

Conditional FY 21 Budget and FY 21 – 26 Plans

Core Messages

- Before recent events we were already concerned about our position and our ability to sustain the currently adopted plan.
- COVID-19 has changed everything.
- We need to carefully consider all of our revenues, our expenditure plans, and how much risk we are willing to take.

FY 20 Year-End

FY 20 Year-End Projection – Overview

Revenues	\$1.0M
Reserve for Contingency	4.2M
Unexpended	3.0M
Year-End Balance	\$8.2M
Planned Carryover to FY 22	(\$4.0M)
Projected FY 20 Unassigned	\$4.2M

FY 20 Year-End Projection – REVISED

Revenues	(\$5.0M)
Reserve for Contingency	4.2M
Unexpended	4.2M
Year-End Balance	\$3.4M
Planned Carryover to FY 22	(\$4.0M)
Projected FY 20 Unassigned	(\$0.6M)

FY 21 - 26 Revenue

FY 20 - 25 Adopted Budget Revenue

	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26
Annual	\$413.9M	\$427.2M	\$441.9M	\$456.5M	\$471.5M	
Below the Line	17.7	18.0	18.6	20.0	22.3	
Total	\$431.6M	\$445.2M	\$460.5M	\$476.5M	\$493.8M	

FY 21 – 25 What Changed?

	FY 21	FY 22	FY 23	FY 24	FY 25
Total Property Tax	\$0.3M	\$0.0M	(\$0.3M)	(\$0.5M)	(\$0.7M)
Income Tax	2.3	2.4	2.5	2.6	2.8
Recordation	(0.5)	(0.5)	(0.5)	(0.5)	(0.6)
Interest	(2.3)	(2.5)	(3.3)	(3.2)	(3.1)
911 Service Fee	(1.1)	(1.1)	(1.1)	(1.1)	(1.1)
Other	(1.2)	(1.3)	(1.4)	(1.5)	(1.8)
Total Annual Revenues	(\$2.5M)	(\$3.0M)	(\$4.1M)	(\$4.2M)	(\$4.5M)

FY 21 - 26 Conditional Revenue

	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26
Annual	\$411.3M	\$424.2M	\$437.8M	\$452.3M	\$467.0M	\$482.2M
Below the Line	18.7	17.2	17.1	18.2	21.0	20.7
Total	\$430.0M	\$441.4M	\$454.9M	\$470.5M	\$488.0M	\$502.8M

The FY 21 - 26 Operating Plan

Conditional Budget

FY 20-25 Adopted	FY 21	FY 22	FY 23	FY 24	FY 25
Balance	\$0.4M	\$0.1M	\$0.0M	\$0.0M	\$0.0M

FY 21-26 Conditional Budget	FY 21	FY 22	FY 23	FY 24	FY 25
Change in Total Revenues	(\$1.6M)	(\$3.8M)	(\$5.6M)	(\$6.0M)	(\$5.8M)
Change in Expenditures	(1.4)	(3.8)	(5.7)	(6.0)	(5.0)
Balance	\$0.2M	\$0.1M	\$0.1M	\$0.0M	(\$0.8M)
Balance as a % of budget	0.0%	0.0%	0.0%	0.0%	(0.2%)

Conditional Operating Plan Balance

- Without Interest Change:

	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26
Balance	\$0.2M	\$0.1M	\$0.1M	\$0.0M	(\$0.8M)	(\$4.5M)

- With Interest Change:

	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26
Balance	(\$1.1M)	(\$1.4M)	(\$1.4M)	(\$1.9M)	(\$2.9M)	(\$6.8M)

Conditional Operating Plan Balance

- With Interest Change:

	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26
Balance	(\$1.1M)	(\$1.4M)	(\$1.4M)	(\$1.9M)	(\$2.9M)	(\$6.8M)

- Now:

	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26
Balance	?	?	?	?	?	?

Bottom Line Before...

- COVID-19
 - Further negative impact to revenues
 - Impact to expenditures
- Actual Kirwan impact
- Transition to combination force

Other Expenditure Considerations

- County match for increased State funding for school construction
- Infrastructure renewal

Positions Included in the Op Plan

- 3 positions for South Carroll Precinct in FY 25
- Reserve for positions
 - \$237,650 in FY 21 only

Changes from the Adopted Plan

- Decreased from Adopted Plan
 - Health
 - (\$2.0M) ongoing reduction of planned base
 - Ongoing plan to reduce the ISF:
 - FY 24 (\$0.75M)
 - FY 25 (\$0.75M)
 - FY 26 (\$0.75M)
 - Beyond FY 26 (\$3.6M)

Changes from the Adopted Plan

- Decreased from Adopted Plan
 - Debt Service
 - Refunding of 2009 and 2011 Bond Issues
 - Timing of planned bond issues in FY 21-25
 - SRO Grant (\$0.3M)

Changes from the Adopted Plan

- Decreased from Adopted Plan
 - Technology Services
 - \$0.2M of operating impacts of the planned replacement of the Collections System moved from FY 21 to FY 23
 - \$0.1M of See Click Fix and Vsphere maintenance prepaid for three years in FY 20

Changes From The Adopted Plan

- Increased from Adopted Plan
 - Transit
 - New contract
 - Increased service hours
 - Increased County share of total costs

Changes From The Adopted Plan

- Increased from Adopted Plan
 - Transfer to Fiber Enterprise Fund
 - Ongoing
 - \$0.2M ongoing for operating deficit
 - One-time
 - \$1.6M in FY 21 for Fund deficit, offset by release of fund balance
 - \$1.1M in FY 22 for Fund deficit
 - \$1.0M in FY 22 for equipment replacement

Changes From The Adopted Plan

- Increased from Adopted Plan
 - Public Safety
 - ESINet
 - \$0.15M in FY 21
 - \$0.3M in FY 22-26
 - Potential for State Numbers Board to fund
 - DPW – Engineering
 - Ongoing
 - \$0.13M bridge engineering

Changes From The Adopted Plan

- Increased from Adopted Plan
 - Risk
 - \$56K ongoing for \$5.0M over cyber coverage

Carroll County Public Schools

FY 21

Public Schools

- \$203.4M – increase of \$6.2M or 3.13% from FY 20
- State Revenue in the Governor’s Budget – \$135.9M, an increase of \$2.3M or \$1.8%
- Board of Education Proposed Budget – \$345.6M, an increase of \$9.7M or 2.9%
 - BOE’s State Revenue Estimate included a \$3.5M or \$2.6% increase

School Debt Service

- \$10.2M – decrease of \$22,970 or 0.2%
 - Paid with the dedicated income tax

Carroll Community College and Carroll County Public Library

FY 21

Community College

- \$10.7M – increase of \$91,600 or 0.9%
 - FY 21 base increases 3.0% or \$0.3M
 - \$0.22M of one-time funding in FY 20 for bonus
 - Requesting an additional \$506,920 for a total 7.9% increase from County
- \$9.2M State – increase of \$0.6M
- \$11.35M Tuition – increase of \$0.15M
- Total Budget - \$34.4M – increase of \$0.9M or 3.6%
 - Including the additional funding request to the County

Community College

- Adult Basic Education - \$284,040 – flat
 - State funding \$275,000
 - County-required match \$204,040
 - County funding above match \$80,000
 - Total Program \$559,040
- Entrepreneurship Program - \$113,300 – decrease of \$35,530

Library

- \$9.6M – increase of \$278,390 or 3.0%
- \$1.1M State – increase of \$30,000 or 2.8%
- Total Budget - \$11.4M

Public Safety

FY 21

Sheriff Services

- \$20.6M – increase of \$614,460 or 3.1%
 - SRO Grant
 - Without SRO grant, this budget increases 4.5%
 - Sheriff Salary plan
 - 4% growth
 - FY 21 base adjusted for turnover

Sheriff Services

- \$20.6M Total
 - \$9.7M – Law Enforcement
 - \$8.0M – Corrections
 - \$2.9M – Administrative Services
 - \$71,850 – Training Academy (non-personnel)
 - \$23,370 – Advocacy and Investigation Center

Courts and State's Attorney

- Courts
 - \$2.6M, increase of \$3,850 or 0.2%
- State's Attorney
 - \$3.2M, increase of \$82,230 or 2.6%

VESA/EMS

- VESA
 - \$8.8M – increase of \$210,020 or 2.5%
 - 3.0% increase on base, or \$255,020
 - One-time \$45,000 in FY 20 for SCBA
- VESA/EMS
 - \$4.8M – increase of \$139,720 or 3.0%

LOSAP

- LOSAP
 - \$0.5M – increase of \$116,000 from FY 20
 - Annual funding increases \$116,000 in FY 21 and FY 22
 - Annual funding increases \$50,000 annually in FY 23-FY 26

Animal Control and Fire Services Administration

- Animal Control
 - \$0.9M – decrease of \$13,080 or 1.4%
 - One-time vehicle replacement in FY 20
 - 3.0% base increase
- Fire Services Administration
 - \$0.2M
 - Set up as its own budget in FY 21
 - Budgets affected: Human Resources, Public Safety and IT

Commissioner Agencies

FY 21

Public Works

- \$32.3M – increase of \$992,730 or 3.2%
 - Fuel price remained flat from FY 20
 - Engineering consultant for bridge projects
 - Turnover

Facilities

- Facilities
 - Asbestos removal – ceiling tiles and lighting replacements
 - Beaver damage remediation
 - Office sign replacement
 - Parking lot light replacements
 - Carpet and painting

Fleet Recommendation

- \$2.8M Equipment Replacement
 - 20 Sheriff Vehicles and Radar Units - \$1.1M
 - 2 Detention Center - \$0.1M
 - 5 Passenger Auto - \$0.1M
 - 3 Heavy Truck - \$0.4M
 - 4 Small Truck - \$0.2M
 - 3 Heavy Equipment - \$0.7M
 - 1 Small Equipment - \$0.01M
 - 1 New Heavy Equipment - \$0.15M
 - 1 New Small Equipment - \$0.03M

Citizen Services

- Citizen Services Admin/Aging
 - \$1.5M – increase of \$79,940 or 5.8%
 - Increase of \$34K due to transferring salary match out of grant fund
 - 5 Senior Center Assistant Manager positions reclassified during FY 20

Citizen Services

- Recovery Support Services
 - \$0.4M – increase of \$7,210 or 1.8%
 - Health Department grant in FY 20 and 21
 - Number and cost of crisis beds ?

Recreation and Parks

- \$2.4M – increase of \$99,060 or 4.32%
 - Minimum wage impacts of \$15.1K
 - One-time funding of \$5.0K for brochures in FY 21
 - Addition of SC dog park, offset by membership fees

Culture

- Historical Society - \$60,000, a decrease of \$2,500 or 4.0%
 - One-time funding of \$2,500 in FY 20
- Union Mills - \$20,000, a decrease of \$5,000
 - One-time funding of \$5,000 in FY 20

Other Commissioner Budgets

- Public Safety \$5.4M – increase of \$174,100 or 3.3%
 - New ongoing expenses
 - ESINet \$150,000 FY 21 growing to \$300,000/year in FY 22
 - Preventative Maintenance for Communication Towers - \$19,800

Other Commissioner Budgets

- Technology Services
 - \$4.8M flat from FY 20
 - Maintenance Agreements:
 - (\$200K) annual maintenance for a new collection system pushed out to FY 23
 - (\$83K) SeeClickFix prepaid for three years in FY 20
 - (\$35K) for Vsphere prepaid for three years in FY 20

Other Commissioner Budgets

- Human Resources \$29.5M – decrease of \$149,120 or 0.5%
 - Administration \$0.8M – decrease of \$377,790 due to one-time bonus in FY 20
 - Personnel Services \$0.1M – increase of \$4,600 or 3.6%

Other Commissioner Budgets

- Health and Fringe Benefits \$28.6M – increase of \$224,070 or 0.8%
 - Base growth flat
 - Mid-FY 20 addition of Academy Tuition
 - OPEB – increases \$0.2M
 - Base grows \$0.7M
 - One-time funding of \$0.5M in FY 20
 - Employee Contribution
 - 8% - 11% of cost or approximately \$1.8M

Other Commissioner Budgets

- Comptroller \$3.1M – flat from FY 20
 - Bond Issuance decrease
 - Advertising decrease
- Management and Budget \$3.2M – increase of \$110,550 or 3.6%
 - Cyber insurance increase

Other Commissioner Budgets

- County Attorney
 - \$0.7M – increase of \$6,330 or 1.0%
- Comprehensive Planning
 - \$0.7M – increase of \$6,330 or 0.87%
- Land and Resource Management
 - \$1.9M – decrease of \$6,800 or 0.4%

Other Commissioner Budgets

- Watershed Restoration and Protection Fund
\$2.8M – an increase of \$294,890
 - Funding:
 - \$2.4M Real Property Tax
 - \$0.2M Watershed Restoration Fund Balance
 - \$0.1M Town funding for 2 NPDES positions
 - Expenditures:
 - Debt Service increases \$221,740

Other Commissioner Budgets

- Economic Development
 - \$3.5M – increase of \$67,020 or 2.0%
 - Administration – increase of \$64,300 or 8.7%
 - BEREC – increase of \$11,430 or 6.7%
 - Farm Museum – \$0.9M, increase of \$3,770 or 0.4%
 - Infrastructure and Investment – flat at \$1.25M
 - Tourism – decrease of \$12,480 or 3.3%

Citizen Services

Non-Profit Service Providers

Non-Profit Service Providers

- \$4.0M – In total, increase of \$161,630 or 4.2%
 - Access Carroll flat
 - Varying growth rates set by the BCC
 - \$75,000 additional funding for YSB for drug treatment
 - Additional \$75,000 each year until \$0.5M is reached in FY 22

Non-Profit Growth Rates

- Access Carroll – 0%
- The Arc of Carroll County – 2%
- CHANGE, Inc. – 2%
- Family and Children Services – 3%
- Flying Colors of Success – 5%
- Human Services Program – 2%

Non-Profit Growth Rates

- Mosaic Community Services – 2%
- Rape Crisis – 5%
- Target – 2%
- Youth Services Bureau – 2%
 - Plus additional funding for drug treatment

YSB Additional Funding for Drug Treatment

FY 17	FY 18	FY 19	FY 20	FY 21	FY 22
\$125,000	\$202,500	\$281,550	\$362,181	\$444,425	\$528,313

Citizen Services - State

- Health Department \$3.7M – increase of \$108,050 or 3.0%
- Social Services \$20,000 – flat from FY 20

Other Budgets

Conservation and Natural Resources

- Soil Conservation \$0.3M – decrease of \$26,810 or 7.3%
- Weed Control \$101,980 - increase of \$27,500 or 36.9%
- Extension Office \$0.5M – increase of \$15,340 or 3.0%
- Gypsy Moth flat at \$30,000

General Government Other

- Election Board \$1.5M – increase of \$55,730 or 3.9%
 - Increase of 11% without FY 20 one-time costs
- County Commissioners \$0.9M – increase of \$24,940 or 2.91%
- Not in Carroll \$0.3M – flat from FY 20
- Audio Video Production \$0.2M – increase of \$4,150 or 2.6%

General Government Other

- Board of License Commissioners \$78,940 – increase of \$8,940 or 12.8%
- Administrative Hearings \$72,060 – increase of \$1,190 or 1.7%
- Cable Regulatory Commission \$0.2M – increase of \$7,840 or 5.0%
- Community Media Center \$0.7M – decrease of \$5,000 or 0.8%

Transfers

- Transfer to Capital \$4.4M – decrease of \$258,750
- Transfer to Transit Grant \$1.4M – increase of \$270,580 or 24.1%
 - Increased hours
 - Expected cost increase
- Transfer to all other grants - \$0.7M – decrease of \$24,676
- Transfer to Fiber EF \$1.75M – new
- Transfer to Solid Waste EF \$2.9M – increase of \$2.3M
- Transfer to Utilities EF \$0.8M – increase of \$240,720

Transfers and Reserves

- Intergovernmental Transfer – Town/County - \$3.2M – increase of \$25,380 or 0.8%
- Reserve for Contingencies \$4.4M – decrease of \$196,757 or 4.7%
- Reserve for Positions \$237,650

Debt Service

- County \$21.9M – decrease of \$2.8M or 11.3%
 - Stormwater Debt Service \$1.4M – increase of \$0.2M or 18.8%
- IPA debt service \$1.8M – decrease of \$3,000 or 0.2%

Pensions and OPEB

- Pensions
 - \$4.2M – decrease of \$0.2M or 5.5%
 - \$2.3M for County Employee Pension Plan
 - \$0.6M for Correctional Deputy Pension Plan
 - \$1.3M for Certified Law Officers Pension Plan
- OPEB
 - \$12.6M – increase of \$137,270 or 1.1%
 - One-time funding in FY 20 of \$0.5M
 - Base increases \$0.6M, or 5.0% in FY 21

Medical Costs ISF

- \$18.3M – decrease of \$13,320 or 0.07%
 - Flat base growth
- Base growth for remainder of plan:
 - FY 21 – 6.25%
 - FY 22 – 6.50%
 - FY 23 – 6.75%
 - FY 24 – 7.00%, and \$750,000 ISF reduction
 - FY 25 – 7.25%, and \$750,000 ISF reduction
 - FY 26 – 7.50%, and \$750,000 ISF reduction

Long-Term Liabilities

Long-Term Liabilities

- Bonded debt
- IPAs
- Other debt
- Pensions
- LOSAP
- OPEB

Outstanding Bonded Debt

in Millions	New Debt Issued	Principal Paid Down	Outstanding Debt	% Debt Reduction Since FY 11
FY 11	\$22.0	\$24.5	\$331.1	
FY 12	18.3	29.1	320.3	3.3%
FY 13	20.7	27.6	313.4	5.3%
FY 14	26.3	28.9	310.8	6.1%
FY 15	15.0	31.1	294.7	11.0%
FY 16	27.5	29.9	292.3	11.7%
FY 17	20.4	37.2	275.5	16.8%
FY 18	0.0	29.3	246.2	28.8%
FY 19	25.0	27.3	243.9	26.3%
FY 20	30.0	27.4	246.5	25.6%
Total	\$205.2	\$292.3		

Projected Outstanding Bonds

in Millions	New Debt to be Issued	Principal to be Paid Down	Projected Outstanding Debt	% Debt Reduction Since FY 11
FY 21	\$31.4	\$24.8	\$253.1	23.6%
FY 22	44.2	22.8	274.5	17.1%
FY 23	41.1	24.1	291.5	12.0%
FY 24	39.6	29.5	301.6	8.9%
FY 25	40.9	24.6	317.9	4.0%
FY 26	39.0	27.0	329.9	0.4%
Total	\$236.2	\$152.8		

IPA Commitments and Plans

- Known IPA interest
 - Program started in FY 09
 - Current Debt Service commitment \$1.4M/year
 - Early IPA's \$0.5M/year
- FY 21-26 Planned purchases
 - \$0.2M additional annual debt service commitment by FY 26
 - \$1.6M total annual debt service in FY 26

Pension Funds

- Carroll County Employee Pension Plan
 - Unfunded liability (\$0.3M)
 - Funded ratio of 100.4%
- Carroll County Correctional Deputies
 - Unfunded liability \$2.4M
 - Funded ratio of 74.7%
- Certified Law Officers
 - Unfunded Liability \$2.8M
 - Funded ratio of 85.4%

LOSAP

- As of January 2019 actuarial study
 - ADC \$735,806
 - Unfunded liability \$2.95M
 - Funded ratio of 75.2%

OPEB

- Unfunded liability \$114.2M
- County portion of ADC is \$13.2M as of 7/1/18 valuation
- FY 21 Total \$13.4M funding
 - County funding \$12.6M, 95.5% of ADC funded
 - \$12.6M/\$13.2M
 - Retiree contribution \$0.8M

Non-Debt Long-Term Liabilities

OPEB Net Liability	\$114.2M
Pension Unfunded Liability	5.2M
LOSAP Unfunded Liability	3.0M
Total Existing Long-Term Liabilities	\$122.4M

Unassigned Fund Balance

	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19
Annual	\$1.6M	\$5.3M	\$6.7M	\$10.4M	\$10.3M	\$3.5M	\$11.6M
Cumulative	\$1.6M	\$0.7M	\$0.4M	\$4.2M	\$11.0M	\$4.0M	\$13.6M

FY 21 CIP

FY 21 Capital Budget

Fund (In Millions)	FY 20 Budget	FY 21 Recomm	Change
Capital	\$65.8	\$75.0	\$9.2
Airport	0.0	0.3	0.2
Utilities	5.4	11.9	6.5
Total	\$71.3	\$87.2	\$15.9

FY 21 Capital Fund

Fund	FY 20 Budget	FY 21 Recomm	Change
Local	\$51.1M	\$59.8M	\$8.7M
State	13.7M	14.7M	1.0M
Federal	0.3M	0.2M	(0.1M)
Other	0.7M	0.5M	(0.2M)
Total	\$65.8M	75.3M	\$9.4M

FY 21 Schools

- Schools - \$42.4M
 - Career and Technology Replacement - \$30.0M
 - Paving - \$0.7M
 - Technology - \$1.0M
 - Relocatable Classroom Removal- \$0.2M
- No systemic projects in the plan
 - Spring Garden ES HVAC
- East Middle
 - State Construction funding

FY 21 Conservation

- Conservation and Open Space - \$8.5M
 - Agricultural Land Preservation - \$4.8M
 - Local Program - \$4.3M
 - State Matching Program - \$0.5M
 - Water Quality - \$3.7M
 - NPDES - \$3.4M
 - Stormwater Facility Maintenance - \$0.3M

FY 21 Public Works

- Roads – \$15.3M
 - Highway Safety Improvements - \$32,000
 - Pavement Management - \$13.4M
 - Pavement Preservation - \$1.2M
 - Ramp and Sidewalk Upgrades - \$0.1M
 - Small Drainage Structures - \$0.2M
 - State Road Projects - \$0.1M
 - Storm Drain Rehab/Video Inspection - \$0.4M

FY 21 Public Works

- Bridges – \$0.3M
 - Maintenance Projects
 - Bridge Maintenance and Structural Repairs - \$75,000
 - Inspections - \$30,000
 - Cleaning and Painting of Existing Structural Steel - \$223,000

FY 21 Recreation and Culture

- Recreation - \$2.2M
 - Deer Park Phase II - \$0.1M
 - Community Self-Help and Town Fund - \$0.1M
 - Gillis Falls Trail Phase I - \$0.5M
 - Krimgold Park Phase II - \$0.4M
 - Sports Complex Lights - \$0.3M
 - Land Acquisition - \$0.3M
 - Park Restoration - \$0.2M

FY 21 Recreation and Culture

- Recreation - \$2.2M
 - Westminster Veterans Memorial Park - \$300,000
 - Tot Lot replacement - \$83,000
 - Funding
 - Program Open Space
 - Impact fees
 - General Fund dollars

FY 21 General Government

- General Government - \$6.5M
 - Carroll Community College Technology – \$0.35M
 - Charles Carroll Gymnasium and Community Center – \$0.6M
 - County Building Systemic Renovations – \$0.8M
 - County Technology – \$1.3M
 - Detention Center Access System – \$0.4M
 - Election Voting Equipment – \$0.6M

FY 21 General Government

- General Government - \$6.5M
 - Generator Replacement - \$0.1M
 - Library Technology - \$0.1M
 - Parking Lot Overlays - \$0.3M
 - Public Safety Emergency Radios- \$0.8M
 - Public Safety Regional Water Supply - \$0.1M
 - Public Safety Training Center - \$1.0M

FY 21 – 26 CIP

FY 21 - 26 Schools

- Career and Technology
- East Middle School Replacement
- Paving
- Relocatable Classroom Removal
- Roof Repairs
- Technology

FY 21 – 26 Conservation

- Ag Pres
- Stormwater Facility Renovation
- NPDES projects

FY 21 - 26 Roads

- Highway Safety Improvements
- Pavement Management
- Pavement Preservation
- Ramp and Sidewalk Upgrades
- Small Drainage Structures
- State Road Projects
- Storm Drain Rehab/Video Inspection

FY 21 - 26 Bridges

- Bridge Inspection and Inventory
- Bridge Maintenance and Structural Steel
- Brown Road over Roaring Run
- Cleaning and Painting of Existing Bridge Structural Steel
- Gaither Road over South Branch Patapsco River
- Hawks Hill Road over Little Pipe Creek Tributary
- McKinstrys Mill Road over Little Pipe Creek
- Old Kays Mills Road over Beaver Run
- Patapsco Road Bridge Deck Replacement

FY 21 – 26 Recreation and Culture

- Bark Hill Park Trail
- Bear Branch Nature Center Pavilion Replacements
- Cape Horn Waterless Restroom
- Community Self-Help
- Deer Park Lighting Replacements
- Deer Park Phase II
- Gillis Falls Trail
- Hashawha and Bear Branch Paving
- Krimgold Park Phase II
- Land Acquisition

FY 21 – 26 Recreation and Culture

- Leister Park Phase II
- Northwest Trail
- Park Restoration
- Piney Run Paving and Pavilion Replacement
- Piney Run Seawall and Launch Replacement
- Sports Complex Lighting and Roof Replacement
- Tot Lot Replacement
- Town Fund
- Union Mills Flume, Shaft and Wheel Replacement
- Westminster Veterans Memorial Park

FY 21 – 26 General Government

- Carroll Community College Systemic Renovations
- Carroll Community College Technology
- Charles Carroll Gymnasium and Community Center
- County Buildings Systemic Renovations
- County Technology
- Courthouse Annex Renovation
- Detention Center Door Access System Replacement
- Elections Voting Equipment

FY 21 – 26 General Government

- Fleet Lift Replacements
- Generator Replacement
- Library Technology
- Parking Lot Overlays
- Public Safety Emergency Communications Equipment
- Public Safety Regional Water Supply
- Public Safety Training Center
- Sheriff's Office – Eldersburg Precinct

FY 21 – 26 Enterprise Funds

- Airport
 - Grounds and Maintenance Equipment
 - AWOS
 - Runway
- Fiber Network
 - CCPN Equipment Replacement

FY 21 – 26 Utilities

- County Water and Sewer Line Rehab/Replacement
- Freedom WTP Equipment Replacement
- Freedom WTP Membrane Replacement
- Freedom Wells and Connections
- Hampstead WWTP Effluent Line
- Hydrant Replacements
- North Pump Station Upgrade

FY 21 – 26 Utilities

- Patapsco Valley Pump Station Upgrade
- Pleasant Valley WWTP Rehabilitation
- Runnymede WWTP Rehabilitation
- Sewer Grinder Installation/Rehabilitation
- Sewer Manhole Rehabilitation
- Shiloh Pump Station Expansion

FY 21 – 26 Utilities

- South Carroll WWTP Facility Rehabilitation
- Standby Generator Replacement
- Sykesville Pump Station Expansion
- Tank Rehabilitation and Replacements
- Sykesville Main Street Water and Sewer Upgrades
- Sykesville Water and Sewer Upgrades
- Warfield Complex

FY 21 – 26 Utilities

- Water Main Loops
- Water Main Valve Replacements
- Water Meters
- Water Service Line Replacement
- Winfield Pump Station Rehabilitation

Not Included in the
Recommended CIP

Not Included – Schools

- Westminster High Modernization
- BEST Program Addition- Robert Moton Elementary
- 4 Kindergarten Additions
 - Cranberry Station
 - Friendship Valley and PRIDE program
 - Sandymount
 - Taneytown
- Barrier Free Modifications

Not Included – Schools

- Electrical System Upgrade for Sykesville Middle
- HVAC System Replacements
- Roof Replacements
- Security Improvements
- Window Replacements
 - SCHS
 - WHS

Not Included – Roads

- Roads
 - Babylon Road Realignment
 - Englar Road Roundabout
 - Georgetown Boulevard Extension
 - Monroe Avenue Extension
 - Ridenour Way Extension
- Material and Equipment Storage Buildings
 - Bark Hill
 - Hodges
 - Winfield

Not Included – Recreation and Culture

- Union Mills Storage Shed

Not Included – General Government

- Courts
 - Carroll County Parking Study and Garage
 - Courts Supervised Visitation Center
- Sheriff's Office
 - Headquarters
 - New Detention Center
 - Detention Center Rec Yard Roof
 - Detention Center Sally Port Roof
 - North Carroll Area Precinct
 - Patrol Area Renovation

Not Included – General Government

- Public Library
 - Eldersburg Library Branch Renovation
 - North Carroll Library Branch Renovation
 - Westminster Library Outreach Services Renovation
- Central Air Conditioning for BEREC Building
- Elections Office Renovation/New Building
- Facilities Operations Center
- Farm Museum Reception Barn Paving

General Government

- Bureau of Aging and Disabilities Expansion
- North Carroll Senior Center Renovation
- Taneytown Senior Center Renovation
- Westminster Senior Center Expansion
- Maintenance Center Sewer Line
- Carroll Community College Sports Complex
- Northeast Salt Storage Facility
- Technology Services Needs Assessment and Renovation/Expansion

Enterprise Funds

Firearms Facility EF

- Operating
 - \$315,490 – Increase of \$156,290 or 98.2%
 - New office building - \$0.1M
 - Replacement and addition of security system - \$30,000

Fiber Network EF

- Operating
 - \$2.0M – an increase of \$2.0M or 100%
 - Ongoing operating expenditures \$0.42M, a decrease of \$20,000
 - Ongoing fiber lease revenue \$0.25M
 - Annual structural deficit of ~ \$0.17M
 - Due to General Fund \$1.6M
- Capital
 - No projects

Septage Enterprise Fund

- Operating
 - \$1.1M – an increase of \$16,650 or 1.6%

Airport Enterprise Fund

- Operating
 - \$1.0M – a decrease of \$66,840 or 6.4%
 - Increase in debt service, partially offset by turnover
- Capital
 - Automated Weather Observing System (AWOS) replacement
 - Grounds and Maintenance Equipment of \$36K per year
 - Runway Expansion
 - Decrease in State participation on soft costs

Solid Waste Enterprise Fund

- Operating
 - \$10.4M – a increase of \$2.2M or 26.3%
 - General Fund Transfer increases \$2.3M
 - \$1.2M planned increase
 - \$1.1M for projected deficit for FY 21-22
 - Tip Fee remains flat at \$64/ton
 - Transfer rate increases from \$54.83/ton to \$55.30/ton
 - Recycling cost increases \$0.5M or 59.1%
 - Single Stream
 - Cardboard

Utilities Enterprise Funds

- Operating
 - \$9.8M – an increase of \$0.2M or 2.1%
- Capital
 - BOE Wastewater Treatment Facility Rehabs
 - Hampstead WWTP Effluent Line
 - Pleasant Valley WWTP Rehabilitation
 - Sewer and Water Line Rehabilitation and Replacement
 - Town of Sykesville Water and Sewer Upgrades

Summary of Conditional Budget

Conditional Operating Plan

- Without Interest Change:

(In Millions)	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26
Balance	\$0.2	\$0.0	\$0.0	\$0.0	(\$0.8)	(\$4.5)

- With Interest Change:

(In Millions)	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26
Balance	(\$1.1)	(\$1.4)	(\$1.4)	(\$1.9)	(\$2.9)	(\$6.8)

Planned Funding Increases

- YSB
 - \$75K in FY 21
 - \$150K in FY 22
- Eldersburg Precinct
 - \$0.9M/year FY 27 with full debt service

Items that need to be discussed

- Revenues
 - Interest
 - Income Tax
 - Reassessment rates
 - Recordation
 - Building Permits
- Expenditure Changes
 - North Carroll
 - \$0.6M of operating expenditures for NCHS not planned past FY 21

Now What?

Not Yet In Your Hands

- Conditional Budget Summary
- Recommended CIP Budget Book (1)
- FY 21 Conditional Budget compared to FY 20 Adopted without benefit allocations
- FY 21 Conditional Budget compared to FY 20 Adopted Budget with benefit allocations

Now What?

- Agency sessions – canceled
- Proposed work sessions
 - March 26
 - March 31
 - April 2
 - April 7
 - April 9
 - April 14
 - April 16
- Release Commissioners' Proposed Budget April 28

Now What?

- Community Budget presentations
 - April 28 Taneytown Library
 - April 29 North Carroll Library
 - April 30 Eldersburg Library
 - May 4 Westminster Library
 - May 11 Mount Airy Library

Now What?

- Public Hearing on the Budget May 12
- Adopted work session May 19
- Adopted work session May 21
- Budget Adoption May 26