900	\$2,984,640	\$3,078,050	0.89%	3.13%

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
County Attorney	\$1,010,890	\$802,750	\$804,490	\$724,440	-9.76%	-9.95%
Total County Attorney	\$1,010,890	\$802,750	\$804,490	\$724,440	-9.76%	-9.95%
Total Without Benefits	\$800,375	\$655,340	\$656,960	\$646,780	-1.31%	-1.55%

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Economic Development Administration	\$1,046,356	\$779,250	\$781,450	\$807,610	3.64%	3.35%
Business and Employment Resource Center	281,601	251,520	246,220	194,560	-22.65%	-20.98%
Econ. Dev. Infrastructure and Investments	1,570,384	2,067,000	2,067,000	1,250,000	-39.53%	-39.53%
Farm Museum	1,098,915	992,880	972,490	960,220	-3.29%	-1.26%
Tourism	322,488	417,570	417,850	408,210	-2.24%	-2.31%
Total Economic Development	\$4,319,744	\$4,508,220	\$4,485,010	\$3,620,600	-19.69%	-19.27%
Total Without Benefits	\$3,709,847	\$4,134,100	\$4,112,540	\$3,425,830	-17.13%	-16.70%

FY 20 Budget reflects a change in OPEB allocations. OPEB is budgeted in the Health and Fringe Benefits Budget, part of Human Resources.

General Government Summary

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Human Resources Administration	\$1,119,991	\$940,210	\$930,370	\$1,279,720	36.11%	37.55%
Health and Fringe Benefits	731,367	14,842,030	14,842,030	28,354,510	91.04%	91.04%
Personnel Services	162,026	199,480	184,230	148,010	-25.80%	-19.66%
Total Human Resources	\$2,013,383	\$15,981,720	\$15,956,630	\$29,782,240	86.35%	86.64%
Total Without Benefits	\$897,523	\$14,955,200	\$14,931,900	\$17,096,060	14.32%	14.49%

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Land and Resource Management Adm.	\$875,279	\$798,740	\$818,320	\$744,760	-6.76%	-8.99%
Development Review	587,877	570,590	554,870	488,880	-14.32%	-11.89%
Resource Management	942,770	867,520	858,540	766,230	-11.68%	-10.75%
Zoning Administration	302,938	259,200	272,060	239,230	-7.70%	-12.07%
Total Land and Resource Management	\$2,708,864	\$2,496,050	\$2,503,790	\$2,239,100	-10.29%	-10.57%
Total Without Benefits	\$1,692,063	\$1,850,750	\$1,857,930	\$1,951,380	5.44%	5.03%

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 18	% Change From Adj. FY 18
Management and Budget Administration	\$276,994	\$255,240	\$256,240	\$247,050	-3.21%	-3.59%
Budget	705,872	601,820	606,740	552,030	-8.27%	-9.02%
Grants Office	174,890	171,390	180,220	157,330	-8.20%	-12.70%
Risk Management	1,831,195	2,416,840	2,420,340	2,302,650	-4.72%	-4.86%
Total Management and Budget	\$2,988,951	\$3,445,290	\$3,463,540	\$3,259,060	-5.41%	-5.90%
Total Without Benefits	\$1,621,641	\$3,112,310	\$3,129,260	\$3,067,550	-1.44%	-1.97%

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Technology Services	\$4,619,193	\$4,965,310	\$4,967,140	\$4,685,310	-5.64%	-5.67%
Production and Distribution Services	388,135	472,920	473,580	448,270	-5.21%	-5.34%
Total Technology Services	\$5,007,328	\$5,438,230	\$5,440,720	\$5,133,580	-5.60%	-5.65%
Total Without Benefits	\$3,877,011	\$4,765,560	\$4,768,930	\$4,780,480	0.31%	0.24%

FY 20 Budget reflects a change in OPEB allocations. OPEB is budgeted in the Health and Fringe Benefits Budget, part of Human Resources.

General Government Summary

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Administrative Hearings	\$93,810	\$90,150	\$90,380	\$78,570	-12.85%	-13.07%
Audio Video Production	222,255	204,080	204,030	183,910	-9.88%	-9.86%
Board of Elections	838,280	1,297,980	1,297,980	1,449,700	11.69%	11.69%
Board of License Commissioners	82,619	91,270	86,050	78,040	-14.50%	-9.31%
County Commissioners	1,159,019	1,083,110	1,073,780	979,630	-9.55%	-8.77%
Not in Carroll	0	300,000	300,000	300,000	0.00%	0.00%
Total General Government Other	\$2,395,982	\$3,066,590	\$3,052,220	\$3,069,850	0.11%	0.58%
Total Without Benefits	\$1,890,897	\$2,436,520	\$2,423,170	\$2,906,480	19.29%	19.95%
Total General Government	\$24,855,160	\$40,347,030	\$40,188,170	\$52,002,700	28.89%	29.40%
Total Without Benefits	\$17,661,996	\$35,729,140	\$35,582,600	\$37,683,760	5.47%	5.91%

FY 20 Budget reflects a change in OPEB allocations. OPEB is budgeted in the Health and Fringe Benefits Budget, part of Human Resources.

Conservation and Natural Resources Summary

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Extension Office of Carroll County	\$482,290	\$498,810	\$498,810	\$511,330	2.51%	2.51%
Gypsy Moth	6,075	30,000	30,000	30,000	0.00%	0.00%
Soil Conservation District	541,221	450,020	451,420	415,940	-7.57%	-7.86%
Weed Control	62,858	67,230	67,230	74,480	10.78%	10.78%
Total Conservation and Natural Resources	\$1,092,445	\$1,046,060	\$1,047,460	\$1,031,750	-1.37%	-1.50%
Total Without Benefits	\$891,810	\$948,420	\$949,720	\$981,050	3.44%	3.30%

FY 20 Budget reflects a change in OPEB allocations. OPEB is budgeted in the Health and Fringe Benefits Budget, part of Human Resources.

Debt, Transfers and Reserves Summary

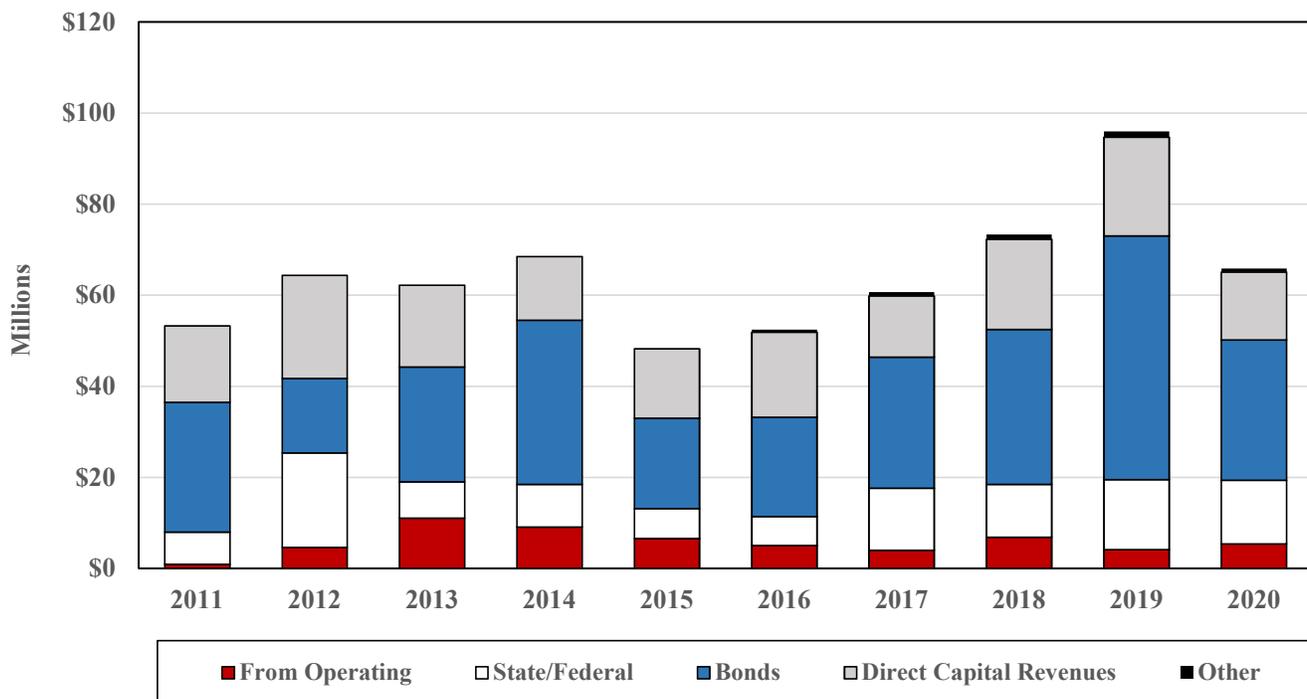
	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Debt Service	\$26,265,759	\$24,540,330	\$24,540,330	\$24,671,020	0.53%	0.53%
Debt Service - Agricultural Preservation	1,811,469	3,056,860	3,056,860	1,831,000	-40.10%	-40.10%
Intergovernmental Transfers	3,205,504	3,233,740	3,233,740	3,185,210	-1.50%	-1.50%
Interfund Transfers	11,185,860	7,660,800	7,673,810	7,642,860	-0.23%	-0.40%
Reserve for Contingencies	0	4,163,030	4,163,030	4,579,280	10.00%	10.00%
Total Debt, Transfer and Reserves	\$42,468,592	\$42,654,760	\$42,667,770	\$41,909,370	-1.75%	-1.78%

Capital Fund Summary

FY 18 - FY 20 Capital Fund Revenues

Revenue Source	Fiscal Year			\$ Change FY 19 to FY 20
	2018 Budget	2019 Budget	2020 Budget	
Local				
Transfer from General Fund	\$6,087,130	\$3,253,998	\$4,654,146	\$1,400,148
Reallocated GF Transfer	760,000	861,200	739,266	(121,934)
Local Income Tax	12,885,900	12,155,690	12,080,720	(74,970)
Reallocated Local Income Tax	0	265,668	0	(265,668)
Property Tax	2,986,500	3,114,850	2,680,680	(434,170)
Reallocated Property Tax	191,209	1,893,541	0	(1,893,541)
Bonds	29,000,284	29,079,240	28,074,330	(1,004,910)
Reallocated Bonds	5,049,907	24,442,017	2,695,384	(21,746,633)
Bond Interest	0	62,158	0	(62,158)
Impact Fee - Parks	150,000	140,000	0	(140,000)
Reallocated Impact Fee - Parks	200,000	0	0	0
Public School Fund Balance	3,350,000	4,000,000	0	(4,000,000)
Transfer from Hotel Tax	0	0	160,000	160,000
LOCAL TOTAL	\$60,660,930	\$79,268,362	\$51,084,527	(\$28,183,835)
State				
State Highway Administration	\$176,000	\$176,000	\$176,000	\$0
Highway User Revenue	1,665,396	2,373,630	2,548,431	174,801
Reallocated Highway User Revenue	22,409	0	0	0
Program Open Space	382,600	973,100	1,651,700	678,600
Reallocated Program Open Space	854,000	0	0	0
Ag. Preservation (MALPF)	1,000,000	500,000	500,000	0
Ag Transfer Tax	190,000	300,000	150,000	(150,000)
State School Construction	3,853,000	6,989,000	7,603,950	614,950
MD Higher Education Commission	0	2,753,000	227,000	(2,526,000)
MD Library Development	187,125	1,000,000	800,000	(200,000)
State Miscellaneous Grants	1,750,000	0	0	0
STATE TOTAL	\$10,080,530	\$15,064,730	\$13,657,081	(\$1,407,649)
Federal				
Federal	\$0	\$52,000	\$0	(\$52,000)
Federal Highway/Bridge	1,520,000	277,000	331,500	54,500
FEDERAL TOTAL	\$1,520,000	\$329,000	\$331,500	\$2,500
Other				
Municipal	\$405,400	\$458,000	\$223,600	(\$234,400)
Private	624,575	838,950	496,000	(342,950)
OTHER TOTAL	\$1,029,975	\$1,296,950	\$719,600	(\$577,350)
TOTAL REVENUES	\$73,291,435	\$95,959,042	\$65,792,708	(\$30,166,334)

Capital Fund Revenues



This chart shows the capital budget by revenue source for FY 11 - 20.

From Operating includes current and prior year revenues from local sources transferred to the Capital Fund, including transfers from the General Fund and reallocated General Fund transfers.

State and Federal includes funds from sources such as Federal Aid for Bridges, State School Construction Program, Program Open Space, Highway User Revenue, State Agricultural Preservation (MALPF), and State Highway Administration.

Bonds includes new and reallocated general obligation bonds.

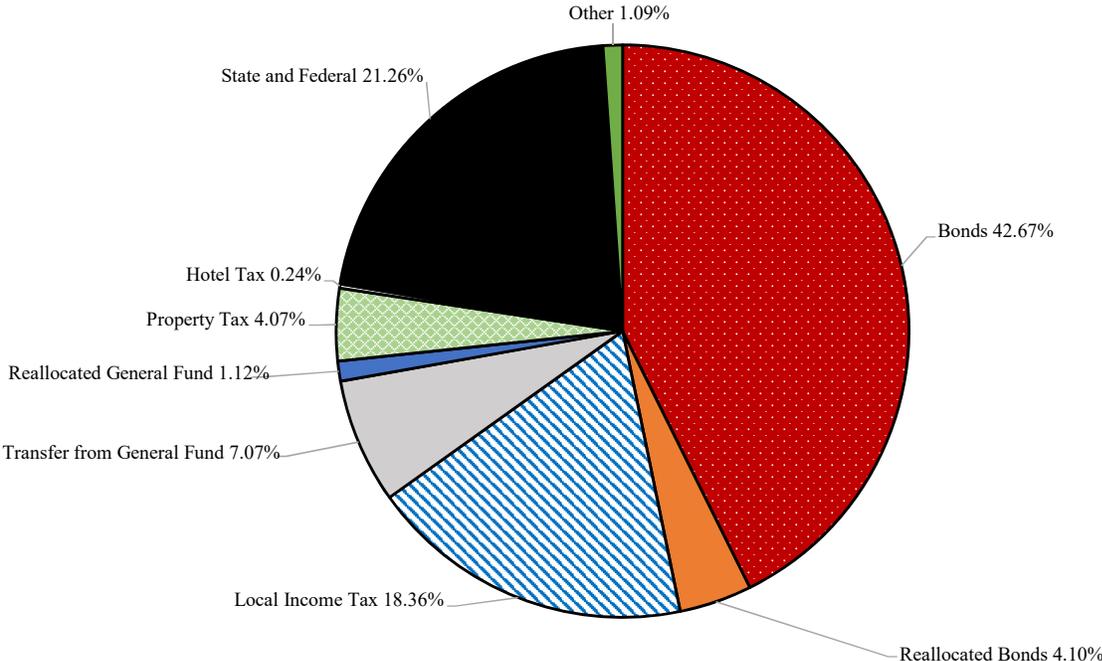
Direct Capital Revenues includes funds earmarked by the Commissioners for use in the Capital Fund. These revenues are appropriated directly to the Capital Fund rather than being transferred from the General Fund. 9.09% of Local Income Tax collected is appropriated for school construction. A portion of Real Property Tax is dedicated to agricultural preservation. Hotel Tax, a special revenue, is appropriated to specific tourism projects.

Other includes revenues such as grants, developer contributions, private, municipal, and community contributions.

Capital Fund Revenues

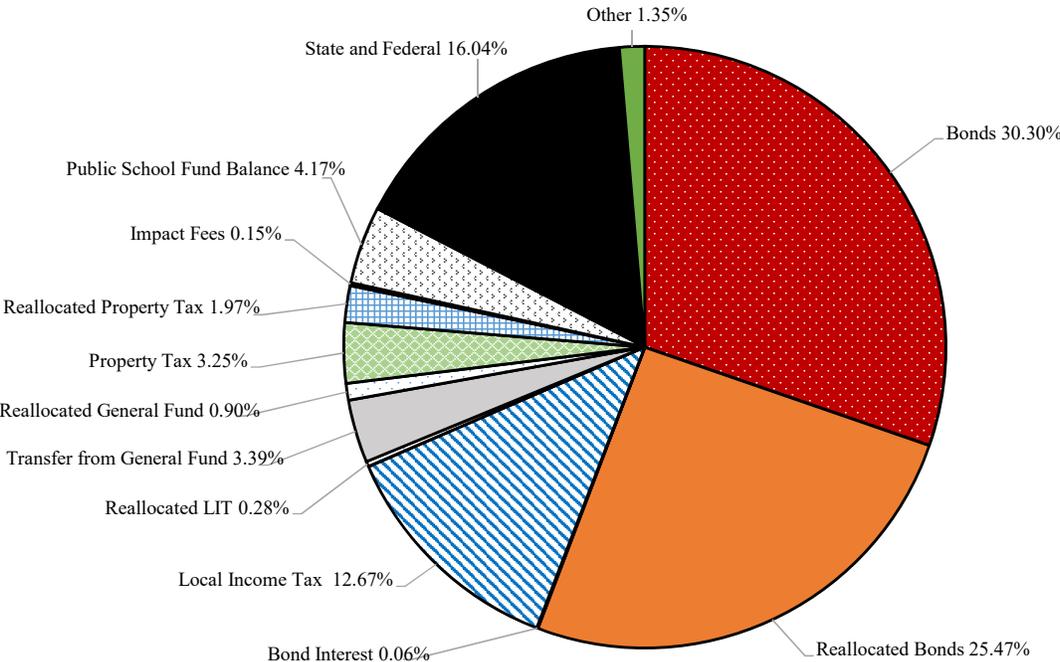
Fiscal Year 2020 Budget

\$65,792,708



Fiscal Year 2019 Budget

\$95,959,042



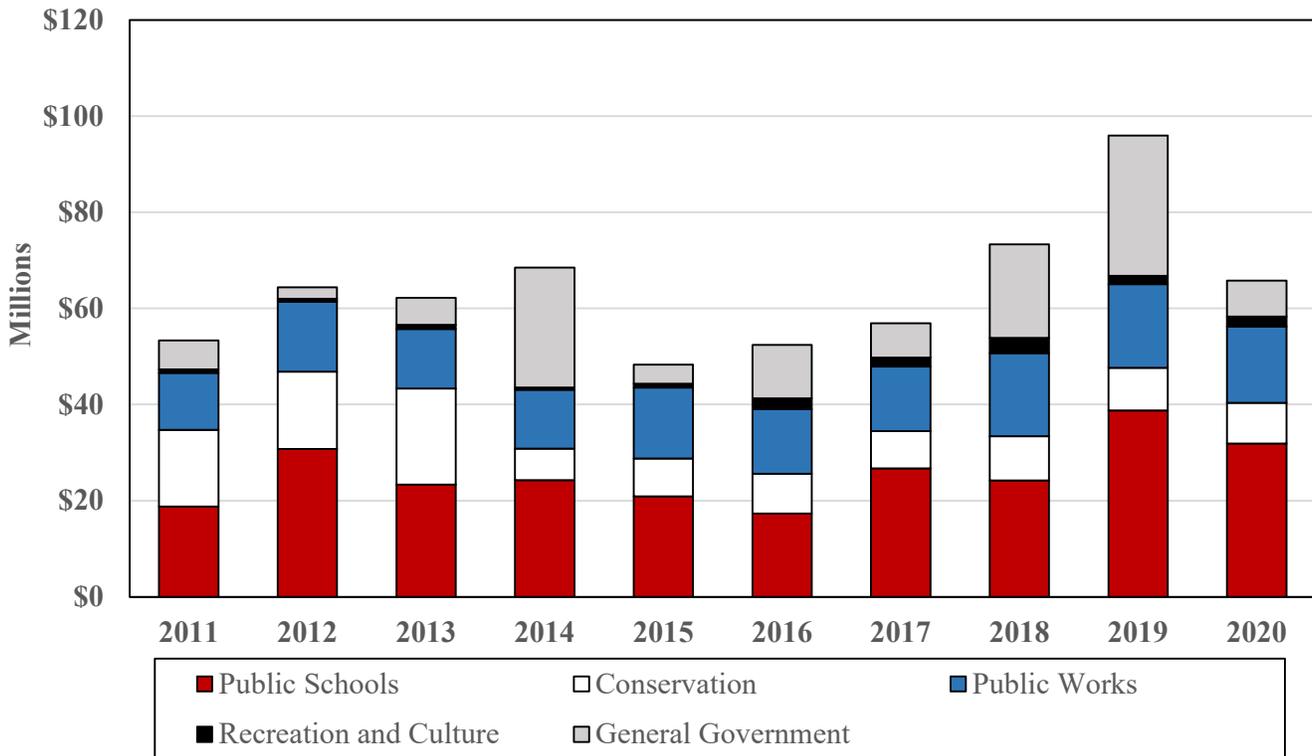
FY 18 - FY 20 Capital Fund Appropriations

Appropriation Area	Fiscal Year			\$ Change FY 19 to FY 20
	2018 Budget	2019 Budget	2020 Budget	
Public Schools	\$24,203,900	\$38,785,379	\$31,901,720	(\$6,883,659)
Conservation and Open Space	9,219,500	8,842,850	8,433,680	(409,170)
Public Works	17,272,405	17,420,494	15,900,500	(1,519,994)
Recreation and Culture	3,146,430	1,724,670	2,029,970	305,300
General Government	19,449,200	29,185,650	7,526,838	(21,658,812)
Total Appropriations	\$73,291,435	\$95,959,042	\$65,792,708	(\$30,166,334)

FY 18 - FY 20 Capital Fund Appropriations

Appropriation Area	Fiscal Year			\$ Change FY 19 to FY 20
	2018 Budget	2019 Budget	2020 Budget	
<u>Public Schools</u>	\$24,203,900	\$38,785,379	\$31,901,720	(\$6,883,659)
<u>Conservation and Open Space</u>	9,219,500	8,842,850	8,433,680	(409,170)
<u>Public Works</u>				
Roads	15,047,805	15,949,200	15,332,000	(617,200)
Bridges	2,224,600	1,471,294	568,500	(902,794)
Public Works Total	17,272,405	17,420,494	15,900,500	(1,519,994)
<u>Recreation and Culture</u>	3,146,430	1,724,670	2,029,970	305,300
<u>General Government</u>				
County Facilities	12,547,200	2,635,000	2,807,838	172,838
Criminal Justice/Public Safety	4,628,000	18,075,000	1,926,000	(16,149,000)
Farm Museum	1,450,000	0	160,000	160,000
Board of Elections	0	0	452,000	452,000
Carroll Community College	350,000	5,634,000	785,000	(4,849,000)
Libraries/Senior Centers	474,000	2,841,650	1,396,000	(1,445,650)
General Government Total	19,449,200	29,185,650	7,526,838	(21,658,812)
Total Appropriations	\$73,291,435	\$95,959,042	\$65,792,708	(\$30,166,334)

Capital Fund Appropriations



This chart shows appropriations to the five principal groupings in the Capital Fund for FY 11 - 20.

Public Schools includes school construction, renovation, and modernization projects.

Conservation includes agricultural preservation and easement programs, NPDES compliance projects, water development, and acquisition of property for other County uses, which may include future roadway easements and public facilities.

Public Works includes projects for the maintenance and construction of roads and bridges.

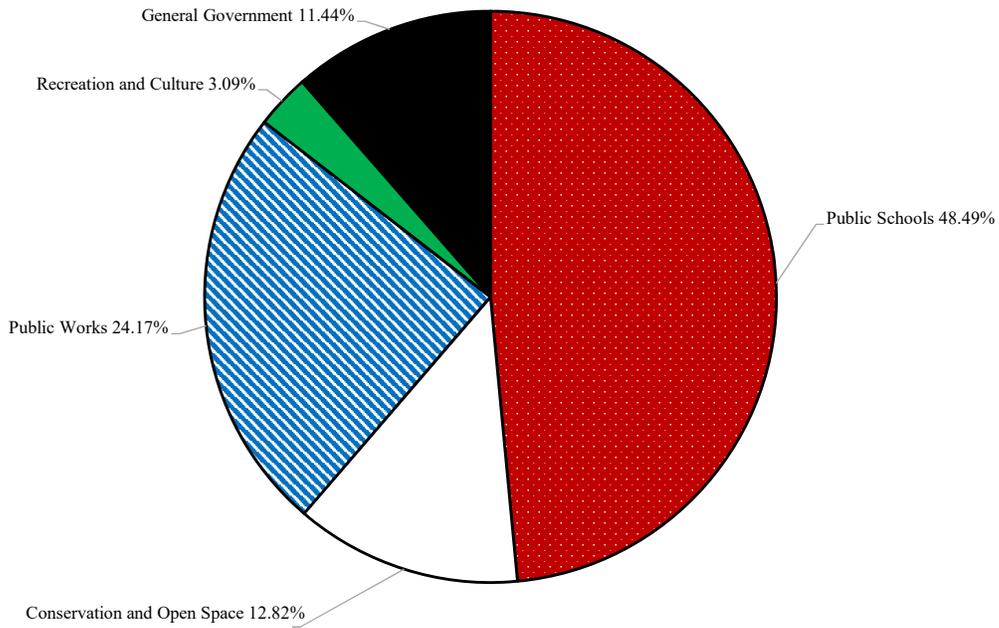
Recreation and Culture includes the purchase of land, development and restoration of parks, and preservation of Union Mills Homestead.

General Government includes projects for Public Safety, Carroll Community College, Carroll County Public Library, State's Attorney's Office, Technology Services, Senior Centers, Farm Museum, Board of Elections, and other County facilities.

Capital Fund Appropriations

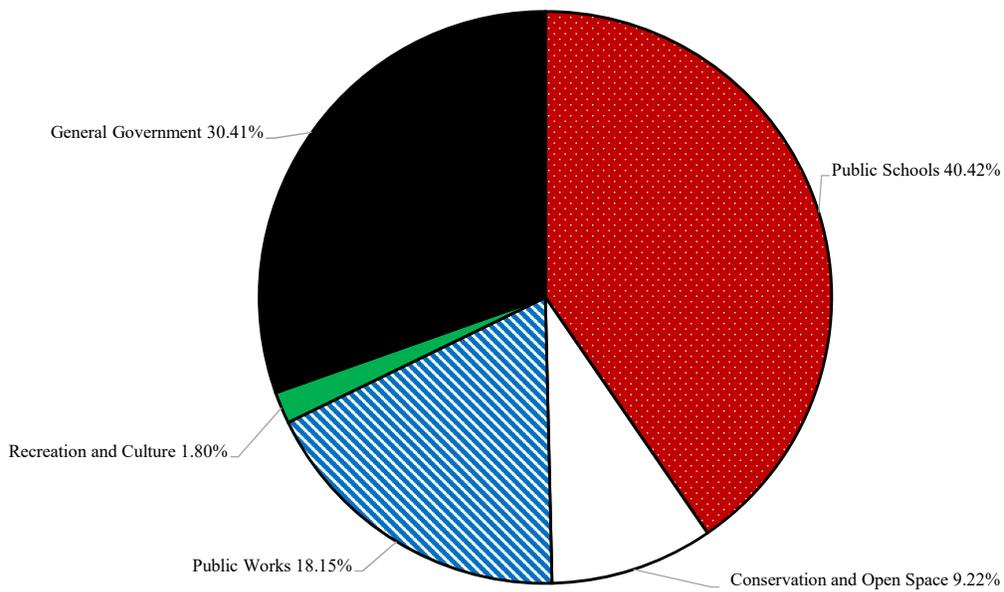
Fiscal Year 2020 Budget

\$65,792,708



Fiscal Year 2019 Budget

\$95,959,042



Community Investment Plan - Schedule of Reappropriations
Fiscal Year 2020

Reappropriations are a transfer of funds. They may occur when there are unspent budgeted funds from a completed or cancelled project, or when there is an unallocated project that holds funds for future use.

Capital Fund

Project		Source/Amount		
From	To	Current	Bonds	Other
8385 White Rock Road over Piney Run	8626 Ramp and Sidewalk Upgrades		\$60,264.83	
9674 Highway Safety Improvements	8506 Gorsuch Road Relocation			\$205,246.84
8624 Pavement Management 17	9920 Watershed Assessment and Improvement (NPDES)	\$532,999.12		
8624 Pavement Management 17	8813 Pavement Management 20		669,994.56	
8476 Rohrbaugh Road	8322 Babylon Road over Silver Run		40,500.00	
8506 Gorsuch Road Relocation	8813 Pavement Management 20		205,246.84	
8032 Silver Run Valley Road over Big Silver Run	8813 Pavement Management 20		126,011.38	
8294 Water Development	8813 Pavement Management 20		157,263.42	
8294 Water Development	9920 Watershed Assessment and Improvement (NPDES)		82,736.58	
8717 Stormwater Renovations 18	8820 Stormwater Renovations 20		92,465.80	
8766 Lucabaugh Mill Roundabout	8627 Storm Drain Rehabilitation		136,725.00	
8724 Sports Complex Overlay	8816 Sports Complex Lighting	8,169.05		
8121 Leister Park	8816 Sports Complex Lighting	23,010.00		
8631 DP&SM Resurfacing	8816 Sports Complex Lighting	4,321.45		
9736 Town Fund	8816 Sports Complex Lighting	29,799.50		
8412 County Phone Replacement	9921 Parking Lot Overlays	186.67		
8519 SIP ADA Restroom Addition	9921 Parking Lot Overlays	5,901.16		
9956 Fleet Lift Replacements	9954 County Building Systemic Renovations		22,925.74	
8729 MDEC	9954 County Building Systemic Renovations		200,000.00	
8737 NCHS BOE	9954 County Building Systemic Renovations		205,000.00	
8264 911 Radio System	8819 Public Safety Emergency Communications Radios	117,174.89		
8777 Countywide Transportation Master Plan	8819 Public Safety Emergency Communications Radios	13,000.00		
8735 CAD Records Management System	8819 Public Safety Emergency Communications Radios	4,704.20		
8711 HVAC System Replacement - Sandymount Elementary	8762 HVAC System Replacement - Winfield Elementary		696,250.00	
Total		\$739,266.04	\$2,695,384.15	\$205,246.84

Community Investment Plan For Fiscal Year 2020

	Source of Funding				
	Total FY 20	Local Other	Bonds	State	Federal and Other
PUBLIC SCHOOLS					
Career and Technology Center	\$2,493,000	\$0	\$2,493,000	\$0	\$0
High School Science Room Renovations	3,146,000	0	1,523,500	1,622,500	0
HVAC System Replacement - Spring Garden Elementary	3,175,000	0	3,175,000	0	0
HVAC System Replacement - Winfield Elementary	8,719,000	0	3,819,650	4,899,350	0
Paving	855,000	855,000	0	0	0
Roof Replacement - Cranberry Station Elementary	1,978,000	0	895,900	1,082,100	0
Technology Improvements	1,000,000	1,000,000	0	0	0
Transfer to Operating Budget for BOE Debt Service	10,225,720	10,225,720	0	0	0
Window Replacement - South Carroll High	155,000	0	155,000	0	0
Window Replacement - Westminster High	155,000	0	155,000	0	0
PUBLIC SCHOOLS TOTAL	\$31,901,720	\$12,080,720	\$12,217,050	\$7,603,950	\$0
CONSERVATION AND OPEN SPACE					
Agricultural Land Preservation	\$4,663,680	\$2,680,680	\$1,333,000	\$650,000	\$0
Stormwater Facility Renovation	320,000	0	320,000	0	0
Watershed Assessment and Improvement (NPDES)	3,450,000	732,999	2,493,401	0	223,600
CONSERVATION AND OPEN SPACE TOTAL	\$8,433,680	\$3,413,679	\$4,146,401	\$650,000	\$223,600
PUBLIC WORKS					
- ROADS -					
Highway Safety Improvements	\$30,000	\$0	\$0	\$30,000	\$0
Market Street Extended	500,000	0	0	500,000	0
Pavement Management Program	12,660,000	238,306	11,841,263	580,431	0
Pavement Preservation	1,114,000	0	0	1,114,000	0
Ramp and Sidewalk Upgrades	78,000	0	78,000	0	0
Small Drainage Structures	500,000	0	0	500,000	0
State Road Projects	100,000	100,000	0	0	0
Storm Drain Rehabilitation	215,000	0	215,000	0	0
Storm Drain Video Inspection	135,000	135,000	0	0	0
	\$15,332,000	\$473,306	\$12,134,263	\$2,724,431	\$0
- BRIDGES -					
Babylon Road over Silver Run	\$202,000	\$0	\$40,500	\$0	\$161,500
Bridge Inspection and Inventory	83,500	83,500	0	0	0
Bridge Maintenance and Structural Repair	71,000	71,000	0	0	0
Cleaning and Painting of Existing Bridge Structural Steel	212,000	42,000	0	0	170,000
	\$568,500	\$196,500	\$40,500	\$0	\$331,500
PUBLIC WORKS TOTAL	\$15,900,500	\$669,806	\$12,174,763	\$2,724,431	\$331,500
RECREATION AND CULTURE					
Bear Branch Nature Center Roof Replacement	\$270,000	\$27,000	\$0	\$243,000	\$0
Community Self-Help Projects	80,000	80,000	0	0	0
Double Pipe Creek Boat Ramp	28,000	6,000	0	22,000	0
Land Acquisition	700,000	0	0	700,000	0
Park Restoration	171,000	171,000	0	0	0
Sports Complex Lighting	683,000	68,300	0	614,700	0
Tot Lot Replacement	80,000	8,000	0	72,000	0
Town Fund	17,970	17,970	0	0	0
RECREATION AND CULTURE TOTAL	\$2,029,970	\$378,270	\$0	\$1,651,700	\$0
GENERAL GOVERNMENT					
Carroll Community College Systemic Renovations	\$435,000	\$0	\$208,000	\$227,000	\$0
Carroll Community College Technology	350,000	350,000	0	0	0
County Building Access System Replacements/Additions	280,000	280,000	0	0	0
County Building Systemic Renovations	712,500	0	712,500	0	0
County Technology	1,230,250	1,230,250	0	0	0
Elections Pollbooks and Printers	452,000	452,000	0	0	0
Facilities Asset Management and Work Order System	157,000	157,000	0	0	0
Farm Museum Tot Lot	160,000	160,000	0	0	0
Generator Replacement	185,000	0	185,000	0	0
Library Technology	100,000	100,000	0	0	0
Parking Lot Overlays	243,088	243,088	0	0	0
Public Safety Emergency Communication Radios	800,000	800,000	0	0	0
Public Safety Regional Water Supply	126,000	0	126,000	0	0
Public Safety Training Center	1,000,000	0	1,000,000	0	0
Westminster Library - Exploration Commons	1,296,000	0	0	800,000	496,000
GENERAL GOVERNMENT TOTAL	\$7,526,838	\$3,772,338	\$2,231,500	\$1,027,000	\$496,000
GRAND TOTAL	\$65,792,708	\$20,314,813	\$30,769,714	\$13,657,081	\$1,051,100

Capital Budget Summary

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
PUBLIC SCHOOLS									
Career and Technology Center	\$2,493,000	\$32,035,806	\$15,000,000	\$0	\$0	\$0	\$10,571,194	\$0	\$60,100,000
High School Science Room Renovations	3,146,000	0	0	0	0	0	2,619,000	0	5,765,000
HVAC Improvements and Replacements	0	4,806,000	9,122,000	6,296,000	7,355,000	9,426,000	0	0	37,005,000
HVAC System Replacement - Spring Garden Elementary	3,175,000	3,160,000	0	0	0	0	0	0	6,335,000
HVAC System Replacement - Winfield Elementary	8,719,000	0	0	0	0	0	515,000	0	9,234,000
Paving	855,000	725,000	965,000	825,000	875,000	1,000,000	0	0	5,245,000
Relocatable Classroom Removal	0	185,000	0	195,000	0	205,000	500,000	0	1,085,000
Roof Repairs	0	0	0	0	200,000	0	0	0	200,000
Roof Replacement - Cranberry Station Elementary	1,978,000	0	0	0	0	0	0	0	1,978,000
Roof Replacements	0	2,564,100	2,117,850	3,418,800	4,352,250	5,562,900	0	0	18,015,900
Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Transfer to Operating Budget for BOE Debt Service	10,225,720	11,101,031	11,544,231	12,924,240	14,230,976	14,424,355	0	0	74,450,553
Window Replacement - South Carroll High	155,000	1,575,000	0	0	0	0	0	0	1,730,000
Window Replacement - Westminster High	155,000	1,575,000	0	0	0	0	0	0	1,730,000
PUBLIC SCHOOLS TOTAL	\$31,901,720	\$58,726,937	\$39,749,081	\$24,659,040	\$28,013,226	\$31,618,255	\$14,205,194	\$0	\$228,873,453
SOURCES OF FUNDING:									
Local Income Tax	\$12,080,720	\$13,011,031	\$13,509,231	\$14,944,240	\$16,305,976	\$16,629,355	\$800,000	\$0	\$87,280,553
Bonds	11,520,800	28,484,106	5,346,150	3,611,700	7,460,950	6,721,450	1,656,000	0	64,801,156
Reallocated Bonds	696,250	0	0	0	0	0	10,471,194	0	11,167,444
State School Construction	7,603,950	17,231,800	20,893,700	6,103,100	4,246,300	8,267,450	1,278,000	0	65,624,300
PUBLIC SCHOOLS TOTAL	\$31,901,720	\$58,726,937	\$39,749,081	\$24,659,040	\$28,013,226	\$31,618,255	\$14,205,194	\$0	\$228,873,453

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
CONSERVATION AND OPEN SPACE									
Agricultural Land Preservation	\$4,663,680	\$4,678,190	\$5,003,940	\$4,983,000	\$4,983,000	\$4,983,000	\$0	\$0	\$29,294,810
Stormwater Facility Renovation	320,000	310,000	310,000	310,000	310,000	310,000	0	0	1,870,000
Watershed Assessment and Improvement (NPDES)	3,450,000	3,350,000	3,450,000	3,550,000	3,650,000	3,750,000	0	0	21,200,000
CONSERVATION AND OPEN SPACE TOTAL	\$8,433,680	\$8,338,190	\$8,763,940	\$8,843,000	\$8,943,000	\$9,043,000	\$0	\$0	\$52,364,810
SOURCES OF FUNDING:									
Transfer from General Fund	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Reallocated GF Transfer	532,999	0	0	0	0	0	0	0	532,999
Property Tax	2,680,680	2,695,190	3,020,940	3,000,000	3,000,000	3,000,000	0	0	17,396,810
Bonds	3,971,199	4,422,000	4,493,000	4,563,000	4,631,500	4,698,400	0	0	26,779,099
Reallocated Bonds	175,202	0	0	0	0	0	0	0	175,202
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	150,000	150,000	150,000	150,000	150,000	150,000	0	0	900,000
Municipal	223,600	571,000	600,000	630,000	661,500	694,600	0	0	3,380,700
CONSERVATION AND OPEN SPACE TOTAL	\$8,433,680	\$8,338,190	\$8,763,940	\$8,843,000	\$8,943,000	\$9,043,000	\$0	\$0	\$52,364,810

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
ROADS									
Highway Safety Improvements	\$30,000	\$32,000	\$33,000	\$35,000	\$37,000	\$38,000	\$0	\$0	\$205,000
Market Street Extended	500,000	0	0	0	0	0	1,991,005	0	2,491,005
Pavement Management Program	12,660,000	12,861,000	12,806,000	10,853,000	15,125,000	15,878,000	0	0	80,183,000
Pavement Preservation	1,114,000	1,147,000	1,181,000	1,216,000	1,275,000	1,350,000	0	0	7,283,000
Ramp and Sidewalk Upgrades	78,000	81,000	85,000	88,000	92,000	96,000	0	0	520,000
Small Drainage Structures	500,000	223,500	253,000	283,000	313,000	343,500	0	0	1,916,000
State Road Projects	100,000	100,000	100,000	0	0	0	664,990	0	964,990
Storm Drain Rehabilitation	215,000	223,500	253,000	283,000	313,000	343,500	0	0	1,631,000
Storm Drain Video Inspection	135,000	139,000	143,000	147,000	151,000	156,000	0	0	871,000
ROADS TOTAL	\$15,332,000	\$14,807,000	\$14,854,000	\$12,905,000	\$17,306,000	\$18,205,000	\$2,655,995	\$0	\$96,064,995
SOURCES OF FUNDING:									
Transfer from General Fund	\$473,306	\$100,000	\$100,000	\$0	\$151,000	\$1,256,000	\$664,990	\$0	\$2,745,296
Local Income Tax	0	0	0	0	0	0	758,005	0	758,005
Bonds	10,778,757	12,552,000	12,564,000	10,678,000	14,867,000	15,685,000	1,233,000	0	78,357,757
Reallocated Bonds	1,355,506	0	0	0	0	0	0	0	1,355,506
State Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	2,548,431	1,979,000	2,014,000	2,051,000	2,112,000	1,088,000	0	0	11,792,431
ROADS TOTAL	\$15,332,000	\$14,807,000	\$14,854,000	\$12,905,000	\$17,306,000	\$18,205,000	\$2,655,995	\$0	\$96,064,995

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
BRIDGES									
Babylon Road over Silver Run	\$202,000	\$0	\$0	\$0	\$0	\$0	\$1,027,999	\$0	\$1,229,999
Bridge Inspection and Inventory	83,500	44,000	45,000	47,000	49,000	52,000	0	0	320,500
Bridge Maintenance and Structural Repair	71,000	75,000	78,000	82,000	85,000	89,000	0	0	480,000
Cleaning and Painting of Bridge Structural Steel	212,000	223,000	234,000	246,000	258,000	271,000	0	0	1,444,000
Gaither Road over South Branch Patapsco	0	1,997,000	0	0	0	0	275,000	0	2,272,000
Hawks Hill Road over Little Pipe Creek Tributary	0	0	255,000	0	510,000	0	0	0	765,000
McKinstry's Mill Road over Little Pipe Creek	0	0	0	0	250,000	0	0	1,668,000	1,918,000
BRIDGES TOTAL	\$568,500	\$2,339,000	\$612,000	\$375,000	\$1,152,000	\$412,000	\$1,302,999	\$1,668,000	\$8,429,499
SOURCES OF FUNDING:									
Transfer from General Fund	\$196,500	\$164,000	\$170,000	\$178,000	\$186,000	\$195,000	\$0	\$0	\$1,089,500
Bonds	0	459,400	255,000	0	560,000	0	255,716	333,600	1,863,716
Reallocated Bonds	40,500	0	0	0	0	0	0	0	40,500
State Highway Administration	0	0	0	0	0	0	8,883	0	8,883
Federal Highway/Bridge	331,500	1,715,600	187,000	197,000	406,000	217,000	1,038,400	1,334,400	5,426,900
BRIDGES TOTAL	\$568,500	\$2,339,000	\$612,000	\$375,000	\$1,152,000	\$412,000	\$1,302,999	\$1,668,000	\$8,429,499

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
RECREATION AND CULTURE									
Bear Branch Nature Center Pavilion Replacement	\$0	\$0	\$0	\$0	\$197,000	\$0	\$0	\$0	\$197,000
Bear Branch Nature Center Roof Replacement	270,000	0	0	0	0	0	0	0	270,000
Community Self-Help Projects	80,000	82,000	84,000	86,000	88,000	90,000	0	0	510,000
Deer Park Lighting Replacement	0	0	0	0	0	291,000	0	0	291,000
Double Pipe Creek Boat Ramp	28,000	0	0	0	0	0	32,000	0	60,000
Gillis Falls Trail	0	467,000	0	0	0	0	0	0	467,000
Hashawha and Bear Branch Paving	0	0	536,000	0	0	0	0	0	536,000
Kringgold Park Phase II	0	400,000	0	0	0	0	0	0	400,000
Land Acquisition	700,000	371,000	350,000	350,000	350,000	350,000	0	0	2,471,000
Leister Park Phase II	0	0	191,000	0	0	0	0	0	191,000
Northwest Trail	0	0	0	0	0	1,100,000	0	0	1,100,000
Old Liberty Road Park Paving	0	0	0	0	114,000	0	0	0	114,000
Park Restoration	171,000	175,000	180,000	185,000	190,000	195,000	0	0	1,096,000
Piney Run Pavilion Road Paving	0	0	213,000	0	0	0	0	0	213,000
Piney Run Pavilion Replacement	0	0	0	0	181,000	0	0	0	181,000
Sports Complex Building Roof	0	0	0	193,000	0	0	0	0	193,000
Sports Complex Lighting	683,000	280,000	500,000	0	0	0	0	0	1,463,000
Tot Lot Replacement	80,000	83,000	86,000	89,000	92,000	97,000	0	0	527,000
Town Fund	17,970	18,560	17,780	17,780	17,780	17,780	0	0	107,650
Union Mills Flume, Shaft, and Waterwheel Replacement	0	0	0	164,000	435,000	0	291,000	0	890,000
RECREATION AND CULTURE TOTAL	\$2,029,970	\$1,876,560	\$2,157,780	\$1,084,780	\$1,664,780	\$2,140,780	\$323,000	\$0	\$11,277,650
SOURCES OF FUNDING:									
Transfer from General Fund	\$312,970	\$323,860	\$413,980	\$316,980	\$354,180	\$351,580	\$0	\$0	\$2,073,550
Reallocated GF Transfer	65,300	0	0	0	0	0	0	0	65,300
Bonds	0	0	0	164,000	435,000	0	195,000	0	794,000
Impact Fee - Parks	0	325,411	170,000	0	0	600,000	0	0	1,095,411
Reallocated Impact Fee - Parks	0	4,589	0	0	0	0	0	0	4,589
Program Open Space	1,651,700	1,222,700	1,573,800	603,800	875,600	1,189,200	32,000	0	7,148,800
State Miscellaneous Grants	0	0	0	0	0	0	96,000	0	96,000
RECREATION AND CULTURE TOTAL	\$2,029,970	\$1,876,560	\$2,157,780	\$1,084,780	\$1,664,780	\$2,140,780	\$323,000	\$0	\$11,277,650

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
GENERAL GOVERNMENT									
Carroll Community College Systemic Renovations	\$435,000	\$0	\$0	\$0	\$0	\$0	\$5,434,000	\$0	\$5,869,000
Carroll Community College Technology	350,000	350,000	350,000	0	0	0	700,000	0	1,750,000
Charles Carroll Gymnasium and Community Center	0	420,000	0	0	0	0	3,510,000	0	3,930,000
County Building Access System Replacements/Additions	280,000	0	0	0	0	0	556,000	0	836,000
County Building Systemic Renovations	712,500	748,600	788,500	826,500	864,500	912,000	0	0	4,852,600
County Technology	1,230,250	1,265,400	1,307,580	1,368,000	1,368,000	1,558,000	0	0	8,097,230
Courthouse Annex Renovation	0	116,600	0	0	0	0	152,400	0	269,000
Elections Pollbooks and Printers	452,000	0	0	0	0	0	0	0	452,000
Facilities Asset Management and Work Order System	157,000	0	0	0	0	0	0	0	157,000
Farm Museum Tot Lot	160,000	0	0	0	0	0	0	0	160,000
Fleet Lift Replacements	0	0	212,000	0	212,000	0	0	0	424,000
Generator Replacement	185,000	132,000	139,000	146,000	153,000	161,000	0	0	916,000
Library Technology	100,000	100,000	100,000	100,000	100,000	100,000	0	0	600,000
Parking Lot Overlays	243,088	279,000	322,000	367,000	436,000	222,000	0	0	1,869,088
Public Safety Emergency Communication Radios	800,000	824,000	849,000	874,000	900,000	927,000	0	0	5,174,000
Public Safety Regional Water Supply	126,000	132,300	139,000	146,000	153,000	160,000	0	0	856,300
Public Safety Training Center	1,000,000	1,000,000	1,000,000	0	0	0	4,300,000	0	7,300,000
Sheriff's Office - Eldersburg Precinct	0	0	0	468,000	4,497,000	0	0	0	4,965,000
Westminster Library - Exploration Commons	1,296,000	0	0	0	0	0	2,750,650	0	4,046,650
GENERAL GOVERNMENT TOTAL	\$7,526,838	\$5,367,900	\$5,207,080	\$4,295,500	\$8,683,500	\$4,040,000	\$17,403,050	\$0	\$52,523,868
SOURCES OF FUNDING:									
Transfer from General Fund	\$3,471,371	\$2,818,400	\$2,928,580	\$2,709,000	\$2,804,000	\$2,807,000	\$1,122,001	\$0	\$18,660,352
Reallocated GF Transfer	140,967	0	0	0	0	0	133,999	0	274,966
Bonds	1,803,574	1,547,326	1,278,500	1,586,500	5,879,500	1,233,000	7,193,400	0	20,521,800
Reallocated Bonds	427,926	2,174	0	0	0	0	2,400,000	0	2,830,100
Hotel Tax	160,000	0	0	0	0	0	0	0	160,000
MD Higher Education Commission	227,000	0	0	0	0	0	2,753,000	0	2,980,000
MD Library Development	800,000	0	0	0	0	0	1,187,125	0	1,987,125
State Miscellaneous Grants	0	1,000,000	1,000,000	0	0	0	1,650,000	0	3,650,000
Private	496,000	0	0	0	0	0	963,525	0	1,459,525
GENERAL GOVERNMENT TOTAL	\$7,526,838	\$5,367,900	\$5,207,080	\$4,295,500	\$8,683,500	\$4,040,000	\$17,403,050	\$0	\$52,523,868

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 - 2025

Capital Fund

	2020	2021	Fiscal Year 2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
GRAND TOTAL USES	\$65,792,708	\$91,455,587	\$71,343,881	\$52,162,320	\$65,762,506	\$65,459,035	\$35,890,238	\$1,668,000	\$449,534,275
SOURCE OF FUNDING									
- LOCAL -									
Transfer from General Fund	\$4,654,146	\$3,406,260	\$3,612,560	\$3,203,980	\$3,495,180	\$4,609,580	\$1,786,991	\$0	\$24,768,697
Reallocated GF Transfer	739,266	0	0	0	0	0	133,999	0	873,265
Local Income Tax	12,080,720	13,011,031	13,509,231	14,944,240	16,305,976	16,629,355	1,558,005	0	88,038,558
Property Tax	2,680,680	2,695,190	3,020,940	3,000,000	3,000,000	3,000,000	0	0	17,396,810
Bonds	28,074,330	47,464,832	23,936,650	20,603,200	33,833,950	28,337,850	10,533,116	333,600	193,117,528
Reallocated Bonds	2,695,384	2,174	0	0	0	0	12,871,194	0	15,568,752
Impact Fee - Parks	0	325,411	170,000	0	0	600,000	0	0	1,095,411
Reallocated Impact Fee - Parks	0	4,589	0	0	0	0	0	0	4,589
Hotel Tax	160,000	0	0	0	0	0	0	0	160,000
LOCAL TOTAL	\$51,084,527	\$66,909,487	\$44,249,381	\$41,751,420	\$56,635,106	\$53,176,785	\$26,883,305	\$333,600	\$341,023,611
- STATE -									
State Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$8,883	\$0	\$1,064,883
Highway User Revenue	2,548,431	1,979,000	2,014,000	2,051,000	2,112,000	1,088,000	0	0	11,792,431
Program Open Space	1,651,700	1,222,700	1,573,800	603,800	875,600	1,189,200	32,000	0	7,148,800
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	150,000	150,000	150,000	150,000	150,000	150,000	0	0	900,000
State School Construction	7,603,950	17,231,800	20,893,700	6,103,100	4,246,300	8,267,450	1,278,000	0	65,624,300
MD Higher Education Commission	227,000	0	0	0	0	0	2,753,000	0	2,980,000
MD Library Development	800,000	0	0	0	0	0	1,187,125	0	1,987,125
State Miscellaneous Grants	0	1,000,000	1,000,000	0	0	0	1,746,000	0	3,746,000
STATE TOTAL	\$13,657,081	\$22,259,500	\$26,307,500	\$9,583,900	\$8,059,900	\$11,370,650	\$7,005,008	\$0	\$98,243,539
- FEDERAL -									
Federal Highway/Bridge	\$331,500	\$1,715,600	\$187,000	\$197,000	\$406,000	\$217,000	\$1,038,400	\$1,334,400	\$5,426,900
FEDERAL TOTAL	\$331,500	\$1,715,600	\$187,000	\$197,000	\$406,000	\$217,000	\$1,038,400	\$1,334,400	\$5,426,900
- OTHER -									
Municipal	\$223,600	\$571,000	\$600,000	\$630,000	\$661,500	\$694,600	\$0	\$0	\$3,380,700
Private	496,000	0	0	0	0	0	963,525	0	1,459,525
OTHER TOTAL	\$719,600	\$571,000	\$600,000	\$630,000	\$661,500	\$694,600	\$963,525	\$0	\$4,840,225
GRAND TOTAL SOURCES	\$65,792,708	\$91,455,587	\$71,343,881	\$52,162,320	\$65,762,506	\$65,459,035	\$35,890,238	\$1,668,000	\$449,534,275

Enterprise Funds

Airport Enterprise Fund

Airport Enterprise Fund Operating Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 18	Budget FY 19	Budget FY 19		From Orig. FY 19	From Adj. FY 19
Fuel Sales	\$86,765	\$84,500	\$84,500	\$98,000	15.98%	15.98%
Rents	160,912	155,580	155,580	155,580	0.00%	0.00%
Corporate Hanger Rental	578,136	592,660	592,660	618,300	4.33%	4.33%
Pass-Through Utilities/Taxes	118,415	137,930	137,930	137,930	0.00%	0.00%
Miscellaneous	281	3,680	3,680	3,680	0.00%	0.00%
Total Sources of Funding	\$944,509	\$974,350	\$974,350	\$1,013,490	4.02%	4.02%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 18	Budget FY 19	Budget FY 19		From Orig. FY 19	From Adj. FY 19
Airport Operations	\$597,623	\$806,745	\$843,865	\$864,776	7.19%	2.48%
Revenue in Excess of Expenses	346,886	167,605	130,485	148,714	-11.27%	13.97%
Total Uses of Funding	\$944,509	\$974,350	\$974,350	\$1,013,490	4.02%	4.02%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
AIRPORT ENTERPRISE FUND:									
Grounds and Maintenance Equipment	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	\$0	\$0	\$105,000
AIRPORT ENTERPRISE FUND TOTAL	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	\$0	\$0	\$105,000
SOURCES OF FUNDING:									
Federal Aviation Administration	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	\$0	\$0	\$105,000
AIRPORT ENTERPRISE FUND TOTAL	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	\$0	\$0	\$105,000

Fiber Network Enterprise Fund

Fiber Network Enterprise Fund Operating Summary

Sources of Funding	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Dark Fiber Lease	\$212,140	\$283,000	\$247,200	\$252,200	-10.88%	2.02%
Transfer from Fund Balance	204,000	134,700	174,500	192,800	43.13%	10.49%
Total Sources of Funding	\$416,140	\$417,700	\$421,700	\$445,000	6.54%	5.53%

Uses of Funding	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Fiber Network	\$91,861	\$417,700	\$421,700	\$445,000	6.54%	5.53%
Revenue in Excess of Expenses	324,279	0	0	0	0.00%	0.00%
Total Uses of Funding	\$416,140	\$417,700	\$421,700	\$445,000	6.54%	5.53%

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COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
FIBER NETWORK ENTERPRISE FUND:									
CCPN Equipment Replacement	\$0	\$0	\$0	\$1,015,000	\$0	\$0	\$0	\$0	\$1,015,000
FIBER NETWORK ENTERPRISE FUND TOTAL	\$0	\$0	\$0	\$1,015,000	\$0	\$0	\$0	\$0	\$1,015,000
SOURCES OF FUNDING:									
Enterprise Fund - Fiber	\$0	\$0	\$0	\$1,015,000	\$0	\$0	\$0	\$0	\$1,015,000
FIBER NETWORK ENTERPRISE FUND TOTAL	\$0	\$0	\$0	\$1,015,000	\$0	\$0	\$0	\$0	\$1,015,000

Firearms Enterprise Fund

Firearms Enterprise Fund Operating Summary

Source of Funding	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
User Fees	\$152,482	\$159,600	\$159,600	\$150,000	-6.02%	-6.02%
Concession Fees	4,727	5,000	5,000	1,200	-76.00%	-76.00%
Recycling	0	0	0	6,000	100.00%	100.00%
Interest Income	2,042	2,000	2,000	2,000	0.00%	0.00%
Transfer from Fund Balance	0	47,850	47,850	0	100.00%	100.00%
Total Sources of Funding	\$159,251	\$214,450	\$214,450	\$159,200	-25.76%	-25.76%

Uses of Funding	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Firearms Facility Operations	\$149,796	\$214,450	\$214,450	\$159,200	-25.76%	-28.32%
Revenue in Excess of Expenses	9,455	0	0	0	0.00%	0.00%
Total Uses of Funding	\$159,251	\$214,450	\$214,450	\$159,200	-25.76%	-25.76%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

Septage Enterprise Fund

Septage Enterprise Fund Operating Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 18	Budget FY 19	Budget FY 19	FY 20	From Orig. FY 19	From Adj. FY 19
Septage Processing Fee	\$1,176,001	\$975,000	\$975,000	\$1,040,000	6.67%	6.67%
Interest Income	19,380	10,000	10,000	33,750	237.50%	237.50%
Miscellaneous	202	0	0	0	0.00%	0.00%
Total Sources of Funding	\$1,195,583	\$985,000	\$985,000	\$1,073,750	9.01%	9.01%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 18	Budget FY 19	Budget FY 19	FY 20	From Orig. FY 19	From Adj. FY 19
Septage Facility Operations	\$673,282	\$787,067	\$787,067	\$827,760	5.17%	5.17%
Capital - Repair, Replace, Rehabilitate	522,301	197,933	197,933	245,990	24.28%	24.28%
Total Uses of Funding	\$1,195,583	\$985,000	\$985,000	\$1,073,750	9.01%	9.01%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. The line item Capital - Repair, Replace, Rehabilitate captures the annual amount generated by the operating revenue available to repair, replace, or rehabilitate capital assets.

Solid Waste Enterprise Fund

Solid Waste Enterprise Fund Operating Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 18	Budget FY 19	Budget FY 19	Budget FY 20	From Orig. FY 19	From Adj. FY 19
Tipping Fees	\$6,605,481	\$6,558,100	\$6,558,100	\$6,711,700	2.34%	2.34%
County Hauling	6,075	5,500	5,500	5,500	0.00%	0.00%
Interest	84,316	60,000	60,000	150,000	150.00%	150.00%
Rents and Royalties	159,998	160,000	160,000	175,600	9.75%	9.75%
Recycling	238,911	106,470	106,470	160,000	50.28%	50.28%
Miscellaneous	11,050	270,000	270,000	7,500	-97.22%	-97.22%
Transfer from General Fund	2,415,000	2,415,000	2,415,000	615,000	-74.53%	-74.53%
Transfer from Fund Balance	0	0	0	399,470	100.00%	100.00%
Total Sources of Funding	\$9,520,831	\$9,575,070	\$9,575,070	\$8,224,770	-14.10%	-14.10%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 18	Budget FY 19	Budget FY 19	Budget FY 20	From Orig. FY 19	From Adj. FY 19
Solid Waste Management	\$346,457	\$341,815	\$362,590	\$367,550	7.53%	1.37%
Closed Landfills	196,913	226,740	226,740	229,480	1.21%	1.21%
Northern Landfill	2,929,290	2,294,840	2,298,015	2,228,060	-2.91%	-3.04%
Recycling Operations	854,146	803,945	804,260	1,228,590	52.82%	52.76%
Solid Waste Accounting Administration	(1,039,345)	754,785	760,125	860,790	14.04%	13.24%
Solid Waste Transfer Station	3,809,664	3,034,300	3,034,300	3,310,300	9.10%	9.10%
Revenue in Excess of Expenses	2,423,706	2,118,645	2,089,040	0	-100.00%	-100.00%
Total Uses of Funding	\$9,520,831	\$9,575,070	\$9,575,070	\$8,224,770	-14.10%	-14.10%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

Utilities Enterprise Fund

Utilities Enterprise Fund Operating Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 18	Budget FY 19	Budget FY 19		From Orig. FY 19	From Adj. FY 19
MES Reimbursement	\$16,452	\$15,000	\$15,000	\$18,000	20.00%	20.00%
Water Usage	4,677,793	5,005,780	4,602,463	4,974,922	-0.62%	8.09%
Sewer Usage	5,785,610	6,063,300	5,831,873	6,108,673	0.75%	4.75%
Lateral/Meter Service	0	6,500	6,500	0	-100.00%	-100.00%
Interest Income	70,547	50,000	50,000	115,000	130.00%	130.00%
Rents	201,914	209,000	209,000	213,000	1.91%	1.91%
Miscellaneous	166,218	88,000	88,000	106,570	21.10%	21.10%
Transfer from General Fund	212,110	369,820	369,820	521,230	40.94%	40.94%
Total Sources of Funding	\$11,130,644	\$11,807,400	\$11,172,656	\$12,057,395	2.12%	7.92%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 18	Budget FY 19	Budget FY 19		From Orig. FY 19	From Adj. FY 19
BOU Administration	\$1,660,350	\$1,723,800	\$1,601,010	\$1,833,330	6.35%	14.51%
Board of Education Facilities	194,398	207,820	209,830	330,230	58.90%	57.38%
Freedom Sewer	3,039,928	2,783,690	2,682,170	2,785,410	0.06%	3.85%
Freedom Water	3,731,322	3,337,410	3,117,040	3,549,930	6.37%	13.89%
Hampstead Sewer	1,022,424	942,500	942,470	981,690	4.16%	4.16%
Other Water and Sewer	196,151	124,900	125,890	155,130	24.20%	23.23%
Capital - Repair, Replace, Rehabilitate	1,286,072	2,687,280	2,494,246	2,421,675	-9.88%	-2.91%
Total Uses of Funding	\$11,130,644	\$11,807,400	\$11,172,656	\$12,057,395	2.12%	7.92%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. The line item Capital - Repair, Replace, Rehabilitate captures the annual amount generated by the operating revenue available to repair, replace, or rehabilitate capital assets.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

	2020	2021	2022	2023	2024	2025	Prior Allocation	Balance To Complete	Total Project Cost
UTILITIES ENTERPRISE FUND									
Billing Software	\$0	\$0	\$0	\$28,000	\$0	\$0	\$0	\$0	\$28,000
County Water Line Rehabilitation/Replacement	726,000	759,000	798,000	837,000	879,000	923,000	0	0	4,922,000
Fairhaven Well House Rehabilitation	0	125,000	0	0	0	0	0	0	125,000
Freedom Sewer Rehabilitation	175,000	181,000	190,000	204,000	210,000	215,000	0	0	1,175,000
Freedom Wells and Connections	97,000	367,000	250,000	836,000	0	0	982,000	0	2,532,000
Freedom WTP Membrane Replacement	174,000	174,000	174,000	174,000	174,000	174,000	0	0	1,044,000
Hampstead Sewer Rehabilitation	55,000	264,000	280,000	290,000	310,000	330,000	0	0	1,529,000
Hydrant Replacements	99,000	0	0	0	0	0	284,000	0	383,000
North Pump Station Upgrade	180,000	0	0	0	0	0	2,260,000	0	2,440,000
Patapsco Valley Pump Station Upgrade	0	0	0	0	305,000	2,210,000	0	0	2,515,000
Pleasant Valley WWTP Rehabilitation	0	0	0	0	387,000	0	0	0	387,000
Runnymede Wastewater Treatment Facility Rehabilitation	28,000	0	44,000	297,000	0	0	0	0	369,000
Sewer Grinder Installation/Rehabilitation	60,500	60,500	0	0	0	0	60,500	0	181,500
Sewer Line Repair, Replacement, and New Installations	110,000	116,000	121,000	128,000	134,000	141,000	0	0	750,000
Sewer Manhole Rehabilitation	80,000	83,000	87,000	91,000	96,000	99,000	0	0	536,000
Shiloh Pump Station Expansion	0	0	0	220,000	1,455,000	0	0	0	1,675,000
South Carroll Wastewater Treatment Facility Rehabilitation	163,000	385,000	0	0	0	0	0	0	548,000
Standby Generator Replacement	147,000	144,000	37,000	66,000	66,000	66,000	0	0	526,000
Sykesville Pump Station Expansion	0	0	0	290,000	2,106,000	0	0	0	2,396,000
Tank Rehabilitations and Replacements	640,000	640,000	640,000	640,000	640,000	0	0	0	3,200,000
Town of Sykesville Streetscape Water and Sewer Upgrades	715,000	737,000	0	0	0	0	1,250,000	0	2,702,000
Town of Sykesville Water and Sewer Upgrades	0	1,065,000	1,090,000	1,122,000	0	0	0	0	3,277,000
Water Main Loops	440,000	440,000	440,000	440,000	440,000	0	352,000	0	2,552,000
Water Main Valve Replacements	357,000	357,000	357,000	357,000	357,000	357,000	0	0	2,142,000
Water Meters	632,500	649,000	671,000	687,500	709,500	731,000	0	0	4,080,500
Water Service Line Replacement	281,800	295,900	310,800	326,700	342,600	352,000	0	0	1,909,800
Water/Sewer Studies	280,500	0	0	0	0	0	1,292,500	0	1,573,000
Winfield Pump Station Rehabilitation	0	0	181,500	0	0	0	0	0	181,500
UTILITIES ENTERPRISE FUND TOTAL	\$5,441,300	\$6,842,400	\$5,671,300	\$7,034,200	\$8,611,100	\$5,598,000	\$6,481,000	\$0	\$45,679,300
SOURCES OF FUNDING:									
Transfer from General Fund	\$191,000	\$385,000	\$225,500	\$297,000	\$0	\$0	\$550,000	\$0	\$1,648,500
Utilities Maintenance Fee	1,987,500	3,091,000	2,401,000	2,449,500	1,349,500	731,000	352,000	0	12,361,500
Utilities Sewer User Fees	840,493	848,500	715,000	1,270,000	4,850,500	1,890,000	1,645,229	0	12,059,722
Reallocated Utilities Sewer User Fees	17,257	0	0	0	0	0	95,271	0	112,528
Utilities Water User Fees	2,315,050	2,517,900	2,329,800	3,017,700	2,258,600	1,872,000	2,708,500	0	17,019,550
Area Connection Charges	90,000	0	0	0	152,500	1,105,000	1,130,000	0	2,477,500
UTILITIES ENTERPRISE FUND TOTAL	\$5,441,300	\$6,842,400	\$5,671,300	\$7,034,200	\$8,611,100	\$5,598,000	\$6,481,000	\$0	\$45,679,300

Community Investment Plan - Schedule of Reappropriations
Fiscal Year 2020

Reappropriations are a transfer of funds. They may occur when there are unspent budgeted funds from a completed or cancelled project, or when there is an unallocated project that holds funds for future use.

Enterprise Funds

	Project		Source/Amount		
	From	To	Current	Bonds	Other
6423 North Carroll Farms Pump Station Rehabilitation		6453 Sewer Grinder Installation/Rehabilitation	\$17,257.01		
		Total	\$17,257.01	\$0.00	\$0.00

Grant Fund

Grant Fund Summary

Sources of Funding	Actual	Original	Adjusted ¹	Budget	% Change
	FY 18	Budget FY 19	Budget FY 19	FY 20	From Adj. FY 19
Federal	\$6,450,623	\$5,729,022	\$5,819,007	\$5,898,342	1.36%
Federal / Pass thru State	3,860,409	4,825,610	5,394,504	4,527,011	-16.08%
State	2,752,925	3,036,630	3,080,651	3,687,958	19.71%
Endowments	81,241	30,000	30,000	30,000	0.00%
Recreation Program Fees	228,356	185,000	185,000	185,000	0.00%
Miscellaneous	836,186	0	0	150,000	0.00%
Donations	216,116	61,500	62,900	57,045	-9.31%
County Match/Contribution ²	1,471,620	1,621,980	1,799,216	1,870,440	3.96%
Total Sources of Funding	\$15,897,476	\$15,489,742	\$16,371,277	\$16,405,796	0.21%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change
	FY 18	Budget FY 19	Budget FY 19	FY 20	From Adj. FY 19
Aging and Disabilities	\$2,127,849	\$1,907,638	\$1,731,894	\$2,247,521	29.77%
Business Employment Resource Center	1,171,884	1,265,441	1,300,514	1,180,560	-9.22%
Circuit Court	848,236	965,695	899,577	1,012,462	12.55%
Citizen Services State	1,687	4,000	4,000	4,000	0.00%
Comprehensive Planning	77,328	55,300	55,300	117,050	111.66%
Conservation and Natural Resources	17,824	0	0	0	0.00%
Farm Museum Endowment	31,486	30,000	30,000	30,000	0.00%
Housing and Community Development	6,582,865	6,030,767	6,147,716	6,212,038	1.05%
Local Management Board	1,097,381	1,159,929	1,078,343	1,199,289	11.22%
Non-Profits	0	0	843,960	0	-100.00%
Public Safety	528,997	574,644	585,803	585,810	0.00%
Recreation	256,102	193,100	193,100	193,100	0.00%
Sheriff's Office	828,639	494,200	668,173	421,330	-36.94%
State's Attorney's Office	184,000	129,560	408,199	595,330	45.84%
Tourism	33,457	35,000	35,000	51,045	45.84%
Transit	2,027,733	2,644,468	2,389,699	2,556,261	6.97%
Total Uses of Funding	\$15,815,468	\$15,489,742	\$16,371,277	\$16,405,796	0.21%

¹At the time the FY 19 Budget was adopted, it was still uncertain if the County would continue to receive some grants, get new grants, or the amount of those grants. Because of this uncertainty, the Adjusted Budget column is the most accurate.

²The County Match/Contribution for FY 20 includes a reappropriation of \$17,963.63 from unspent prior year grants.

FY 20 Program Summary by Function

Function	County Match/Contribution	Grant Funding	Total Program
Aging and Disabilities	\$234,280	\$2,013,241	\$2,247,521
Business and Employment Resource Center	0	1,180,560	1,180,560
Circuit Court	56,830	955,632	1,012,462
Citizen Services State	4,000	0	4,000
Comprehensive Planning	31,410	85,640	117,050
Farm Museum Endowment	0	30,000	30,000
Housing and Community Development	0	6,212,038	6,212,038
Local Management Board	46,530	1,152,759	1,199,289
Public Safety	108,750	477,060	585,810
Recreation	8,100	185,000	193,100
Sheriff's Office	50,550	370,780	421,330
State's Attorney's Office	172,100	423,230	595,330
Tourism	0	51,045	51,045
Transit	1,124,390	1,431,871	2,556,261
Total Grant Fund	\$1,836,940	\$14,568,856	\$16,405,796

Grant Fund

***OPEB,
Pension Trust,
and
Special Revenue Funds***

Other Post Employment Benefits Trust Fund

Other Post Employment Benefits (OPEB) includes medical and prescription coverage for retirees, as well as funding to meet future liability.

Sources of Funding	FY 18 Actual	FY 19 Budget	FY 20 Budget	Increase (Decrease)
OPEB Contribution - Transfer from General Fund	\$10,550,000	\$11,430,300	\$12,493,310	\$1,063,010
Retiree Contributions	689,120	575,000	600,000	25,000
Interest	80,836	0	0	0
Unrealized Gain/(Loss)	7,057,841	0	0	0
Total Sources of Funding	\$18,377,797	\$12,005,300	\$13,093,310	\$1,088,010

Uses of Funding	FY 18 Actual	FY 19 Budget	FY 20 Budget	Increase (Decrease)
Budgeted Employer OPEB Trust Contribution	\$0	\$5,544,300	\$6,077,810	\$533,510
Audit Fees	2,370	0	0	0
Consulting Fees	31,260	0	0	0
Retiree Health Benefit Payments	4,761,014	6,461,000	7,015,500	554,500
Total Uses of Funding	\$4,794,644	\$12,005,300	\$13,093,310	\$1,088,010

Pension Trust Fund

The Carroll County Pension Plan, a defined benefit pension plan, was implemented July 1, 2003. The plan covers regular non-contractual employees hired July 1, 1985 and after, and provides a monthly payment to retirees beginning at age 62 or after 30 years of service. Reduced payments are available to retirees at age 55 when age plus years of County service equals or exceeds 80. In October 2009, the Pension Plan was enhanced, and County contributions to the 401(k) accounts of County Pension Plan participants were discontinued. Beginning FY 18, the Pension Plan for the Correctional Deputies was enhanced by reducing normal retirement from 30 years of service to 25 years, accelerating accrual rates for service, and crediting years of pre-employment military service. The Plan's Administrative Committee, consisting of four individuals and two Plan participants selected by the County Commissioners, has responsibility for the oversight and administrative functions of the Plan. FY 20 Budget includes improvements to disability benefits for correctional deputies.

Sources of Funding	FY 18	FY 19	FY 20	Increase
	Actual	Budget	Budget	(Decrease)
County Pension - Employer Contribution	\$3,067,120	\$2,397,740	\$2,362,270	(\$35,470)
Correctional Deputies - Employer Contribution	0	759,540	806,820	47,280
Unrealized Gain/(Loss)	6,989,165	0	0	0
Employee Pension Contribution	1,915,612	0	0	0
Total Sources of Funding	\$11,971,897	\$3,157,280	\$3,169,090	\$11,810

Uses of Funding				
Legal Fees	\$6,575	\$0	\$0	\$0
Audit Fees	4,640	0	0	0
Consulting Fees	50,059	0	0	0
Other Professional Services	40,384	0	0	0
Employee Pension Fund Payments	1,943,750	0	0	0
Budgeted Employer Pension Contribution	0	3,157,280	3,169,090	11,810
Total Uses of Funding	\$2,045,407	\$3,157,280	\$3,169,090	\$11,810

Certified Law Officers Pension Trust Fund

The Carroll County Certified Law Officers Pension Plan, a defined benefit pension plan, was established October 1, 2009. The Plan covers certified law enforcement officers employed by the Carroll County Sheriff's Office. A monthly benefit is provided for officers who attain 25 years of service or who leave employment after age 55 with at least 15 years of service. Officers with at least 15, but less than 25, years of service who leave employment prior to age 55 are eligible for a monthly pension at age 62. The Plan's Administrative Committee, consisting of four individuals and two Plan participants selected by the County Commissioners, has responsibility for the oversight and administrative functions of the Plan. FY 20 Budget includes improvements to disability benefits for law enforcement officers.

Sources of Funding	FY 18	FY 19	FY 20	Increase
	Actual	Budget	Budget	(Decrease)
Employer Pension Contribution	\$797,580	\$932,680	\$1,318,260	\$385,580
Unrealized Gain/(Loss)	1,069,776	0	0	0
Employee Pension Contribution	429,777	0	0	0
Total Sources of Funding	\$2,297,133	\$932,680	\$1,318,260	\$385,580

Uses of Funding				
Audit Fees	\$2,370	\$0	\$0	\$0
Consulting Fees	27,555	0	0	0
Other Miscellaneous Fees	6,088	0	0	0
Certified Law Officers Pension Fund Payments	361,180	0	0	0
Budgeted Employer Pension Contribution	0	932,680	1,318,260	385,580
Total Uses of Funding	\$397,193	\$932,680	\$1,318,260	\$385,580

Length of Service Award Program Trust Fund

The Length of Service Award Program (LOSAP) Pension Trust Fund, a defined benefit pension plan, was implemented July 1, 2004. The Plan covers all volunteer firefighters meeting eligibility requirements and provides a monthly payment to retirees beginning at age 60. Beginning FY 18, the Board of Commissioners approved a 5-year plan to increase the base benefit by \$10/month for each of the next 5 years, or from \$125 per month in FY 17 to \$175 per month in FY 22.

Sources of Funding	FY 18	FY 19	FY 20	Increase
	Actual	Budget	Budget	(Decrease)
Unrealized Gain/(Loss)	\$679,259	\$0	\$0	\$0
Transfer from General Fund	166,000	1,282,000	398,000	(884,000)
Total Sources of Funding	\$845,259	\$1,282,000	\$398,000	(\$884,000)

Note: In FY 19, additional funding of \$1.0M was added to reduce the unfunded liability.

Uses of Funding				
Audit Fees	\$4,640	\$0	\$0	\$0
Consulting Fees	17,687	0	0	0
Other Professional Services	10,275	0	0	0
LOSAP Pension Fund Payments	777,432	0	0	0
Budgeted LOSAP Contribution	0	1,282,000	398,000	(884,000)
Total Uses of Funding	\$810,034	\$1,282,000	\$398,000	(\$884,000)

Special Revenue Fund

A Special Revenue Fund captures dedicated revenues until they are appropriated for use in other funds in a given year. Hotel Rental Tax is applied to the hotel room rate and paid by the hotel guest. Proceeds of this tax are used for tourism and promotion of the County. The Transfer to Operating decreases due to a one-time FY 19 vehicle replacement, slightly offset by an increase in advertising in FY 20. The Transfer to Capital in FY 20 is for a playground at the Farm Museum.

Sources of Funding	FY 18 Actual	FY 19 Budget	FY 20 Budget	Increase (Decrease)
Hotel Rental Tax	\$322,488	\$417,570	\$568,210	\$150,640
Total Sources of Funding	\$322,488	\$417,570	\$568,210	\$150,640

Uses of Funding	FY 18 Actual	FY 19 Budget	FY 20 Budget	Increase (Decrease)
Transfer to Capital ¹	\$0	\$0	\$160,000	\$160,000
Transfer to Operating	322,488	417,570	408,210	(9,360)
Total Uses of Funding	\$322,488	\$417,570	\$568,210	\$150,640

¹In FY 19, the Board of Commissioners approved a distribution policy to allow use of Hotel Rental Tax for capital projects related to tourism.

Watershed Protection and Restoration Fund

The Watershed Protection and Restoration Special Revenue Fund was established in FY 15 to ensure adequate funding for operating expenses related to the County and Municipalities joint National Pollutant Discharge Elimination System (NPDES) Permit and Watershed Restoration efforts. Property Tax revenue, equal to the projected operating expenses for this purpose, is dedicated to the fund on an annual basis. The Municipalities fund the salaries of two NPDES Compliance Specialist positions and the County funds the benefits.

Sources of Funding	FY 18 Actual	FY 19 Budget	FY 20 Budget	Increase (Decrease)
Dedicated Property Tax	\$2,218,160	\$2,143,040	\$2,148,660	\$5,620
Fund Balance	101,899	109,390	237,210	127,820
Town Contributions	0	104,230	107,880	3,650
Interest Revenue	9,132	10,000	10,000	0
Total Sources of Funding	\$2,329,191	\$2,366,660	\$2,503,750	\$137,090

Uses of Funding				
Personnel	\$1,087,432	\$1,141,750	\$1,157,810	\$16,060
Operating	111,265	164,910	164,100	(810)
Debt Service	1,003,963	1,060,000	1,181,840	121,840
Total Uses of Funding	\$2,202,660	\$2,366,660	\$2,503,750	\$137,090

Internal Service Funds

Fringe Benefits ISF

This Internal Service Fund (ISF) is used to capture the costs of self-insuring medical coverage and other benefits for County employees. Fringe Benefits Internal Service Fund includes items such as medical, dental, vision, prescription, and life insurance coverage.

Sources of Funding	FY 18 Actual	FY 19 Budget	FY 20 Budget	Increase (Decrease)
General Fund	\$13,640,700	\$13,971,600	\$15,698,000	\$1,726,400
Enterprise Funds	1,078,165	1,225,150	1,320,820	95,670
Grant Fund	923,339	949,020	1,077,730	128,710
Watershed Protection and Restoration Fund	226,286	235,830	221,770	(14,060)
Retiree Medicare Part D	209,735	0	0	0
Interest and Gain/(Loss)	150,842	0	0	0
Total Sources of Funding	\$16,229,067	\$16,381,600	\$18,318,320	\$1,936,720

Note: The General Fund transfer to the Fringe Benefits budget was reduced by \$2.0M to rebalance the Internal Service Fund in FY 18 and FY 19, and \$1.0M in FY 20.

Uses of Funding	FY 18 Actual	FY 19 Budget	FY 20 Budget	Increase (Decrease)
Employee Fringe Benefits	\$16,429,677	\$16,381,600	\$18,318,320	\$1,936,720
Total Uses of Funding	\$16,429,677	\$16,381,600	\$18,318,320	\$1,936,720

Risk Management Auto Damage ISF

This Internal Service Fund (ISF) accounts for the cost of repairing County-owned vehicles after they have been damaged as the result of an accident.

Sources of Funding	FY 18	FY 19	FY 20	Increase
	Actual	Budget	Budget	(Decrease)
Insurance	\$168,794	\$0	\$0	\$0
Reallocated from Risk Management Liability ISF	0	200,000	0	(200,000)
Total Sources of Funding	\$168,794	\$200,000	\$0	(\$200,000)

Note: In FY 19, a portion of fund balance in the Risk Management Liability ISF was reallocated here to align this ISF balance.

Uses of Funding				
Vehicle Claims	\$161,395	\$0	\$0	\$0
Total Uses of Funding	\$161,395	\$0	\$0	\$0

Risk Management Insurance Deductible ISF

This Internal Service Fund (ISF) is used to account for deductibles paid by the County from property and liability claims. In FY 20, there is sufficient fund balance in this ISF so that no additional funding is required.

Sources of Funding	FY 18 Actual	FY 19 Budget	FY 20 Budget	Increase (Decrease)
General Fund	\$0	\$0	\$0	\$0
Total Sources of Funding	\$0	\$0	\$0	\$0

Uses of Funding	FY 18 Actual	FY 19 Budget	FY 20 Budget	Increase (Decrease)
Deductibles	\$0	\$0	\$0	\$0
Total Uses of Funding	\$0	\$0	\$0	\$0

Risk Management Liability ISF

This Internal Service Fund (ISF) accounts for and finances the County's uninsured risk. This fund accounts for losses relating to property and liability claims filed against the County.

Sources of Funding	FY 18	FY 19	FY 20	Increase
	Actual	Budget	Budget	(Decrease)
Insurance	\$1,326	\$0	\$0	\$0
Total Sources of Funding	\$1,326	\$0	\$0	\$0

Note: In FY 19, a portion of fund balance in this ISF was reallocated to align the Risk Management Auto Damage ISF balance.

Uses of Funding				
Claims	\$73,849	\$0	\$0	\$0
Reallocated to Auto Damage ISF	0	200,000	0	(200,000)
Total Uses of Funding	\$73,849	\$200,000	\$0	(\$200,000)

Risk Management Workers Compensation ISF

This Internal Service Fund (ISF) was established in FY 16 to account for the cost of the County's Workers Compensation claims.

Sources of Funding	FY 18 Budget	FY 19 Budget	FY 20 Budget	Increase (Decrease)
General Fund	\$1,050,000	\$1,070,110	\$968,000	(\$102,110)
Grant Fund	61,070	0	57,000	57,000
Enterprise Funds	61,105	0	61,500	61,500
Watershed Protection and Restoration Fund	16,648	0	13,500	13,500
Total Sources of Funding	\$1,188,823	\$1,070,110	\$1,100,000	\$29,890

Uses of Funding	FY 18 Budget	FY 19 Budget	FY 20 Budget	Increase (Decrease)
Claims	\$1,423,042	\$1,070,110	\$1,100,000	\$29,890
Total Uses of Funding	\$1,423,042	\$1,070,110	\$1,100,000	\$29,890

Position Summary

Position Summary

The following pages include a summary of positions in Carroll County government. All positions are General Fund positions unless specified as a Grant Fund, Enterprise Fund, or Special Revenue Fund position.

- General Fund positions are supported by taxes, fees, and other general fund revenues.
- Grant Fund positions are supported primarily by State and Federal grants.
- Enterprise Fund positions are supported by revenues generated primarily by specific services; for example, water and sewer charges support Utilities positions.
- Special Revenue Fund positions are supported by funds dedicated to a specific purpose, for example Property Tax dedicated to Watershed Protection and Restoration.

The categories are arranged by Department and/or Bureau. The summary lists Full-Time Equivalent (FTE) totals of full-time, part-time, or other employees within the department or bureau. In some cases, a position may be more than one of these. For example, the Circuit Court bailiffs are part-time and contractual.

- Full-Time (FT) are regular full-time positions with full benefits.
- Part-Time (PT) are positions scheduled for fewer than 30 hours per week with limited or no benefits.
- Other (O) are positions that are either subject to: the provisions of a contract that typically lasts for one year or less and have limited or no benefits (Contractual); hired for temporary, seasonal work and do not have benefits (Seasonal); or required by law with salaries set by law (By-Law).

Some of the positions included in the summary are paid by the County, but do not report to the County Commissioners. They are listed under Board of Elections, Sheriff's Office, Circuit Court, Circuit Court Magistrates, Orphan's Court, Volunteer Community Service Program, State's Attorney's Office, and Soil Conservation.

The overall number of authorized positions for FY 20 is 1,069.33 FTE, an increase of 10.41 FTE from FY 19.

For FY 20, the following General Fund changes are included:

- One full-time position added to Circuit Court while one full-time position eliminated from Circuit Court Magistrates.
- Five positions added to the Sheriff's Office for the School Resource Officer program, including a Unit Coordinator, Lieutenant, Corporal, and two Deputies
- A full-time Employment Compliance Coordinator added to Human Resources Administration
- A full-time Resource Management Technician added, split 50% to Resource Management, and 50% to Watershed Protection and Restoration, a Special Revenue Fund
- A full-time Network Client Analyst position added to Technology Services

The following Grant Fund changes are included:

- Aging and Disabilities Grant Fund positions increase for a change in salary allocations, offset by a decrease to Aging and Disabilities General Fund positions
- A BEREC administrative position eliminated
- A reduction in Circuit Court hours for Visitation Observers and a Domestic Case Navigator
- A part-time Information Desk position added in Housing and Community Development

-
- A Sheriff's Office administrative position eliminated
 - One part-time position changed to full-time and three full-time positions added to the State's Attorney's Office
 - Twelve Citizen Services positions converted from contingent; two Senior Inclusion Program, five Housing, and five Aging and Disabilities

Authorized Position History By Fund

General Fund	FY 18 Adjusted FTE				FY 19 Budget FTE				FY 19 Adjusted FTE				FY 20 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Cable Regulatory Commission	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Cable Regulatory Commission TOTAL	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00
Circuit Court	18.00	0.55	16.55	35.10	18.00	0.55	16.55	35.10	19.00	0.60	17.50	37.10	19.00	0.60	17.50	37.10
Circuit Court Magistrates	5.76	---	---	5.76	5.76	---	---	5.76	4.76	---	---	4.76	4.76	---	---	4.76
Orphan's Court	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00
Volunteer Community Service Program	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Courts TOTAL	26.76	0.55	19.55	46.86	26.76	0.55	19.55	46.86	26.76	0.60	20.50	47.86	26.76	0.60	20.50	47.86
Public Safety 911	42.00	---	2.45	44.45	42.00	---	2.45	44.45	42.00	---	2.45	44.45	42.00	---	2.45	44.45
Public Safety 911 TOTAL	40.00	0.00	2.45	44.45	42.00	0.00	2.45	44.45	42.00	0.00	2.45	44.45	42.00	0.00	2.45	44.45
Administrative Services	---	---	---	0.00	---	---	---	0.00	---	---	---	0.00	53.25	0.50	2.00	55.75
CCAIC	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	0.00	---	---	0.00
Corrections	109.00	0.50	---	109.50	109.00	0.50	---	109.50	109.00	0.50	---	109.50	92.00	---	---	92.00
Law Enforcement	149.25	---	3.00	152.25	159.25	---	3.00	162.25	159.25	---	3.00	162.25	130.00	---	1.00	131.00
Sheriff's Office TOTAL	260.25	0.50	3.00	263.75	270.25	0.50	3.00	273.75	270.25	0.50	3.00	273.75	275.25	0.50	3.00	278.75
State's Attorney's Office	43.00	0.63	1.00	44.63	43.80	0.62	1.00	45.42	43.80	0.63	1.00	45.43	43.80	0.63	1.00	45.43
State's Attorney TOTAL	43.00	0.63	1.00	44.63	43.80	0.62	1.00	45.42	43.80	0.63	1.00	45.43	43.80	0.63	1.00	45.43
Public Works Administration	5.50	0.50	1.00	7.00	5.20	0.50	1.00	6.70	5.09	0.50	1.00	6.59	5.09	0.50	1.00	6.59
Building Construction	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Engineering Administration	4.75	---	---	4.75	4.75	---	---	4.75	4.75	---	---	4.75	4.75	---	---	4.75
Engineering Construction Inspection	6.00	---	---	6.00	6.00	---	---	6.00	6.00	---	---	6.00	6.00	---	---	6.00
Engineering Design	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Engineering Survey	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Facilities	58.00	0.00	0.50	58.50	59.00	0.00	1.00	60.00	59.00	0.00	1.00	60.00	59.00	0.00	1.00	60.00
Fleet Management	24.00	---	---	24.00	24.00	---	---	24.00	24.00	---	---	24.00	24.00	---	---	24.00
Permits and Inspections	23.00	---	0.60	23.60	23.00	---	0.60	23.60	23.00	---	0.60	23.60	23.00	---	0.60	23.60
Roads Operations	105.00	0.50	2.40	107.90	105.00	0.50	2.40	107.90	105.00	0.50	2.40	107.90	105.00	0.50	2.40	107.90
Transit Administration	0.00	0.00	0.00	0.00	1.50	0.00	0.00	1.50	1.35	0.00	0.00	1.35	1.35	0.00	0.00	1.35
Public Works TOTAL	240.25	1.00	4.50	245.75	242.45	1.00	5.00	248.45	242.19	1.00	5.00	248.19	242.19	1.00	5.00	248.19
Citizen Services Administration	4.50	---	1.88	6.38	4.50	---	0.00	4.50	4.50	---	---	4.50	4.50	---	---	4.50
Aging and Disabilities	19.38	---	---	19.38	19.38	---	1.88	21.26	18.64	---	1.88	20.52	18.64	---	1.88	20.52
Citizen Services TOTAL	23.88	0.00	1.88	25.76	23.88	0.00	1.88	25.76	23.14	0.00	1.88	25.02	23.14	0.00	1.88	25.02
Recreation and Parks Administration	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Hashawha	8.00	0.63	1.60	10.23	8.00	0.63	1.60	10.23	8.00	0.63	1.60	10.23	8.00	0.63	1.60	10.23
Piney Run	6.00	---	12.00	18.00	6.00	---	12.00	18.00	6.00	---	12.00	18.00	6.00	---	12.00	18.00
Recreation	5.50	---	3.00	8.50	5.50	---	3.00	8.50	5.50	---	3.00	8.50	5.50	---	3.00	8.50
Sports Complex	2.00	---	0.70	2.70	2.00	---	0.70	2.70	2.00	---	0.70	2.70	2.00	---	0.70	2.70
Recreation and Parks TOTAL	25.50	0.63	17.30	43.43	25.50	0.63	17.30	43.43	25.50	0.63	17.30	43.43	25.50	0.63	17.30	43.43
Comprehensive Planning	11.00	---	0.62	11.62	11.00	---	0.62	11.62	11.00	---	0.62	11.62	11.00	---	0.62	11.62
Comprehensive Planning TOTAL	11.00	0.00	0.62	11.62	11.00	0.00	0.62	11.62	11.00	0.00	0.62	11.62	11.00	0.00	0.62	11.62
Comptroller Administration	4.00	---	0.15	4.15	4.00	---	0.15	4.15	4.00	---	0.15	4.15	4.00	---	0.15	4.15
Accounting	12.00	---	---	12.00	13.00	---	---	13.00	13.00	---	---	13.00	13.00	---	---	13.00
Collections Office	10.00	---	0.63	10.63	10.00	---	0.63	10.63	10.00	---	0.63	10.63	10.00	---	0.63	10.63
Purchasing	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Comptroller TOTAL	31.00	0.00	0.78	31.78	32.00	0.00	0.78	32.78	32.00	0.00	0.78	32.78	32.00	0.00	0.78	32.78

Authorized Position History By Fund

	FY 18 Adjusted FTE			FY 19 Budget FTE				FY 19 Adjusted FTE				FY 20 Budget FTE				
County Attorney	6.75	---	---	6.75	6.75	---	---	6.75	6.75	---	---	6.75	6.75	---	---	6.75
County Attorney TOTAL	6.75	0.00	0.00	6.75	6.75	0.00	0.00	6.75	6.75	0.00	0.00	6.75	6.75	0.00	0.00	6.75
Economic Development Administration	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75
BERC	2.85	---	---	2.85	2.85	---	---	2.85	2.85	---	---	2.85	2.85	---	---	2.85
Farm Museum	7.00	0.70	3.36	11.06	7.00	0.70	3.20	10.90	7.00	0.70	3.40	11.10	7.00	0.70	3.40	11.10
Tourism	1.00	---	1.90	2.90	1.00	---	1.90	2.90	1.00	---	1.90	2.90	1.00	---	1.90	2.90
Economic Development TOTAL	16.60	0.70	5.26	22.56	16.60	0.70	5.10	22.40	16.60	0.70	5.30	22.60	16.60	0.70	5.30	22.60
Human Resources	11.00	---	---	11.00	10.00	---	---	10.00	10.00	---	---	10.00	11.00	---	---	11.00
Personnel Services	3.00	---	---	3.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Human Resources TOTAL	14.00	0.00	0.00	14.00	14.00	0.00	0.00	14.00	14.00	0.00	0.00	14.00	15.00	0.00	0.00	15.00
Land and Res. Management Administration	9.10	0.23	---	9.33	9.20	---	0.23	9.43	9.20	---	0.23	9.43	9.20	---	0.23	9.43
Development Review	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00
Resource Management	9.90	---	---	9.90	10.15	---	---	10.15	10.15	---	---	10.15	10.65	---	---	10.65
Zoning Administration	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Land and Resource Management TOTAL	31.00	0.23	0.00	31.23	31.35	0.00	0.23	31.58	31.35	0.00	0.23	31.58	31.85	0.00	0.23	32.08
Management and Budget Administration	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Budget	7.00	---	0.15	7.15	7.00	---	0.15	7.15	7.00	---	0.15	7.15	7.00	---	0.15	7.15
Grant Management	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Risk Management	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Management and Budget TOTAL	15.00	0.00	0.15	15.15	15.00	0.00	0.15	15.15	15.00	0.00	0.15	15.15	15.00	0.00	0.15	15.15
Technology Services	31.00	---	0.17	31.17	31.00	---	0.17	31.17	31.00	---	0.17	31.17	32.00	---	0.17	32.17
Production and Distribution Services	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Technology Services TOTAL	34.00	0.00	0.17	34.17	34.00	0.00	0.17	34.17	34.00	0.00	0.17	34.17	35.00	0.00	0.17	35.17
Administrative Hearings	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Audio Video Production	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Board of Elections	---	---	0.62	0.62	---	---	0.62	0.62	---	---	0.62	0.62	---	---	0.62	0.62
Board of License Commissioners	1.00	---	0.38	1.38	1.00	---	0.38	1.38	1.00	---	0.18	1.18	1.00	---	0.18	1.18
County Commissioners	8.00	---	6.00	14.00	8.00	---	6.00	14.00	7.00	---	6.65	13.65	7.00	---	6.65	13.65
Gen Government Other TOTAL	13.00	0.00	7.00	20.00	13.00	0.00	7.00	20.00	12.00	0.00	7.45	19.45	12.00	0.00	7.45	19.45
Soil Conservation	5.00	0.63	---	5.63	5.00	0.63	---	5.63	5.00	0.63	---	5.63	5.00	0.63	---	5.63
Cons. and Natural Resources TOTAL	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63
TOTAL General Fund	837.99	4.87	63.66	908.52	854.34	4.63	64.23	923.20	852.34	4.69	65.83	922.86	859.84	4.69	65.83	930.36

